

Austria	Sch. 22	Indonesia	Rp 3180	Philippines	Php. 28
Bahamas	Bm.1380	Italy	NS 5.50	Portugal	Ecu 100
Belgium	Bfr.45	Japan	¥1,1500	S. Africa	Rb.6-00
Canada	C\$1.00	Kenya	Ken. 1900	Spain	PS 35-10
Ceylon	C\$2.75	Malaysia	RM.500	Sweden	Swk. 125
Denmark	Dkr. 9.80	Nepal	Nr. 525	Switzerland	Sfr. 30
Egypt	E£2.25	Norway	Nkr. 92.90	Taiwan	Nt. 8.00
Finland	Fmk. 5.00	Poland	PLn.48	Thailand	THB.20
France	Ffr. 6.55	Romania	Rm.4.25	Turkey	TL. 995
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**By Lionel Barber in Washington**

Sikh extremists killed five people, and set alight cigarette, drink and barber shops in Punjab. Their action was a fresh challenge to the Indian state's moderate government.

**WE REGRET** that over-the-counter closing prices were not available for this edition due to communication problems.

**By Lionel Barber in Washington**

**MIITSUBISHI** of Japan has approved a plan to resume Malaysia's national car venture, the **Proton**, with the **Sony** group. The project of **Dr Mahathir Mohamad**, the Malaysian Prime Minister, **Mitsubishi**, which has a minority stake in the financially troubled venture, has offered to market the car overseas. Page 28

**er** **Two year performance.**

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Worldwide Recovery	+91.7	2nd
Pacific	+67.1	13th
International	+71.2	13th
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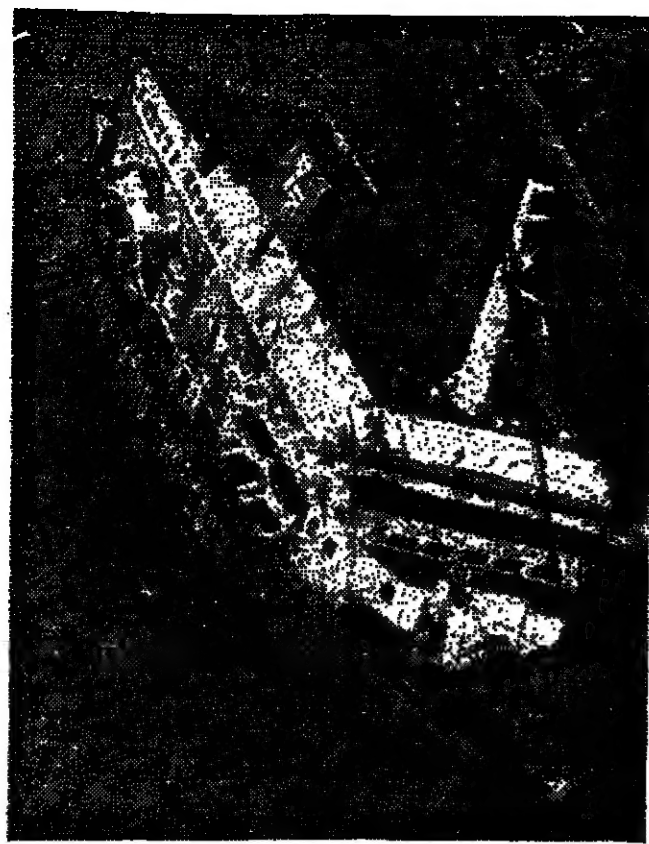
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EUROPEAN NEWS



The capsized British car ferry, the Herald of Free Enterprise, spewing debris from its portholes, is winched upright in a mammoth salvage operation as divers prepare to go aboard to recover up to 140 bodies. Belgian police said that the water-filled hull of the ferry was in a near-vertical position after day-long hauling effort, clearing the way for the retrieval of corpses. The bodies, nearly all Britons, are believed entombed in the ferry that flooded and keeled over on March 6 on a cross-Channel trip from Zeebrugge to Dover in south-east England. As the vessel's submerged portside emerged from the water, salvage operators spotted several corpses pinned by furniture and other debris to the inside of walls and windows. A mass of debris, including furniture and personal possessions, poured out from the vessel as it was winched slowly upright.

# Chirac warns his coalition against criticism

By David Housego in Paris

MR JACQUES CHIRAC, the French Prime Minister, yesterday warned deputies of his own parliamentary coalition against criticism of government policy that could hamper its action in the difficult year remaining before the presidential elections.

The warning came in a statement of policy by the Prime Minister introduced at the beginning of the new session of parliament. Mr Chirac decided to seek a renewed vote of confidence as a way of harnessing his fragile majority to the yoke.

His remarks on avoiding damaging criticism were particularly directed at Mr Raymond Barre, the former Prime Minister, who will be Mr Chirac's rival in the presidential election and whose supporters have not concealed their distrust of Mr Chirac. But they were also intended to silence the openly aired differences between ministers and the disputes over policy that have dogged the government in recent months.

In an effort to weld together his majority more tightly Mr Chirac called for a vote that would mark an approval of policies over the past year, an acceptance of the Government's programme for the coming months and an adherence to its broad objectives of policy.

The new session follows the prolonged recess that Mr Chirac decided on in January when he adjourned parliament in the wake of the student demonstrations and public sector strikes. It now faces a crowded programme, including controversial legislation over New Caledonia, France's Pacific territory, more flexible working hours, and private sector construction of prisons.

Contrary to the government's practice in its first year of power, it intends to be more sparing in its use of emergency procedures to accelerate legislation which last year drew criticism from both opposition deputies and the President.

While Mr Chirac's own neo-Gaullist RPR deputies cheered his speech, his UDF centrist partners responded with only polite applause. Mr Jean-Claude Gaudin, the UDF parliamentary leader, said afterwards in the debate that the Government's majority "is solid and will remain so."

But he maintained the UDF's right to criticism, bringing home the point by calling on the Government to take stronger action to stimulate fixed capital investment. Mr Gaudin said the 1988 budget should include further tax relief for companies.

The Government was expected to have a majority on the vote of confidence.

# EEC 'near toy safety standards agreement'

By William Davies in Luxembourg

EEC STANDARDS for the safety of toys could be agreed within the next three months, Mr Philippe Maystadt, the Belgian Minister in the chair of the Community's Consumer Protection Council, said yesterday.

The new rules would mean that existing products and the 60,000 new toys brought onto the European market every year would have to conform to essential safety requirements. Member states would be obliged to recognise each other's toy safety standards and offer free access to manufacturers conforming with EEC norms.

Speaking after a meeting of EEC Consumer Affairs Ministers, Mr Maystadt, Belgium's Economic Affairs Minister, said that enough progress had been achieved to make it possible for member states to vote through the European Commission's draft directive on toys at the next session of the Consumer Council.

That would be unusually fast progress for a proposal which was only put forward by the Commission last October. It is the second, and by far the most wide ranging, instance of the EEC's so-called new approach to setting industrial standards.

This aims to replace the massively long and detailed product laws of the past with streamlined regulations

Alan Friedman visits Palermo, home of the Mafiosi and scene of the heavily guarded 'maxi-trial' set inside the city's specially-built 'bunker' courtroom



# Never say never in Mafia city

IT IS amazing how quickly one gets used to the sight of machine gun-toting carabinieri, helmeted soldiers wearing thick bullet-proof waistcoats and pistol-wielding policemen on the streets of downtown Palermo.

Perhaps it is sights such as these, the sounds of waiting sirens and the frequent reports of kidnappings, stabbings and robberies which explain why it always feels so good when the Alitalia DC-9 lifts off from the nearby Punta del Kala airport and climbs high above the Tyrrhenian Sea.

There is something tense about this decaying city, world capital of the Mafia: it is, however, less a tension borne of imminent danger, rather the sort of dull, grim and resigned tension associated with a long-term state of siege.

"We are in a war down here in Sicily," says my taxi driver as he creates his own fifth lane in an extremely narrow street, weaving past a donkey-drawn scrap collector's cart. "And the Mafia will always win because at least they give people jobs," he adds, glancing in the rearview mirror to see if I get the point.

A few minutes later another Palermo (as the locals are called) is telling me about the business of the Mafia and how it provides employment. This is no ordinary Palermo, however, but the courageous 46-year-old Judge Giovanni Falcone, Italy's leading anti-Mafia magistrate and Sicily's most heavily guarded man.

The jovial and bearded Mr Falcone looks at ease in an office which is a steel-encased vault with tiny tinted bullet-proof windows. He leads the team which has already indicted 700 alleged Mafiosi, some 400 of whom are standing trial inside Palermo's specially-built 'bunker' courtroom.

Then, gathering up his papers and preparing to speed across town in his convoy of Alfa Romeo police cars, Judge Falcone comments on the preparatory work he is doing on the "political" Mafia trial, a potentially explosive trial which will trace what the magistrates call the "contiguous" links between certain politicians and the criminal organisation, including a former Palermo mayor accused of working with the Cosa Nostra.

Was the "political" trial launched against the defendants any politicians currently in office? The bearded judge shrugs out a slim cigar and rises to don his coat, explaining that he cannot say.

After a day which has seen the energetic mayor race about town for a variety of speeches, meetings with bankers, anti-Mafia prefects, regional and national politicians, he now looks exhausted. As the clock approaches midnight he is still in his office, meeting the son of a policeman slain by the Mafia.

Finally, with a weary smile, he says he is hungry and City Hall shuts down. He piles into his car, the lights flash and sirens sound as the police escort trails behind. Later, the mayor sits back after a meal of seafood and white wine at Palermo's Charleston Restaurant (Liberty-style decor, Tuscan waiters and kitchen which stays open until 2 am) and talks about the Mafia maxi-trial.

"You know I personally signed the deposition which the city lodged in this trial claiming damages from the Mafia for what they have done to Palermo," says the young Christian Democrat mayor.

"We've got to clean this place up and make it more like a European city," he adds with a sigh. Then, as the restaurant empties, the tired mayor takes a sip of whisky and smiles grimly. "I had President Cossiga as a guest of the city once. You know when he was here I called Palermo the capital of the Mafia in a speech. The problem is that the city is still precisely that."

# Former VW foreign exchange chief held

By Andrew Fisher in Frankfurt

VOLKSWAGEN's former head of foreign exchange, Mr Burkhard ("Bobby") Junger, has been arrested in connection with the currency fraud scandal which has cost the West German car company up to DM 480m (£162.9m).

The state prosecutor's office in Braunschweig, near the VW headquarters in Wolfsburg, said Mr Junger, 39, had been taken into custody, because it was thought he might leave the scene.

Investigators are still seeking Mr Joachim Schmidt, a former exchange broker who disappeared from his Frankfurt office a few weeks ago and has not been seen since.

They also want to talk to other Frankfurt dealers, through the prosecutor's office declines to name them. So far, VW's currency fraud has led to the resignation of Mr Rolf Selowsky, the finance director who took overall responsibility for the sacking of Mr Junger, and the suspension of six other employees.

Mr Junger has previously denied involvement in the fraud and said he intended to sue VW for wrongful dismissal.

# Soares cautions on Portuguese crisis

President Mario Soares has told Portugal not to expect a rapid resolution of the political crisis caused by the collapse of the conservative government last week, writes Peter Wise in Lisbon.

Mr Soares, who must call an early election or sanction a new government, said he would not reach a decision until he had consulted party leaders and his top level advisory body, the Council of State. He will not be able to bear the council until Mr Antonio Guterres Silva, the Prime Minister, returns on April 17 from Peking where he will sign a formal agreement on the return of Macao to China.

# EEC 'stagnation'

Industrial production in the EEC was at the same level this January as it was in January 1986, the statistics office Eurostat said in a report published yesterday. Easter reports from Luxembourg.

Eurostat said the EEC industrial production index, which uses 1980 data to give a base of 100, stood at 103.9 in both months.

# N-plant charges

Two managers of a controversial West German nuclear fuel processing plant are to go on trial next month on charges of illegally operating the facility, a court official said yesterday, Reuters reports from Bonn.

Three officials of the state of Hesse will also be tried on related charges of aiding and abetting the illegal operation of the Alkem plant at Hanau, east of Frankfurt, in contravention of regulations governing nuclear fuel production, the court official said.

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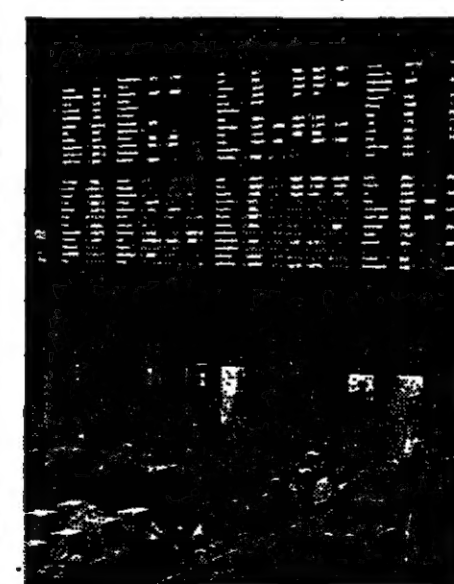
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# Yugoslavs warned over loss-making enterprises

MORE THAN 2,000 Yugoslav enterprises employing almost 600,000 people made losses last year and about 200 could face liquidation soon, a member of the Presidency of the Confederation of Trade Unions of Yugoslavia (CTUY) said yesterday, Reuters reports from Belgrade.

The official, Mr Dusan Koceljovic, said 2,306 firms made losses in 1986 and 200 were in "immediate danger of liquidation" because they failed to cover losses going back as far as 1985.

A bankruptcy law is to come into effect in July under which loss-making firms will have six months to recover their 1986 losses. Such firms will have to reduce their wages to the minimum level and those which fail to recover face liquidation.

Senior officials have been quoted recently as saying that the bankruptcy law's application could cause further industrial unrest in Yugoslavia, which has already been hit by strikes over the past month in protest against a wage freeze.

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## EUROPEAN NEWS

## Stringent Irish budget faces union challenge

BY HUGH CARMICHAEL IN DUBLIN

THE IRISH Government's determination to pursue the stringent measures outlined in last week's budget will meet its first formal challenge today in a meeting between Mr. Ray MacSharry, the Finance Minister, and public service trade unionists.

The unions have expressed hostility to Mr. MacSharry's plan to freeze pay and jobs in the 187,000-strong public service from this June as part of a range of cost-cutting measures designed to close the gap between spending and revenue and reduce the burden of the 1984-85 national debt.

Mr. MacSharry and Mr. Bertie Ahern, the Labour Minister, will argue with the public service committee of the Irish Congress of Trade Unions that the government pay and pensions bill this year of 122,540m represents a 5 per cent rise over 1986, which is ahead of inflation, and must be cut next year.

The unions, shocked by the severity of the budget, have warned of confrontation if the government does not soften its stance.

The Finance Minister's ability to make the budget stick is under close scrutiny. The toughening of targets to set itself surprised many people, including a good number of Fianna Fail supporters, as there had been little or no hint of such a defeatist approach in the party's February election campaign.

If it is seen to stick to its guns, Fianna Fail is hoping the resulting market confidence should bring a cut in real



Ray MacSharry: budget plans facing opposition

interest rates, currently at more than 10 per cent, and an upturn in economic activity.

A decision at the weekend to revise cuts in home building grants, after a huge public outcry, and at a cost of 120m, last week dented that confidence.

However, a circular from the Department of Health halting health service recruitment, clear signals to Aer Lingus, the state-owned airline, not to pay a 5 per cent pay rise already recommended in arbitration, and government warnings of a return of local authority charges have bolstered the belief that Mr. MacSharry means business.

## Belgium to introduce widespread smoking ban

SMOKING WILL be banned in most enclosed public places in Belgium, one of Europe's biggest tobacco-using nations, from September 1, Reuters reports from Brussels.

Mrs. Wilma Demeester, Public Health Minister, told a news conference that a law designed to protect the health of smokers and non-smokers alike had just been signed by King Baudouin.

It will ban smoking in places such as schools, hospitals and rest homes, railway booking halls, waiting rooms, and cultural and sports centres owned by public bodies. Offenders will be liable to fines of up to 10,000 francs (€1,250).

A few exceptions will be allowed in buildings where it is possible to provide separate facilities for smokers and non-smokers.

Tobacco industry sources said the average Belgian smokes more than his counterpart in any other EEC state except Denmark.

Consumption per head in 1985 averaged 1,915 cigarettes, 70 small cigars, 12 large cigars and 725 grammes of pipe tobacco. About one in three Belgians smokes.

Advertisements for cigarettes in Belgium have to carry a warning that tobacco damages health.

## Paul Betts reports on the background to continuing upheaval in French broadcasting 'Bouygues Bang' fails to end TV soap opera

"Le Bouygues Bang." That was the headline yesterday across the front page of the French socialist daily Le Matin after the surprise victory of Mr. Francis Bouygues, the construction magnate more popularly known as the country's Cement King, in the year-long battle for control of TF-1, the leading French national television channel.

The pun neatly summed up the climax of what has been 12 months of major upheaval for the French broadcasting industry. Indeed, during the past year this key sector of French social, political and economic life has experienced as much if not more change than the Bourse and the country's financial markets with their own "Big Bang."

Although deregulation of the French radio and television industry was launched by the former Socialist administration, the pace of reform was dramatically accelerated by the conservative government of Mr. Jacques Chirac when it took power just over 12 months ago.

At the centre of the right's programme was the privatisation of TF-1, the oldest and biggest of the country's three state television networks and hence an eloquent symbol of the new government's liberal zeal. But the programme also included the creation of a new communications commission called the CNCL and modelled on the US Communications Commission.

It also involved, before the privatisation of TF-1, the redistribution of the right when it returned to government, as was expected, in March 1986.

Channel or La Cinq, and the Music Channel, known as La Six.

With the granting of TF-1 to Mr. Bouygues and his partners—who include the UK's Robert Maxwell—the conservative government's broadcasting reform has now been broadly set into place a comfortable year ahead of the presidential elections of May 1988.

The Government has argued that the reform reflects the need to adapt the French broadcasting sector to the sweeping changes taking place in the communications industry as a result of satellite cable and other new technologies and the new and growing demands of consumers.

At the same time it has attempted to disguise only very superficially the fact that the reform was a highly political affair, as everything which touches on French television always has been.

President Francois Mitterrand and the former Socialist government had stolen a march on the opposition when they launched the private commercial television networks—the Fifth and the Sixth—as well as France's and Europe's first pay television channel, Canal Plus.

The new private networks were regarded as an effort by the left to neutralise in part the impact of the state television system falling back into the hands of the right when it returned to government, as was expected, in March 1986.

The right therefore decided to cancel the concessions granted to the Fifth and the Sixth. After a bidding competition in which the outcome was never much in doubt, close associates of Mr. Chirac's RPR



Francis Bouygues: the surprise victor

neo-Gaullist party gained control of these two networks. Mr. Robert Hersant, the right-wing press baron and owner of Le Figaro, who had long been "promised" a network by the right, has taken over the Fifth in partnership with Mr. Silvio Berlusconi, the Italian television entrepreneur.

The Lyonnaise des Eaux, private water utility company, whose chairman Mr. Jerome Monod is a former secretary general of the RPR, won in partnership with the Compagnie Luxembourgeoise de Telediffusion the concession for the Sixth Channel, which has already been transformed from a specialised music and pop network into a general interest channel.

In the meantime, the heads of

the state networks were replaced with new chairmen close or sympathetic to the government while the privatisation of TF-1 was launched.

An Antenne-2 staff member said: "The reform can be seen as a quite transparent effort by the Government to neutralise the private networks and the privatised TF-1 channel by granting control to friends or major groups with a multi-national approach while tightening direct control of the other channels remaining in state hands."

Antenne-2, which is going on strike today because of alleged state interference in its programming, is together with the FR-3 regional network staying in state ownership.

With its advertising revenues declining after the privatisation of TF-1 and the increasing competition in the domestic television advertising market, the channels remaining in state hands are expected to become more dependent on state funding.

But the overtly political nature of the broadcasting reform finally appears to have undermined the efforts of Hachette, the country's leading publishing group, to secure control of TF-1. From the beginning, Hachette was regarded as the frontrunner for TF-1 and the company favoured by Mr. Chirac and the RPR. But the general public perception that the result of the TF-1 competition was settled even before the bidding started seems to have cost Hachette and its partners the network.

After facing widespread public criticism over its decisions in reallocating the

concessions for the Fifth and Sixth channels, the CNCL commission clearly felt the need to give a demonstration of independence.

Not that the French Cement King is unsympathetic to the government. Mr. Bouygues has long been a supporter of the right and of Mr. Chirac. Moreover, this forceful self-made man who has built up in barely 30 years the world's biggest construction group, from the beginning indicated he planned to fight hard to win TF-1. With an impressive lobbying campaign, matching the successful one mounted in France to ensure victory for the Euro-tunnel consortium in the Channel fixed link battle, Mr. Bouygues put the heat on the CNCL, threatening to take the issue to the Council of State if Hachette won.

It took less than 24 hours for the commission to announce its choice at the weekend. A jubilant Mr. Bouygues went to his new studios on Saturday claiming that the victory was one of the biggest satisfactions of his professional life. He will become on April 16 chairman of the network for which he and his partners will pay FRF 3bn (€300m) for a 50 per cent controlling stake, with the remaining 40 per cent being sold to the public and 10 per cent going to the network's staff.

But the dramatic and unexpected finale at the weekend of the battle for France's leading state television network is not expected to be the end of the French television saga. Like all good soap operas, the show will go on.

## Denmark to discourage shopping trips abroad

BY HELENE BARNES IN COPENHAGEN

DENMARK yesterday announced measures to discourage shopping trips to West Germany and other countries where taxes on consumer goods are considerably lower.

From yesterday, shoppers who spend less than 24 hours out of the country may only bring back goods worth Dkr 275 (about £26) before becoming liable for duties and taxes at the border. The previous limit was Dkr 2,000.

At the same time, Mr. Jørgen Fogh, the Danish Taxation Minister, proposed abolishing purchase taxes on a variety of items, including radios, loud speakers, record players, videotapes, food mixers and microwave ovens. This will reduce the price in the Danish shops by 5 to 10 per cent.

To cover the revenue shortfall, the registration tax on four-wheel-drive cars and small pickup trucks will be increased to bring them into line with the taxes on ordinary cars.

An earlier plan to reduce the tax on petrol, which costs Dkr 3 per litre less in Germany, had to be dropped as the result of opposition within the government coalition.

The Government hopes to rush the new tax measures through the Folketing this week. Mr. Poul Schlüter, the Prime Minister, yesterday put forward a plan to increase defence spending by Dkr 2,000m in 1988 and by Dkr 4,000m more over five years. The money will be used partly to increase the number of conscripts by 2,500 a year and partly to renew obsolete equipment.

The opposition Social Democratic Party, on which the Government relies for a majority on the defence budget, has said that it will under no circumstances agree to increased defence spending. If the Government and the opposition do not agree, it will end the post-war consensus on the defence budget.

## Turkish far-right leader jailed for 11 years

BY DAVID BARNARD IN ANKARA

A FORMER Turkish deputy prime minister, Mr. Alparslan Türkeş, was given a jail sentence of 11 years and one month in an Ankara martial-law tribunal yesterday at the end of a trial lasting just under six years.

The verdict, however, will be taken as evidence of a vindication by the court of the pre-1980 Nationalist Action Party which Mr. Türkeş led and which was on trial of attempting to stage an armed insurrection. Out of 235 defendants sentenced and 145 acquitted, five death sentences and five sentences of life imprisonment were handed out. These, however, were relatively minor figures among the accused, with most of the party leadership being acquitted.

Mr. Türkeş will automatically be allowed to appeal against his sentence and it seems unlikely that he will be expected to return to prison as he has already served more than four years in a military jail.

The Nationalist Action Party, which preached a radical form of far-right-wing nationalism, was frequently accused by its opponents of being neo-Fascist and of plotting political murders and violence.

It became internationally notorious for its youth wing, who called themselves "Grey Wolves," and greeted Mr. Türkeş at rallies with mass bayeting.

Mr. Mehmet Ali Ağca, the convicted assassin of Pope John Paul II, is widely thought to have come from the Grey Wolves.

Though the Nationalist Action Party was shut down by the military, along with all other parties, in October 1981, it has been reformed under the name of the Nationalist Work Party without any action being taken by the authorities.

One wing of the ruling Motherland Party of Mr. Turgut Özal also consists of former supporters of Mr. Türkeş.

## Finland asks mediator to explore coalition options

BY OLLI VIRTANEN IN HELSINKI

FINLAND'S President Mr. Mauno Koivisto has in a surprise move requested Mr. Esko Rekola, a former prominent Cabinet minister, to explore options for a wide-based coalition government.

President Koivisto still prefers a coalition between the three biggest parties, the Social Democrats, the Conservatives (Kokoomus) and the Centre Party. This, however, seems unlikely because the SDP has indicated a strong willingness to stay in opposition.

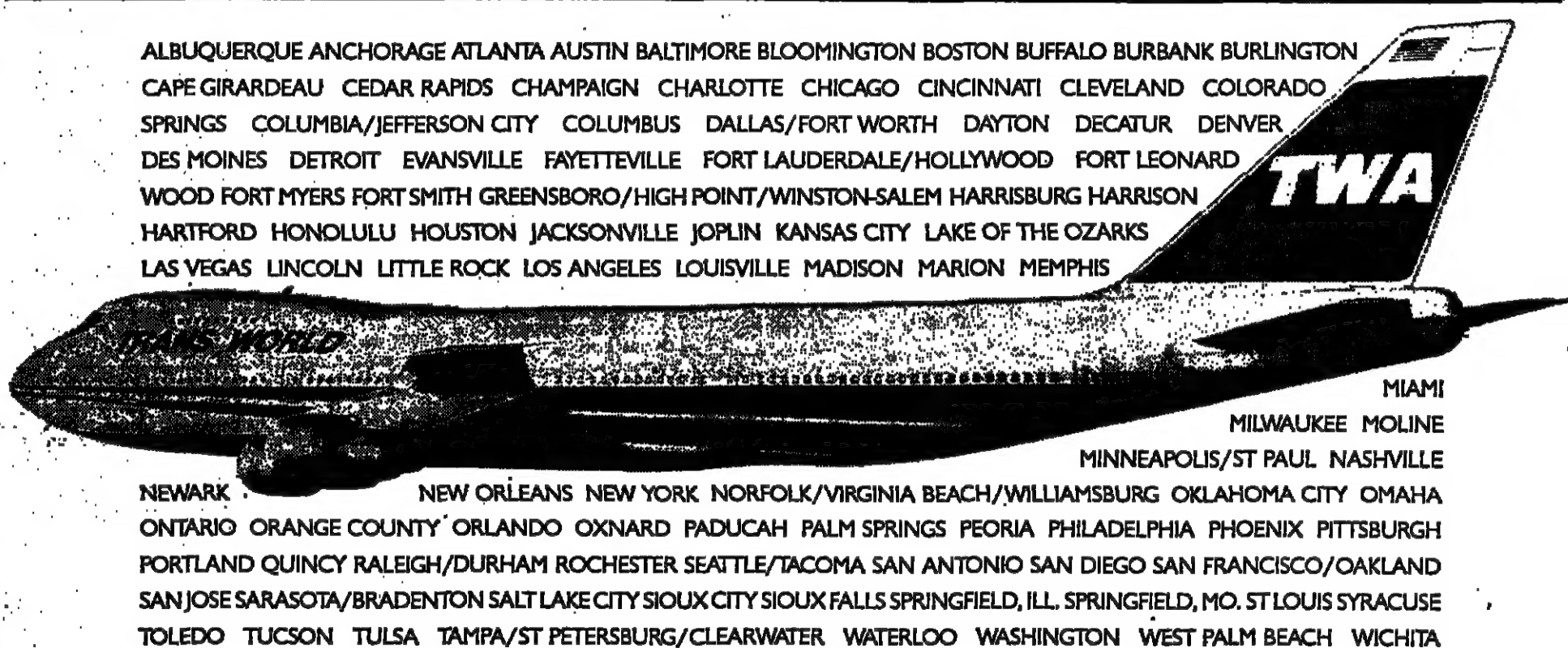
The March 15-16 elections produced a big upswing for the Conservatives, who advanced to 33 seats from 24, and a moderate surge for the Centre Party which moved up to 40 from 37 in the 200-member parliament.

The Social Democrats, the country's biggest party, dropped only one seat under Finland's system of regional proportional representation and now hold 56. But they lost 100,000 votes in the process and Mr. Sorsa, the party chairman, said afterwards they needed time in opposition to re-think and regroup.

Mr. Rekola's appointment as a mediator was a compromise in a difficult political situation which would normally have called for the speaker of the parliament to undertake the task, and possibly also become prime minister.

The new speaker is Mr. Ulla Suominen, chairman of the Conservatives, who have been in opposition for more than 20 years and will probably not lead a government.

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## JOBS

## The skill most top managers fear to mention

BY MICHAEL DIXON

WHAT is it that nearly all top executives often do at work but mostly keep secret from even their closest colleagues?

The answer is, they use their intuition, according to Management Professor Weston Agor of the University of Texas. A study he has made of 70 chiefs of large American concerns, in both private and public sectors, shows that all but one frequently use intuitive processes when deciding something important.

He says that even though the chiefs clearly use intuition as only one decision-making tool among many others, the majority of them are anxious to prevent their colleagues from knowing that they use it at all. To cover it up, they often play "elaborate games" at considerable expense to their company.

An example is the information-chase in which staff are sent around gathering facts and producing analyses of issues which have actually been decided long before. "Sometimes one must dress up a suit decision in 'data clothes' to make it acceptable or palatable," said the head of a big corporate.

\*The logic of intuition. Organizational Dynamics, Winter 1986, \$12 from American Management Association, 135 West 50th Street, New York, NY 10020.

tion. "But this fine tuning is usually after the fact of the decision."

While the work thus created may be welcome to egg-head specialists, such costly charades are surely not in the interests of the company's shareholders and customers. So why don't the chiefs just acknowledge that they often rely on intuition, especially since even one of the more conservative of them believed it proved trustworthy 75 per cent of the time?

An apt summary of the reason was given by one of the 70 executives who happened to be a woman. "I work with men—men who tend to regard the use of intuition as suspect, female and unscientific," she said. "If I revealed my secret I'd have an even harder time persuading them to accept my suggestions. They wouldn't regard my ideas or decisions as being properly rational. Yet they can justify the worst kind of screw-ups with a chart and a computer printout."

The same fear that a reputation for being intuitive would destroy their in-company credibility was shared by many of the male chiefs Professor Agor questioned. The explanation, he thinks, is at least partly that "management training in recent years has heavily emphasised the use of analytical skills, logic and other techniques...

almost to the total exclusion of other potentially useful skills and methods."

That emphasis persists, he says, even though senior executives find that management techniques based on intellectual analysis and forecasting "are not always as useful as they once were for guiding decisions."

Successful company chiefs could of course lead a powerful hand in getting the emphasis shifted if they openly admitted the reliance they place on intuition. But the professor has little confidence that they will do so in sufficient numbers until intuitive approaches have been made theoretically respectable by research into how they work and the ways in which they can be improved.

Unfortunately, to the extent to which that development requires a change in the research habits of business schools, I have little confidence too. My doubts are rooted in the evident reaction of British management to the studies led by the psychologist Donald Broadbent, which were described in this column on February 25 and March 4.

The studies indicated that the academically approved process of planning ahead on the basis of established theories and facts plays only a relatively small role in jobs such as managing which require active responses

to complex and fast-changing events.

For the most part, people doing those jobs work in a distinctly different style. On being confronted by each new situation, they simply look for ways in which it is similar to situations they have dealt with successfully in the past and act accordingly. In other words, they rely on their perceptions and experience without bothering to spell out to themselves the principles on which they are acting.

From what I have heard, business school staff have characteristically reacted to the reports of Dr Broadbent's studies by arguing that although the experience-centred approach may have been adequate in the past, it will not enable managers to cope well with the greatly changed conditions of the future.

There is a weakness in that argument. It implies that the academically approved approach will be the superior one in future. But it fails to explain how, if conditions are radically different, managers can cope with them any better by intellectual planning based on theories which will then be no less products of the past than the executives' experience.

After all, while managers like everybody else could only gain by being more rigorous in their analytical thinking, most events

they have to deal with do not conform to timeless laws like those of physics. And despite academic efforts to refine theories of economics and the like, I see little evidence that they are a more trustworthy guide to effective action in particular circumstances than the intuition of a successful company chief.

Besides, when Weston Agor asked the American executives to say in which conditions their intuitive skills proved most valuable, their answers were typically as follows:

"When a high level of uncertainty exists."

"When facts don't clearly point the way forward."

"When time is limited and there is pressure to come up with the right decision."

So the Texas University professor seems justified in his claim that the main reason why senior managers find the theoretical approaches less helpful is precisely that they "now have to make major decisions in a climate characterised by rapid change and at times also laden with crisis events."

In which case top executives surely have little to gain from business schools' continuing to concentrate on the intellectual approach to management, as though the intuitive approach

was unquestionably inferior if not bereft of any importance whatsoever.

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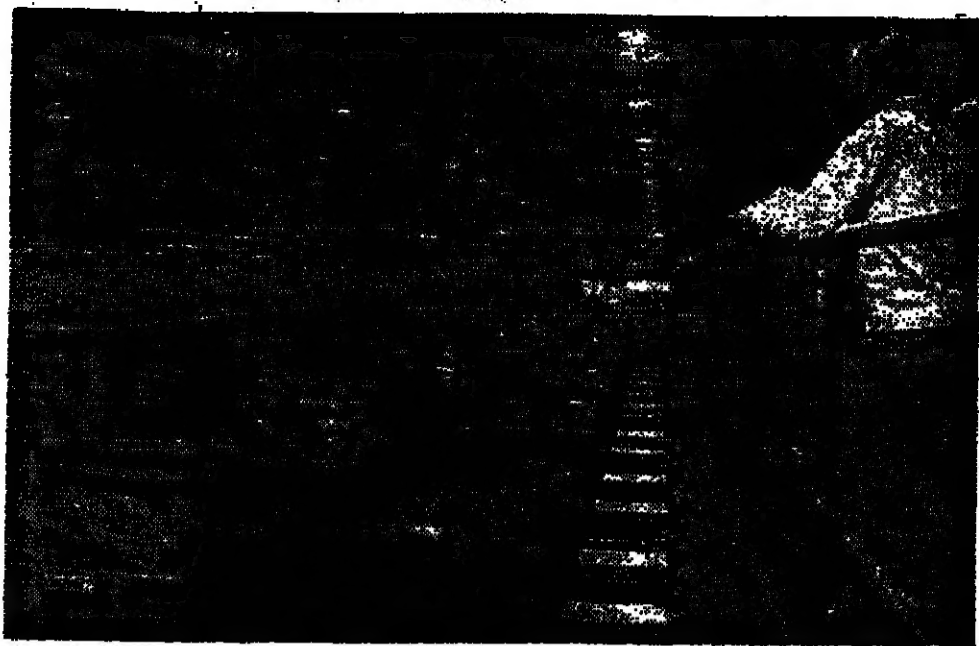
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## TECHNOLOGY

9



Yamazaki's line of seven Mazak horizontal machining centres at its Worcester plant. The company plans to double its UK market share and increase sales in mainland Europe and Scandinavia.

## Rock plays as Yamazaki rolls

"BORN in the USA, I'm a cool rocking daddy in the USA."

The booming voice of Bruce Springsteen is not the kind of noise usually heard in a factory producing machine tools, but you can tune in to the American rock star at Yamazaki's new plant in Worcester, England. The Japanese group, one of the four largest machine tool makers in the world, mixes its solid engineering with the rather show-business style of the Yamazaki brothers, whose family name has been on the company's letterheads since Yamazaki's formation in 1919.

At the Worcester site, which has just come on stream producing computer numerically controlled lathes and machining centres, the automated guided vehicles (AGVs) which

trundle around the 14,500 sq metre plant come fitted with tape machines blasting out rock music. Apart from entertaining workers this helps warn them when they are in the path of one of the vehicles.

The plant is largely organised around Yamazaki's own production technology which the company says makes Worcester the most advanced machine tool production plant in the world.

The £35m project, for which the British Government provided a £10m loan guarantee, was approved and carried out by the UK machine tool industry. It has not pleased producers elsewhere in Europe either.

Yamazaki has given notice that it will leave its market share in the UK and increasing sales in mainland Europe and Scandinavia by exporting 80 per cent of output from its Worcester plant.

Whatever the opinions about Yamazaki harboured by managers of other machine tool companies, those who have visited the factory have been very impressed by its computer integrated production equipment.

Worcester—the technology of which is based on updating that used by Yamazaki in its Minami plant, near Nagoya, and in the facility it built in Kentucky in 1982—will be able to produce 1,500 machines a year. The total workforce will be 200 including almost 50 sales staff.

The number of direct production workers is very small. This is partly because a large proportion of components is imported direct from Japan.

But it also reflects the advanced state of the plant's production equipment, which includes a machining area for cutting large and small prismatic (non cylindrical) and

Nick Garnett looks at the high level of automation in the Japanese machine tool manufacturer's new UK plant

Cylindrical parts, precision grinding and finishing as well as sheet metal working.

Storage, assembly and general internal transportation operations include the use of five AGVs and 14 computer-controlled stacker cranes.

Other, more unusual features include temperature control in parts of the plant to plus or minus one degree centigrade, and control to plus or minus 2.5 degrees in the assembly area.

In addition the floor in the superfinishing section is isolated from the rest of the production area to minimise vibration.

Coolant supply for the production machines is moved around the manufacturing facilities by a fully automated underfloor pipe system, which is controlled by a computer.

Computer hardware includes an IBM 386 in the production control area, linked to three DEC Microvax mini-computers.

This system schedules automatic warehouses and assembly requirements, the FMS (flexible manufacturing system) lines and the entire tool management operation.

An indication of how the production system works at Worcester can be seen by looking at the route taken through the plant by small prismatic parts.

Raw materials are moved by AGV from the main stores to a buffer store in the central aisle of the plant, and slid across into a holding area by stacker cranes.

The Microvax matches a component with a fixture (workpiece holding device), and a stacker crane picks up a pallet with the component and moves it to a fixture station. At the same time another stacker crane locates the right fixture for that component and brings it to the fixture station.

Automatic matching of component with fixture is carried out with the help of manually monitored colour screens. About 70 per cent of components are then attached by hand to their fixture; the remaining 30 per cent being handled by robots.

Once the component is attached to the fixture, the whole unit is moved by stacker cranes into a pallet stocker—in effect another buffer store.

Each pallet is identified by a programmable microchip, coded by the scheduling computer.

The next step is transferring these pallets with their fixtures to the bank of seven Mazak horizontal machining centres.

This is done by a Microvax which schedules the move of the pallet to a pallet station alongside the machining centre, prior to the machine completing work on the previous part.

After this machining, parts are moved through an automatic washing station, measuring equipment, and eventually back to the buffer store.

About 80 per cent of these prismatic parts are moved by AGV to a precision machining area, for operations like flanging. Then, following a further process of measuring by Zeiss three-axis co-ordinate measuring equipment, this information is being fed back to the central computer for checking.

Parts are transported by AGV either direct to assembly or to the paint booths for manual spraying.

Tool management is controlled by one of the Microvax computers and makes use of a kind of automatic tool distribution roadway to service the machining centres.

Tool conditions are monitored by the Microvax and any tool needing replacement or regrinding is automatically removed and returned on an overhead monorail to the tool preset room. Replacement tools are dispatched to the machines on the same monorail.

Each toolholder has a programmable microchip built into the tool end for identification. When the tool is loaded its number is automatically coded.

Yamazaki is producing 20 machines a month at the moment. The plan is to increase this to 45 by September and to full production of 100 machines a month by the spring of next year.

The company has promised the British Government that once the production build-up phase is completed the machines will have 60 per cent EEC content—based on the broad definition which includes salaries and plant operating costs.

## WORTH WATCHING



Edited by Geoffrey Charlton

### Taking command in the warehouse

The UK food, pharmaceutical and household products group Reckitt and Colman is using a radio-linked, computer-controlled warehouse operation system at its Harlow distribution depot. Called Commander, the equipment has been designed and installed by Process Computing of Harlow.

Commander is based on software programs working on IBM personal computer (PC) which is linked to radio data terminals used by the fork lift truck drivers and other warehouse staff. The 45,000 sq ft depot moves about 600 tons of stock weekly.

After a driver has collected a pallet (tray) of goods from a lorry in the goods inward bay, he takes it to an appropriate location (according to the type of item), puts it in the racking and then keys the product code and location into the terminal. To retrieve goods, the driver simply keys in the product code and the system tells him exactly which rack to go to, working on a "first in first out" basis, or using "sell by" dates.

Apart from speeding up the warehouse operation, Commander also makes stock

checking quick and simple. The depression of a few keys on the PC produces a print-out of goods that should be on the racks at any specific location.

The fork lift drivers like the system because they can find stock more quickly and raise their bonuses. Previously they relied on their memories.

### Part and parcel of chip development

A RESEARCH team at AT&T Bell Laboratories in the US believes that the days of mounting semiconductor chips on printed circuit boards may soon be over. The plastic or ceramic packages in which the chips are housed, simply to accommodate the relatively large chip "feet" for board mounting, are many times bigger than the silicon chip itself, so that far too much space is consumed. This limits the number of internal connections that can be made to the silicon chip itself, because of these fine wires could become too long and the signal transmission time over them would slow the chip down.

Instead, the AT&T researchers are mounting the silvers of silicon on another silicon wafer on which the interconnections have been patterned. The chips are no longer in packages and the second piece of silicon takes the place of the conventional circuit board.

The technique is allowing chips to be designed with 200 input/output connections, because there is now no problem in accommodating them in a manageable space.

The effectiveness of the technique is demonstrated by the mounting by Bell Labs of three chips from its microprocessor series in a single package, using only one-third of the area required by the individually packaged chips mounted on a board.



### US gets drop on fluid measurement

A semiconductor sensor that can measure the viscosity of a single drop of fluid has been developed at Sandia National Laboratories, Albuquerque, New Mexico, in the US.

The device, only a fraction on an inch thick and measuring about 1.0 x 0.5 inch, is a special crystal along which a sound wave is propagated by electrically exciting the crystal. With a small amount of the fluid to be measured on the surface of the crystal, the strength of the wave is reduced as it travels from one end of the crystal to the other. The loss of power is proportional to the square root of the viscosity, and the technique

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can be used over a wide range of viscosity values. Usually, viscosity measurements are cumbersome and need a relatively large quantity of the fluid. Also, the results often cannot be remotely read. The Sandia work should mean that small sensors will be developed commercially that can be used within engines, pipes and vessels to measure "on-line" the viscosity of oil and other fluids.

### Less wash as 'cat' takes to water

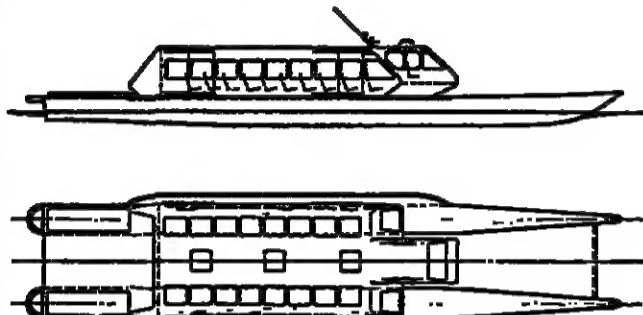
FAIRLEY MARINE of the Isle of Wight in the UK is offering a design of high-speed passenger ferry which it claims creates virtually no wash.

Known as the Hydrocat RFL, the craft is for use on wash-sensitive lakes, rivers and estuaries, especially in shallow water areas.

It is available in several sizes to carry from 20 to 120 passengers, and is built on

the catamaran principle using slender hulls that produce little wash and are easily propelled using a marine diesel engine in each hull. In view of the floating debris frequently found on lakes, the craft uses water jet propulsion rather than propellers.

Typically, a 24-metre RFL Hydrocat will produce a wash not exceeding 200 mm between trough and crest, which is small for a 17-tonne craft moving at 25 knots.



CONTACTS: Process Computing: London, 081-646. Fairley and Sawmill Equipment: London, 070 5400. Sandia National Laboratories: US, (505) 844 802. Fairley Marine: UK, (085) 29711. AT&T Bell Laboratories: US, (201) 864 6267.



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8th April, 1987



**DOING BUSINESS** with the Soviet Union has never been easy for Western companies at the best of times, so it is not surprising that many are still very wary about the new and seemingly more liberal regulations on foreign trade and investment introduced as part of the Gorbachev regime's industrial modernisation policy.

Nowhere has this been more the case than in the area of joint ventures for which new legislation was enacted in the Soviet Union in January. To date very few Western companies have actually shown much concrete interest in joint ventures with the Soviets, and it has fallen to Finland, which has long enjoyed a close trading relationship with its next-door neighbour, to produce the first detailed agreement.

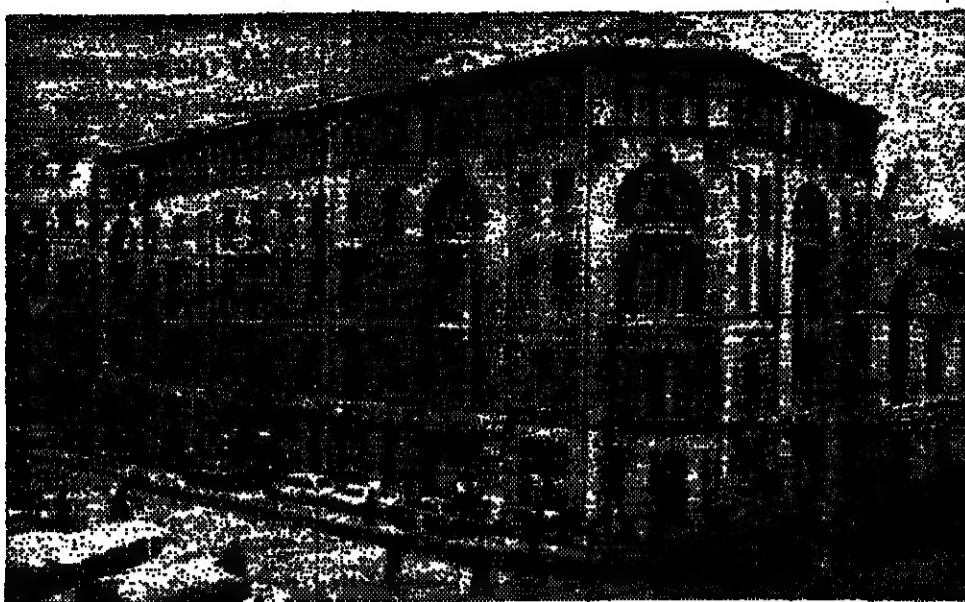
Its airline Finnair has teamed up with Intourist, the Soviet tourism organisation, in a venture to refurbish the Hotel Berlin in central Moscow and run it as a hotel of Western luxury class.

Now other Western companies are scrutinising the Finnair deal to see what lessons it holds for the joint venture business. Those lessons reveal that the project has its own particular justification for Finnair, which has long been keen to have management control of some hotel accommodation in Moscow where it is in notoriously short supply.

Yet, while this type of motivation may not apply to many companies considering joint ventures, Finnair's negotiating experience with the Soviets does at least show up a relatively high degree of flexibility on the part of the Soviet Union—which may hold out some encouragement for others too.

According to Veikko Varti, managing director of Finnair's Nordic Hotel unit, Finnair first submitted a proposal to the Soviet Union for a hotel venture last summer when the new joint venture legislation began to be removed. Nothing was heard until November, but then things started moving rather quickly. Basic negotiation was completed in December and a letter of intent was signed in January. Finnair is now reviewing this letter of intent and has until May 1 to back out if it wishes.

One reason for this review period is that the Soviet side has found it difficult to answer some of the precise questions that Finnair was asking, for example, about taxation and the price at which materials would be purchased, but the basic outline of the deal is now clear. Finnair has had to accept three basic conditions on which the Soviet side was not prepared to negotiate at all. These are: that Intourist as the Soviet partner should have a majority stake of 51 per cent, that the



Moscow's Hotel Berlin: reno-co-gilt interiors and frescoed ceilings

## Finns blaze a trail with Soviet venture

Peter Montagnon explains the provenance of a hotel management deal

majority of the board should be Soviet, and that the general manager should be Soviet. In fact Sergei Skobkin, an Intourist executive who has worked in London for nine years, has already been appointed to this position.

Intourist will have five seats on the board of the venture, Finnair four, but the Soviet side also agreed that some key decisions—the annual budget, borrowing policy, the sale of equity and the appointment of the general manager—must be reached by consensus rather than majority vote.

In all other fields, says Varti, they were willing to negotiate. Of particular importance to Finnair, which is concerned to maintain a high standard of service, is that it will itself be able to appoint line management, including the hotel manager, restaurant manager, kitchen chef, marketing manager and reservations manager.

Finnair will contribute between FM 40m and FM 45m (\$6.3m) in hard currency funds to the venture, while Intourist will provide the building, labour, energy, building materials and housing for the workforce, as well as a small

amount of cash.

The advantage to the Soviet side is not only that it will receive hard currency foreign investment in a project that should generate a steady flow of foreign exchange, but also that it will gain valuable expertise in an important service industry. "The fastest way to do this is to work together with someone who already has it," says Varti.

For Finnair, which already owns one hotel, the Helsinki Intercontinental, the advantage is that it will have access to hotel accommodation in Moscow. This should increase its competitiveness on the Moscow route on which it flies around 75,000 passenger round-trips a year.

Varti says that Finnair expects to earn a return on its investment within eight to 10 years, though much depends on the cost of the renovation work which it is still studying. Under its agreement with the Soviet Union profits can be remitted abroad in hard currency after payment of a 20 per cent withholding to the Soviet authorities. There will be a profit tax of 30 per cent and in addition the venture may contribute up to 10 per cent of its profits to

a special fund for its employees.

Although there is a tax holiday for the first two years which can be extended if the venture is not making a profit, this will not leave much left over by way of return. A particular worry to Finnair was whether it would have to use its allocation of profits to make repayments on the loan it is raising to finance its share of the project. That would have added substantially to the cost as the 20 per cent withholding would apply.

However, a scheme is now under discussion to get round this problem whereby Finnair would raise the loan directly from the Soviet Foreign Trade Bank, which would accept repayments before the 20 per cent withholding.

One of the unique aspects of the venture is that the revenue will be almost entirely in foreign currency. Russians are not expected to use the hotel itself and room rates will be set in US dollars. That means the question of conversion of rouble earnings into hard currency for remittance abroad, which has been a worry for other companies considering joint ventures, will not arise.

An indication of the Soviet flexibility on this point, however, is that it has agreed that the venture can have free access to hard currency for importing materials without any direct relation to its hard currency revenue.

So far only one other Finnish company, EKA, the co-operative wholesaler, has signed up for a joint venture with the Soviet Union. Like their counterparts in the UK and West Germany, Finnish industrialists are generally wary. Risto Nummela, senior executive vice president of the state-owned Neste oil and petrochemical concern, says his company is offering to build a plant in the Soviet Union to produce additives for lead-free petrol, but this will not be done on a joint venture basis because the negotiations would take too long.

For most Western companies the potential appeal of joint ventures is that they could offer a means of opening up the domestic Soviet market to their own products. This, however, is not perceived as a priority for the Soviet Union itself which is more concerned with attracting foreign investment and increasing its export potential.

These worries make joint ventures a matter of considerable risk for most Western companies, but in Finland rather special case the risk is much smaller and the project dovetails in neatly with its own business objectives.

It is further argued that an audit committee of non-executive directors will spot trouble in time and secure the action necessary to avoid it.

In reality, the company upsets of the past two years show no consistent pattern of family boardroom composition. In some there was a chairman/ chief executive. In others the offices were separated. Nearly all had some non-executive directors.

The crucial point is this: when trouble looms the chairman has to make do with the collection of colleagues he has around him. Much depends on how they all came to be sitting there.

A non-executive chairman, an appointment, should find the time to assess the value of each one of his colleagues, and

### Non-executives

## Beware the facile panacea

BY LORD ERROLL OF HALE

WHEN misfortune strikes a public company the fashion nowadays is to look at the make-up of the board. If the chairman is also the chief executive or managing director, then heads go sagging and the talk is of excessive concentration of authority in one person. Next they go on to the directors. The non-executive directors are then criticised for failing in their duties. And if there are none, or perhaps only one, then that is judged to be a very bad thing indeed.

So a kind of facile panacea is emerging. This states that a company board comprising a good proportion of non-executive directors, one of whom is the non-executive chairman, will avoid misfortune and delight shareholders with its performance.

It is further argued that an audit committee of non-executive directors will spot trouble in time and secure the action necessary to avoid it.

In reality, the company upsets of the past two years show no consistent pattern of family boardroom composition. In some there was a chairman/ chief executive. In others the offices were separated. Nearly all had some non-executive directors.

The crucial point is this: when trouble looms the chairman has to make do with the collection of colleagues he has around him. Much depends on how they all came to be sitting there.

A non-executive chairman, an appointment, should find the time to assess the value of each one of his colleagues, and

slowly but steadily reshape the board so that they all point in the same direction and are capable of grasping the opportunities as well as coping with the possible stresses of the future.

He must also assess the qualities of the chief executive. He has got to get on with him for a start. But is he good enough for the future, and will he be compatible with the chairman's concept of how the board should operate? Full executive authority should be delegated to him, with ad hoc possible shifts for failure to perform.

In addition to the bottom line, the other critical issue is how he leads his executives.

A chief executive who is additionally appointed chairman of the board has a different set of problems. Having come to the board by promotion through the executive route he may not have such use for boardroom deliberations which to him have seemed to slow down or even negate executive decisions.

He will, as chief executive, continue to be very busy and unlikely to have much time for considering the composition and future make-up of the board, particularly as regards non-executive directors. Easier, he may think, to promote to executive directorships one or two good men he can trust.

Almost inevitably he will create a board that will back him up and endorse without question his executive leadership. He may also appoint to the board one or two executives on their retirement; this gives the impression, but not the

reality, of a mixed, independent-minded board.

This is not necessarily a bad thing. Many large and successful companies have surged forward on the strength and determination of a single leader of great competence.

Also, it may not be at all easy to find a suitable non-executive chairman. The best are quickly booked up.

Likewise, there is no shortage of people who want to become non-executive directors, but only a minority are suitable. A "Paddington Bear" can sit unnoticed in a boardroom, eating his lunch and drawing his fee when all is going well. But when a stressful situation arises such an individual can be worse than useless. If a director is ignored, or he sides meekly with those who look like winning the argument.

The challenge for the good chairman is to seek out individuals who will make good non-executive directors, as well as being compatible with the existing directors.

These practical constraints serve to demonstrate that current proposals to insist on a minimum proportion of non-executive directors is a nonsense. Legislation on these lines, with penalties for non-compliance, would be a charter for Paddington Bear directors.

Lord Erroll, former chairman of the Bowdler Paper group and other diversified companies, is a member of the Institute of Directors, which runs Boardroom and Non-Executive Director Services.

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## UK NEWS

## British managers lack education, says report

BY CHARLES LEADBEATER, LABOUR STAFF

BRITISH managers are seriously under-educated and under-trained compared with their foreign counterparts, according to a report on the state of management training in the UK.

The report shows that only 21 per cent of UK managers have degrees or professional qualifications. About 38 per cent of middle managers have had no management training since they started work.

In West Germany, 65 per cent of top managers have a degree, while one US survey found that 85 per cent of senior corporate managers had a first degree and 51 per cent had a second degree.

A fifth of large UK companies make no provision for management training. The 75 per cent of small companies do not train their managers, the report says.

The report, which was written by

Professor Charles Handy of the London Business School, and commissioned by the Manpower Services Commission (MSC) and the National Economic Development Council (NEDC), will be presented at the council's next meeting later this month.

It is certain to spark a debate between the Government, employers and unions, and will be seen by many as a damning indictment of companies' neglect of management training.

Details of the report were revealed yesterday by Mr Geoffrey Holland, the MSC's director, who said that Britain needed to develop a tradition of vocational education and training to overcome skill shortages.

On management training, Mr Holland said: "Because of gaps in earlier education, much of manage-

ment training in this country is in effect teaching middle-aged managers what in other countries a high proportion of young people learn in their last years of school."

Mr Holland said the level of management training in the UK compared very poorly with major competitors, because they had a much bigger pool of more broadly educated students from which to select future managers.

He gave a warning that reports of companies suffering skills shortages seriously under-estimated the true extent of the skills gap in the UK.

Senior MSC officials regard the report as a companion to earlier reports which were influential in the design of the Youth Training Scheme, and other training programmes run by the commission.

## June election option is left open by manoeuvre on Bill

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT will make concessions on the bill to abolish Scottish domestic rates (local property taxes) to ensure its final parliamentary approval by the middle of next month, thus leaving open the option of a June general election.

This move came as Mrs Margaret Thatcher, the Prime Minister, sought to dampen the recent wave of election speculation. Replying at Prime Minister's questions in the House of Commons yesterday to a Tory MP who had attacked "media hype, pressure and speculation," Mrs Thatcher said she was "glad to give the assurance that the date of the next general election will not be decided in Fleet Street but in Downing Street."

Most Tory MPs, nevertheless, believe that the pressures for June may become irresistible, as in 1983, in view of the recent batch of opinion polls putting the party at around 49 per cent or more, and in a large lead. The final decision will depend on the outcome of the local elections on May 7.

Consequently, the Government is already taking precautionary

moves, initially in relation to the Scottish rates bill which party leaders believe must be enacted before an election.

The bill has already run into considerable opposition during its committee stage which is due to end tomorrow. Senior ministers believe they could face one or more defeats on the report stage after Easter unless concessions are made soon.

The problem is that major defeats could lead to the bill being passed back and forth from the House of Lords to the Commons, which would delay Royal Assent beyond the expected date of the week after the May local elections. This would be just before the dissolution of parliament in the event of a June election.

The concessions are likely to involve exemptions from the proposed community charge, the universal levy replacing domestic rates, for groups such as the mentally handicapped, the physically disabled and overseas students. Under the present bill the only exemptions are for prisoners and long-term hospital patients.

## Dixons agrees to fund City Technology College venture

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

DIXONS, the electrical retailing chain, is providing the capital to fund the second of the Government's 20 proposed City Technology Colleges for 11- to 18-year-olds selected for their ability and interest in technology and science.

The college is to be set up in the Doncaster-Rotherham area of Yorkshire in the North of England, where Dixons has several of its main service plants. A suitable site has still to be found and the opening date is undecided.

The first college is due to open in

Solihull, West Midlands, in autumn 1988 in premises provided by the Solihull local authority.

Under Dixons' agreement with the Government, to be announced officially today, the group will initially contribute £1m for the college, which will be owned and run by a private trust. The Treasury will cover running costs equivalent to those of a comparably sized state-maintained school.

Mr Stanley Kalmus, Dixons' chairman and chief executive, said yesterday that his group would be pre-

pared to put in further funds as the project developed.

"Naturally we are hoping that other companies will join in by providing equipment if not money."

Mr Kalmus said a prime aim would be that "all students who leave the school will be highly employable. We shall, therefore, have to appoint a head and staff who are positive in their attitudes to working skills. I suspect that their salaries will be higher than the standard scales, too."

## State school curriculum pledge

BY OUR EDUCATION CORRESPONDENT

THE GOVERNMENT yesterday pledged legislation early in the next Parliament, should it be re-elected, to establish a standard basic curriculum in all state-maintained schools in England and Wales.

Mr Kenneth Baker, Education Secretary, said the schools would be required to teach all children to approved levels of attainment in English, mathematics, science, foreign languages, history, geography and technology.

Although the attainment levels would vary according to pupils' academic ability, the targets would be "clear and challenging." Children would be tested against them at the ages of seven, 11 and 14.

"We can no longer leave individual teachers, schools or local education authorities to decide the curriculum children should follow," Mr Baker told a House of Commons education committee. "We want to en-

sure that pupils have a well balanced foundation curriculum suitable to their abilities and aptitudes."

"I emphasise that what is defined will be a core," Mr Baker said. "It should leave ample scope for teachers to build around it, to exploit individual pupils' abilities, and to determine their own methods of teaching for the whole ability range."

## Share deal attacks resumed

By Ivor Owen

FURIOUS LABOUR MPs protested for more than 30 minutes in the House of Commons yesterday at the Government's failure to take the initiative in forcing conservative member Mr Keith Best to resign, following his admission that he made multiple share applications in the British Telecom and Jaguar privatisations.

Their frustration led to a barrage of complaints to the Speaker, (chairman).

The Speaker insisted that the long established procedures requiring a substantive motion to be before the House before the personal conduct of any MP can be debated must be followed.

When he pointed out that the Director of Public Prosecutions was considering the matter, the MP, Mr Dale Campbell-Savours interjected: "He is delaying it until after the election."

Mr Brian Sedgemore (Labour) was vociferously supported by his colleagues when he emphasised that a substantive motion noting that Keith Best, the merchant banker, warned "people like Mr Best that multiple share applications would result in prosecution for fraud," had been tabled, but the Government had so far failed to provide time for it to be debated.

## Southampton shipyard assets sold

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

MOST OF the assets of Vosper Shiprepairers, a south of England shipyard, which sought protection from creditors under the Insolvency Act, have been sold.

Price Waterhouse, the accountancy firm which has administered Vosper since mid-February, said yesterday that the major purchaser would be The Engineering, a diversified local company with ship-repairing interests.

The administrators have also reached agreement with two unidentified purchasers for the separate sales of two associated companies, J. Kinsley & Son, and Solent Holdings.

The agreements are among the first such transactions under the Insolvency Act, which took effect late last year. The Act provides an alternative to receivership for small companies.

The Engineering has purchased the two major dry docks operated by Vosper on the River Test in Southampton port, one of which is the UK's largest.

Mr Trevor Thew, chairman of The Engineering, said he hoped to take over the dry docks on May 1, and expected 300 jobs to be created.

Mr Thew said plant and equipment maintained on the site by Vosper would be sold, and much of the land returned to Associated British Ports, which operates Southampton port.

The company is planning a worldwide marketing drive to persuade large ships to return to Southampton for repairs.

Both Cunard's Queen Elizabeth 2, and Cambria, operated by Peninsular and Oriental Steam Navigation (P and O), have used the larger of the Vosper dry docks.

Mr Thew said: "Our overall corporate plan really extends further than just this acquisition. We hope in the future to make other acquisitions, and our intention in the long run is to make the ship repair industry competitive again."

Thew has not pursued an interest in a separate dry-dock facility on the River Itchen at Southampton, included in the assets of Solent Holdings.

The company offered £500,000 for Vosper's assets when it was sold to its management by British Shipbuilders two years ago.

Neither Vosper nor the administrators would say how much Thew was paying for the dry docks.

Mr Thew refused to comment on a suggestion that the price was £500,000.

Vosper was placed in the hands of administrators after failing to persuade the Government to speed up new contracts to fill a gap in its work schedule.

The company employed around 300 people.

## Healey hits at 'miracle of Moscow'

By Tom Lynch

MRS MARGARET THATCHER, Prime Minister, got "nothing concrete whatever" for Britain out of her recent visit to the Soviet Union, Mr Denis Healey, Labour's foreign affairs spokesman, told the House of Commons yesterday.

In a speech described by Mr Francis Fynn, the former Conservative Foreign Secretary, as "wordy," Mr Healey mocked the "miracle of Moscow" where, he said, Mrs Thatcher had been converted to a rational view of the Soviet Union.

He said Mr Gorbachev had "won hands down" in the meeting between the two leaders. Britain had got nothing concrete out of it and the world had seen it as pre-election propaganda.

Mr Healey attacked the Prime Minister's "machiavellian" - her obsessive belief that nuclear weapons were both "necessary" and "good."

In this belief, she was out of line with President Reagan. He repeated Labour's pledge to spend all the savings from the cancellation of Trident and the decommissioning of Polaris on conventional weapons, and estimated the savings at about £100m. He accused the Government of "robbing" the armed forces of 30 per cent of the conventional equipment promised to them.

Mr Healey criticised the Prime Minister for insisting that the West should have the right to build up its short-range nuclear strength to equal the Soviet force, rather than achieving equality by force reductions. In any case, he said, the US would not pay for the new weapons and West Germany would not welcome them.

Arguing that "the incredible act is not a credible deterrent," he compared the strategy of nuclear armaments with the UK's threat to "shoot itself in the foot" in the trade war with Japan by encouraging Japanese banks to set themselves up in a rival European financial centre.

Race against time, Page 13

## Civil servants step up strikes

BY OUR LABOUR STAFF

COMPUTER STAFF at three government computer centres have voted to strike from Monday in the next phase of disruptive action over civil servants' pay.

The planned strikes will build on the action which began this week in selected social security and employment department offices in north-west England and Wales, and at inland Customs and Excise depots.

More than 2,000 civil servants were on strike yesterday on the first day of the programme of regional action by members of the Civil and Public Service Association (CPSA) and Society of Civil and Public Servants (SCPS) in protest at a 4.5 per cent pay offer.

In addition to action which closed 64 key social security and employment department offices, Customs and Excise said about two-thirds of

its staff at inland depots in England were on strike.

Customs reported no delays from the action. But the unions expect problems to build up at ports and airports later in the week and plan to call out on strike an increasing number of Customs staff.

The aim of the action by middle management grades of the SCPS is to highlight the need for social security reforms due next April. The unions say it does not intend to affect payment of benefits.

Ms Tess Gill, the union's Department of Health and Social Security (DHSS) group secretary, said: "Pulling out our members in the computer centres is particularly crucial for the department because of the 1986 Social Security Act which has to be implemented by April 1987."

At a rally in London, Mr Leslie

Christie, SCPS general secretary, told members of both unions that they had to prove their determination to take action following ballot results in favour of doing so.

A delegation of SCPS members also lobbied MPs yesterday to press for more staff at DHSS offices in north-west England, where they say work pressures are "intolerable" because of the rising claims caseload. The union says an extra 1,800 staff are needed in the region to keep abreast of current work demands.

It also aimed at producing an early settlement for the 900,000 civil manual workers take place today and tomorrow in Scarborough, North Yorkshire. Negotiating teams from both the employers' and unions' sides have adjourned to the seaside resort.

James Burns writes: Union leaders representing 100,000 workers at the Royal Naval dockyards in Devonport in the West of England and Rosyth Scotland, may have partly misled their members during their recent unsuccessful campaign to stop the introduction of commercial management, according to a High Court judge.

This emerged from the detailed judgment released yesterday after last Friday's High Court ruling rejecting the unions' case that they had not been adequately consulted on the handover.

Mr Justice Millett, said that Mr George Younger, the Defence Secretary had "indulged the unions' requests for discussions on the reasons for the transfer for far longer than it was reasonable."

## Caterpillar closure under fire

BY JAMES BUXTON, SCOTISH CORRESPONDENT

THE ACTION of the US company Caterpillar in abruptly closing its tractor plant at Uddingston, near Glasgow, was strongly criticised yesterday by Mr Alastair Graham, the new director of the Industrial Society, an independent group which promotes the interests of people at work.

He said that managers of multinational companies such as Caterpillar had to remember that what seemed to them like an accounting adjustment in their own country could be a body-blow to workers in another country.

But he also questioned whether the sit-in by 1,500 workers which has been going on since the closure was announced in mid-January, had been helpful.

"We must always be looking to

put over an image of Scottish industry at its best - the silicon Glen image - and not give the world's media the chance to dwell upon scenes which are reminiscent of the very worst of Clydeside in the 1970s," he told an audience in Edinburgh.

Mr Graham said the closure of the plant was not only "brutal" for the workforce but "particularly galling for the UK management of Caterpillar who were not only running a profitable business but had also recently negotiated and were putting into practice a forward-looking flexibility agreement."

The Caterpillar closure, he said, had sent a clear message to those in charge of multinationals to remember their duties to the communities that depend on them for employment.

"If an enterprise is profitable it is just not acceptable to throw its workers out of jobs in order to improve a corporate balance sheet in Illinois, or indeed in any other headquarters in any other country."

But he admitted that there was still some way to go towards finding a satisfactory way of dealing with the problem of foreign owners closing or reducing their UK operations on the basis of needs and performance worldwide rather than local circumstances.

About 800 workers out of the 1,200 who began the sit-in, are still occupying the Caterpillar plant, in spite of a high court order to leave the factory and the strong advice of the main union involved, the Amalgamated Engineering Union (AEU), to call off the action.

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That subject to the passing and registration of special resolution No. 1 proposed in terms of the notice convening this meeting that portion of article 3 bis pre-existing article 3 bis (A) of the articles of association of the Corporation shall be re-stated as follows:

"3 bis At the time of the adoption of article 3 ter on April 30 1987 the authorised capital of the Company was £20 000 000 (twenty million pounds) divided into:  
(a) 235 000 000 (two hundred and thirty-five million) ordinary shares of 10 (ten) cents each, and  
(b) 5 000 000 (five million) 8 ordinary shares of 10 (ten) cents each, and  
(c) 49 600 000 (forty-nine million six hundred and fifty thousand) redeemable cumulative preference shares of 2.5 (two and one half) cents each, and  
(d) 84 788 750 (four million seven hundred and fifty-eight thousand seven hundred and fifty-eight) shares of 10 (ten) cents each shall be subject to the terms and conditions contained in the Corporation's articles of association."

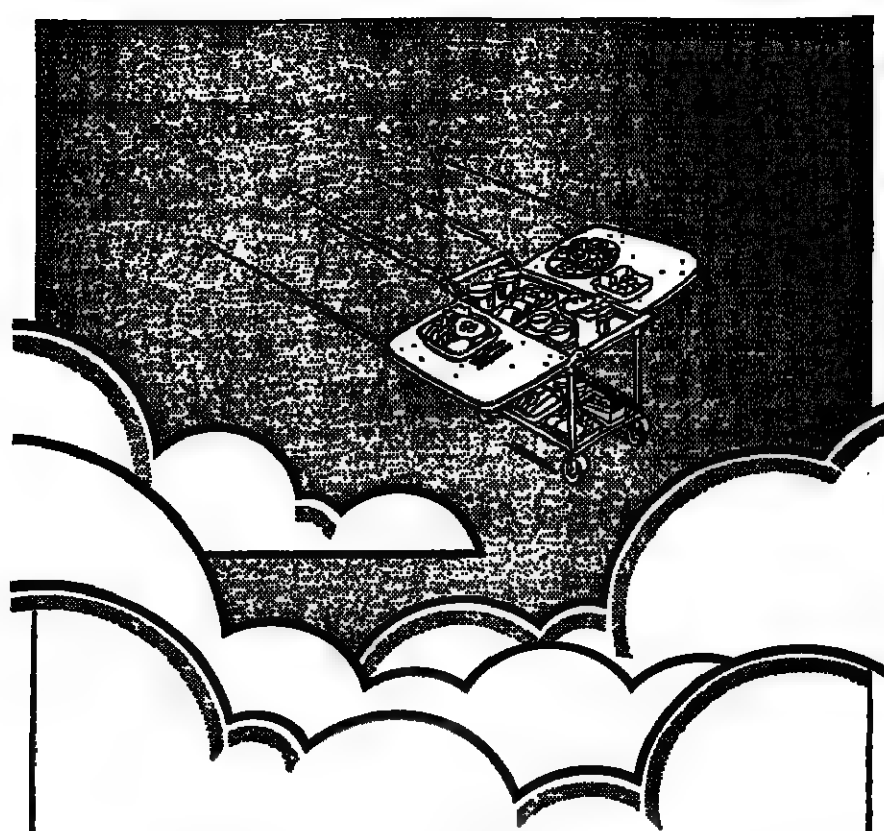
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AIR CANADA

## Tories may break monopoly in telecoms

BY TERRY DOODSWORTH AND DAVID THOMAS

THE British Government is considering moves to break the monopoly held by British Telecom and Mercury Communications, the two UK telecommunications network operators, over the transmission of specialised business services by satellite.

This could lead to one of the most fundamental changes to the framework governing UK telecommunications since the privatisation of BT in 1984.

The move would affect a variety of services such as companies wishing to distribute data - rapidly changing financial information, for example - from a central point to branch offices.

At present, British Telecom and Mercury are the monopoly suppliers of information via satellites in the UK.

The Government said four years ago it would "keep under consideration" ways of introducing new specialised services by satellite, and about a dozen companies have since told the Department of Trade and Industry they would like to offer information services by satellite. They believe they could be more efficient than BT and Mercury and claim to have more innovative ideas for new services.

As a result, the DTI has started talking to BT and Mercury about a change in the rules, which both are

resisting vigorously. The Office of Telecommunications, the industry's regulatory body, is also being consulted.

The DTI appears inclined to relax the regulations, but is also concerned that it should not fundamentally undermine BT's and Mercury's monopoly of UK telecommunications before 1990 when the Government is committed to reviewing the entire framework.

Among the issues the department is considering is whether to liberalise the satellite transmission of voice as well as data, and whether to restrict the liberalisation to services transmitting information from a central point to a closed user group.

The department expects to finish its review in a few months, but any new services as a result of its decisions probably could not start operating until next year.

The Government would not need to legislate but the timing of any decisions could be affected by a general election.

One potential beneficiary of a change could be the London Stock Exchange, which is evaluating a number of proposals for improving its price information services using satellite technology. Liberalisation of this area could open up new options for the stock exchange to consider.

## BT signs deal with Nippon Telegraph

BY TERRY DOODSWORTH, INDUSTRIAL EDITOR

BRITISH TELECOM (BT) of the UK and Nippon Telegraph and Telephone (NTT) of Japan, have signed a three-year collaboration deal aimed at increasing the amount of telecommunications business between the two countries.

The agreement follows the liberalisation of the telecommunications networks in both the UK and Japan, measures which have created competition for both operators within the past few years. BT says that they will compare notes on the experiences under the new liberalised regimes.

Final details of the collaboration arrangements have still to be worked out, but it will principally involve the exchange of personnel and information between the two groups.

The announcement of the arrangements, signed by Mr Ian Vallance, BT's chief executive, on a visit to Japan, coincide with the row between the Japanese telecommunications authorities and Cable and Wireless, the UK-based international telephone operating group, and the licensed competitor to BT in the UK. BT said, however, that this timing was purely coincidental.

NTT and BT have collaborated on research since 1973, and worked together closely when establishing the first digital communications link between Japan and the UK in early 1986. BT has also been successful in capturing the communications business of the large Japanese unit-nationals operating in Europe, most of whom route their international traffic through London.

## Late-night subscription television 'feasible'

BY RAYMOND SNOODY

SUBSCRIPTION TELEVISION could be introduced into the UK in the form of a late-night feature film and entertainment service on BBC and IBA (independent) channels, a Home Office-commissioned report on subscription suggests.

The report by CSP International says there is an opportunity to use the largely unused hours after midnight for a new subscription service.

Files would be transmitted in a

scrambled form, whereby the picture is broken up electronically and only those who paid for a decoder can see them. Subscribers could watch immediately or record for later viewing.

The study concludes, however, that it would not be feasible to fund BBC 1 or BBC 2 by subscription and that the licence fee is the best method of financing the BBC for the foreseeable future.

## Record volume on Liffe

BY ALEXANDER NICOLL

VOLUME ON the London International Financial Futures Exchange (Liffe) topped 1m futures and options contracts in March for the first time since the exchange was established in 1982.

The monthly total was 1,146,312 contracts, well above the previous

record of 881,778 set in January and February's volume of 822,378.

The strength of sterling-based financial markets, with a strong pound and rising securities prices amid budget and pre-election euphoria, contributed to the surge in Liffe business.

## UK NEWS

## Retailers clash with Barclays over cashless shopping future

WHEN BRITAIN'S shopkeepers start comparing the UK's second largest bank with a secondhand car-dealer, tempers are obviously running high.

But the row which broke out last week between the Retail Consortium, the shopkeepers' trade association, and Barclays Bank over the launch of the bank's new debit card is not just about lost tempers. It is about who will pay and who will gain, from cashless shopping - the most important development in money transmission since the invention of the credit card.

Barclays, whose Barclaycard has about 40 per cent of the bank credit card market, is keen to perpetuate its lead into the new era of cashless shopping. The plan's main element is Connect, a debit card which will be sent out to its current account customers from this summer.

Connect will look like any credit card, but it will function more like a cheque, with purchases being debited direct to the cardholder's current account rather than there being a grace period of several weeks before which items have to be paid. Initially, it will be used with paper vouchers, as are credit cards. But the idea is that eventually it will be used directly in electronic terminals when cashless shopping goes nationwide at the end of the decade.

The clearing banks are currently co-operating on the development of such a nationwide cashless shopping scheme through a joint company called Effort: Electronic funds transfer at point of sale.

Barclays' decision to launch its own debit card in advance indicates its determination to be the market leader. If it can get its customers used to a paper-based debit card, it will have a head start over its rivals when Effort starts.

Barclays' brilliant tactical play is

Hugo Dixon reports on the growing controversy surrounding the launch of a new debit card

its plan to issue Connect under the Visa brand name. This, it hopes, will by-pass the need to go around the country persuading retailers to accept the card, since most have already signed agreements to take any Visa card. It should also mean that Barclays will automatically collect the same commission it receives on Barclaycard transactions - on average 2 per cent.

It is this play that has infuriated retailers. They argue that they are having a new product - a debit card - foisted on them under the guise of a credit card. They are prepared to negotiate the terms of its introduction, but not to have them dictated.

The bank's response is that retailers that have signed up to take Visa cards have no choice. If they refuse, they will have the Visa sign removed from their shops. The retailers say Barclays would lose its share of the credit-card market overnight if it used that tactic.

The retailers have made such a fuss because they fear that all the banks will follow if they lose this battle to Barclays. They will then be in danger of losing the war over the changing structure that will apply when cashless shopping goes nationwide.

As the debit card is designed to replace the cheque, they argue it should carry charges similar to a cheque, not a credit card. Retailers pay a fixed amount - at the moment about 10p - to banks for processing each cheque irrespective of the size.

Since the average cheque is about £25, a commission of 2 per cent would mean them paying 50p.

Barclays claim this is not a fair comparison since the debit card will be much more convenient than the cheque. Retailers will no longer have to worry about cheques bouncing; and, when electronic terminals are installed, funds will be transferred the same day to their accounts instead of the three days it takes to clear a cheque. Check-out times at retailers' cash desks will also be shorter.

The retailers' response is that those advantages do not add up to the difference between 10p and 50p. They say the cash-flow benefit of being paid £25 three days' early is about 4p.

With so much at stake neither side is going to give in without a fight. The Retail Consortium has informally brought the Office of Fair Trading (OFT) into the dispute, arguing that Barclays is a monopolistic force in the credit card market and is using its hold on the market to threaten retailers with charges on debit cards.

Barclays, on the other hand, has invested substantial sums in linking its computers at Barclaycard with its branch computers. This will mean that Connect's paper vouchers can be processed by Barclaycard, and the amount debited automatically to customers' current account.

The other banks have been watching this dispute with mixed feelings. If Barclays manages to force the retailers to pay a 2 per cent commission on Connect, they will be in a good position to get the same deal. That will be good for their profits. But they have no desire to see Barclays building up an unassailable lead in cashless shopping.

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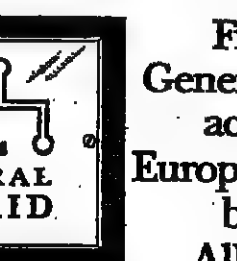
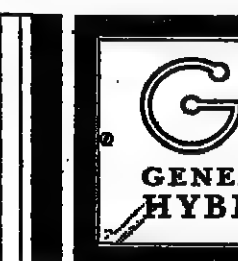
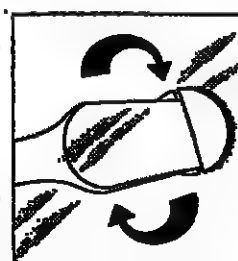
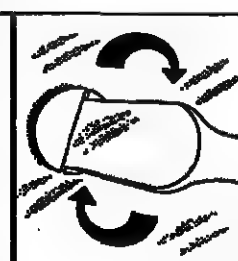
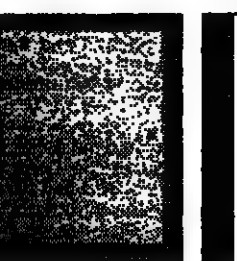
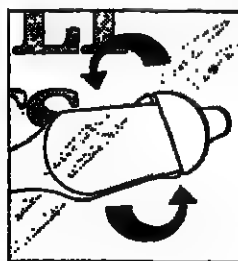
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## UK NEWS

# Westland's future is safe, Demoralised Labour in race against time

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CONTINUATION of Westland as a UK helicopter manufacturer will be ensured, Mr George Younger, Defence Secretary, said yesterday.

Speaking at the roll-out of the first Anglo-Italian EH-101 multi-role helicopter at Westland's factory at Yeovil Somerset, in south-west England, Mr Younger said the helicopter procurement decision would ensure Westland's future "for a long time to come."

"We have very much in mind the need for Westland to stay up among

the leaders of the world's helicopter manufacturers," Mr Younger said.

Commenting on recent reports that the UK was about to withdraw from the plans for a five-nation Nato helicopter for the 1990s - the NH-90 - Mr Younger said that all the partners in that study, including the UK, were now considering the next phase. The UK's attitude towards the future of that programme would be among the decisions to be included in the forthcoming government helicopter package, he said.

It is believed that the package will include an order for 30 of the

utility transport versions of the EH-101 aircraft, together with additional orders for Lynx multi-role aircraft for the army and navy.

Asked if those impending deals would be enough to save redundancies at Westland, Sir John Treacher, the company's managing director, said: "We could not expect the Government to save all the jobs in Westland," but he added that the figure of 2,000 redundancies mentioned in the press recently might be "rather high."

"Whatever orders we get from the Government will help Westland to reduce any job losses," he said.

IN ONE of the less well reported speeches to emanate recently from Labour's demoralised front-bench team, Mr Bryan Gould, the party's campaign co-ordinator, succinctly summed up the philosophy that will underlie his party's strategy for the next general election campaign.

The man whose job has come to look more like a thankless task than a stepping stone to high office claimed that, if the unthinkable happened and Mrs Margaret Thatcher retained the tenancy of No 10 Downing Street into the 1990s, her success would "silence the conscience of the nation."

He claimed that the way would be clear for the ruthless and the unscrupulous to grab what they could, with no regard for those left behind. In a full-frontal assault on the values and interests of millions of British people, public services would be under siege while the pensioners, the unemployed and the poor would sink further into dissolution and despair.

The party believes there is enough evidence to suggest that Mr Gould's concerns strike a deep and disconcerting note among large numbers of the electorate, and merely among those who might claim that the Thatcher years have done them harm but, equally importantly, among those who have prospered.

There are, indeed, indications of a sense of unease about what Mr Roy Hattersley, Labour's deputy leader, told the House of Commons earlier this week was the inevitable outcome of the new Conservatism,

The left's big pre-election hope is that it can win the fight for the moral high ground. Michael Cassell looks at the risks for a Labour leadership trying to tap the national conscience.

in which the regions become "distant countries" ignored by ministers, and the gap between privilege and deprivation grows steadily wider.

In spite of the statistics showing that the Government is spending more on health, education and the social services, Labour claims confidently that the public is unimpressed by what it actually sees, as opposed to what it is told.

The party says that the Chancellor of the Exchequer's "hat-trick" of cutting income tax, lowering interest rates and raising public spending, serves only to provoke fresh debate about the fairest way in which to distribute any additional resources that become available to the Exchequer.

Labour reaches for more statistics to show that the number of people living on, or near, the poverty line has risen by 5m since 1979, that the overall tax burden for millions of people has risen, and not fallen, under Mrs Thatcher - although its response would be to reverse the latest tax cuts - and that the rate of homelessness has doubled in the same period.

On Monday, the same themes were at the forefront of Labour's debate in the Commons on the divisions besetting British society. The passion of its case was badly let

down by rows of empty Labour benches, although the message was clear.

Britain, according to the opposition, is a divided nation, run by an uncaring government which has cynically survived on double standards. By neglecting those whose votes had already been lost, the Tories are happy to preside over a society in which the gulf between the "haves and the have-nots" is growing daily.

Labour claims the leadership, remains the only alternative party of government, given that the Social Democratic Party/Liberal Alliance could win more than 30 per cent of the vote but end up with only 40 seats. The electorate, it emphasises, can vote Labour, or it can watch a society, which is fraying at the edges, disintegrate further under another five years of Thatcherism.

And yet, in spite of the alarms, the highly volatile opinion polls appear to be writing the party's epitaph. The "unthinkable" seems not only possible, but increasingly likely, and Mr Gould and his colleagues appear to have little time left to tap a national conscience which they believe offers them their best chance of an election victory.

In the past few days, however, it has become clear that, in spite of Labour's failure to ignite the fuse of

popular support for its policies, the renewed battle for the hearts and minds of the British people will not embrace a string of new initiatives or any change in direction.

To begin with, the party has little choice but to accept that it must live with the damaging impact of left-wing extremism in local councils and of a defence policy which most believe is flawed.

Having so far failed to convince people of an impending economic catastrophe (even if it did, would Labour be the nation's first choice to deal with it?) the party will press on with those predictions. In the same way, it must ask a sceptical electorate to accept that the trades unions will play a more reasonable game with the next Labour government.

Mr Neil Kinnock, the Labour leader, is being criticised because the party appears to have few ideas to catch the electorate's eye. His resentment at the suggestion is well justified, given the wave of policy initiatives unveiled since last year's party conference.

In the past three months alone Labour has announced a string of targeted, costed proposals, covering the creation of jobs, the provision of training skills, the revitalisation of manufacturing industry, a blueprint for regulation in the City of

London, plans for a fresh era of co-operation with employers and unions and, only yesterday, a new charter for women's rights.

But their impact appears to have been minimal. Mr Kinnock blames the press for not giving his policies a better airing, but all too often an outbreak of horrendously-timed internal wrangling has conspired to detract from the central issues.

At the weekend, he said the key to transforming Labour's electoral chances lay in focusing on practical, constructive policies for jobs, health care, pensions, education and training. He added: "Our policies may not have the gloss of novelty but they certainly have the thrust of practicality. No miracles are promised at all. There is no question of our changing course."

Even so, there are those within the leadership who believe the party's approach is too reminiscent of the 1970s and that there is a real need for added symbolism in the shape of selected, radical gestures which can give Labour a forward-looking image. An electorate recently fed on radicalism may well come to expect, even demand more of the same, and Mr Gould is now asking party spokesmen to identify suitable, new initiatives.

Labour's big hope is that in the time left it can storm the moral high ground. The big risk is that, in a society where the majority has prospered at the expense of the minority, the party's leaders will turn round to find, as Mr Gould puts it, that the electorate has "retreated into selfishness."

## Road to go over historic site

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

A ROAD is to be built across an English Civil War site, the Government announced yesterday.

The road will follow the route recommended by a contentious 143-day public inquiry. The inspector, Mr R. M. Merrill, rejected four alternative proposals put forward by objectors which would have taken it away from the village of Naseby, Northamptonshire, in the East Midlands.

This was where King Charles II

and Prince Rupert suffered a historically significant reverse in June 1645 at the hands of Sir Thomas Fairfax and Oliver Cromwell.

Mr John Moore, transport secretary, said both he and Mr Nicholas Ridley, the Environment Secretary, had "thoroughly examined" the Naseby issue before the decision to go ahead with the £120m road was taken.

An alternative route to the south of the village would have avoided the battle area, but would have had

a more serious effect on nearby villages and been more damaging to the countryside, he said.

Mr Robert Preston, secretary of the Northamptonshire branch of the Campaign for the Protection of Rural England, said he was disappointed at the decision but not surprised.

The British Road Federation, which campaigns for road construction and improvements, said the announcement was "marvellous news."

## Falklands surplus sale attracts world interest

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

REDUNDANT EQUIPMENT from the Falklands war was sold yesterday in Liverpool's Freeport, attracting buyers from around the world.

Most of the 1,585 lots were used in the construction of the Falkland's new airport. They included earth movers, Land Rovers, and a ship - the 22-year-old, German-built, 9,000-tonne *Providence*. This fetched yesterday's highest price more than £300,000. The buyer, a Greek Master mariner, intends to sell the vessel to India for sale as scrap.

Other lots, sold by the Canadian auctioneering firm of Ritchie's, included a fleet-float barge system, (£104,000) and a large eight-year old Caterpillar 982C wheel loader, which fetched £107,000, compared

with a new list price of \$750,000 (£489,000).

Lowest prices paid were for tools, such as wrenches and bench vices.

Land Rover prices ranged from £1,700 to £5,800, with an average of £3,500. Two "Pushycars" tugboats were also sold, for £22,000 and £17,000.

All the items were the property of Trunk and Machinery, a Dublin company headed by Mr Jim Mansfield. He bought them in Atlanta, Georgia, USA last year to sell. Liverpool Freeport was chosen for the auction because of its size. It also has the advantage that foreign buyers can re-export purchases duty-free. The sale continues today.

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Part 13: after a slow start, says Joe Rogaly, the pieces are in place for a radical assault on the educational establishment

# In the secret garden

THE CONSERVATIVES discovered education in 1986. Before that time ministers fought a long and debilitating battle with its practitioners—a battle that may be in its final stages, but is by no means over. There are two principal reasons for this order of events. The first is that when Mrs Thatcher came to office in 1979 everything was subordinated to the single imperative of cutting expenditure. The second is that it took a long time for Sir Keith Joseph, the thinking man's Education Secretary, to force ideas for reform through the thick skulls of the educational establishment. The moment he had done so, he retired.

Education had always been a deep concern of Sir Keith's but when he was in charge he became so embroiled in argumentative discourse with his party's backbenchers or with the teachers, or initially, with his civil servants at the Department of Education that he could not easily move from thought and planning to practical action. So when Kenneth Baker was appointed Education Secretary in May 1986 he found ideas aplenty lying on the desk of his predecessor. He grasped a number of notions, the most important of which was the need to impose a pay settlement on the teachers. He spoke out clearly on the reforms Sir Keith had wanted. Above all, he put the Government's policies on television. In consequence, education is now regarded by everyone as a key election issue. That is not how it looked in 1979, when Mr Mark Carls became Mrs Thatcher's first Education Secretary. Everything he wanted to do was overshadowed by the hunt for savings. According to some memories, education cuts were discussed more often by the Cabinet in his two years than at any time before or since. Mr Carls suffered from the particular disadvantage that the Prime Minister had herself been Education Secretary until 1974. She declined to believe that

anything had changed during the Conservatives' absence. Yet the truth is that Mrs Shirley Williams, Mr Carls's Labour predecessor, had begun the process of trimming the education budget under the International Monetary Fund-inspired cuts that Mr James Callaghan's Government had been forced to introduce. The department was well aware that as the postwar baby boom generation receded the number of pupils was destined to fall and the schools' budget was being shaped accordingly. (In fact the total of primary school pupils has dropped by 1.4m to 4.2m over the past decade, while secondary school rolls are down 300,000 and falling fast.)

In the first years of Mrs Thatcher's administration the department's spending was long and hard-fought. Some wanted expenditure per head kept level; others wanted it reduced. Options as to the outcome differ, but it seems likely that the 1980, 1981 and 1982 budgets were less severe than they might have been. Consider the following sums, all at 1986-87 prices. In 1979 current spending in England's state secondary schools ran at £1,040 per pupil, £75 down on 1975. It fell a further £30 in 1980, but then rose steadily until 1985 when it was at £1,185. Spending on primary school children rose by well over £100 per head, in real terms, in the same period. The teachers' pay settlement will put these unit costs up yet further.

On higher education, Mr Carls was troubled. He was obliged to find a quick £100m by removing all subsidies from foreign students. In Cabinet, only the Foreign Secretary and the Education Secretary opposed this remarkably short-sighted cut. (After all, today's foreign students are tomorrow's buyers). The overall cut in the budget, which was particularly severe in 1981, was made at a time when fashionable opinion had it that the universities had been getting away with murder for too long and that the expansion predicted in Lord Robbins's famous report of 1963 had anyway not fully materialised (although this was somewhat fortunate, since if it had the costs would have been horrendous).

Mr Carls did find time to put a little Tory legislation through before being sacked in the 1981 Cabinet purge. One bill removed the compulsion

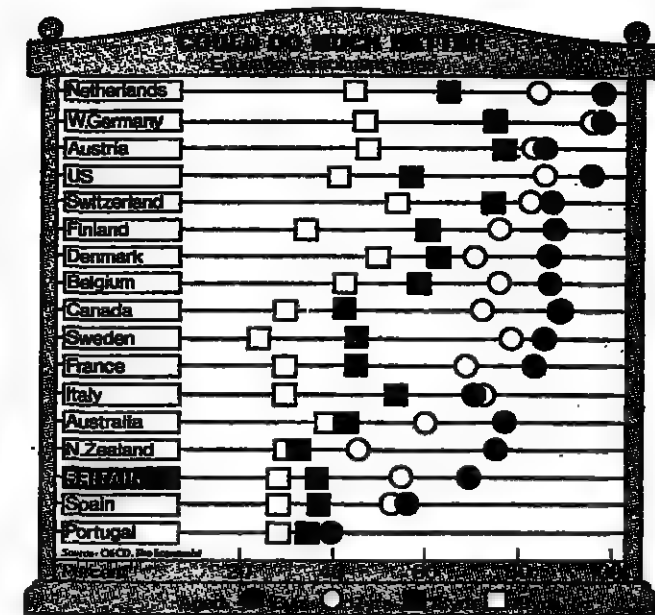
from local authorities to make all schools comprehensive. Another gave parents a statutory right to express a preference for a particular school, put parents and teachers on governing bodies, and started the scheme of assisted places at private schools. The urgent need for a complete overhaul of the British education system, which is so widely perceived today, was not reflected in the policies of those years.

department over to the view that it must concern itself with the content and purpose of education. Many ministers had tried that; all had failed. In the early 1980s the then Sir David Eccles spoke of "the secret garden" of the curriculum. His attempts to enter it were thwarted by an alliance of civil servants, local authorities and teachers' unions. In the mid-1970s Bernard Donoghue, then senior policy adviser at No 10

Keith proceeded to question everything: why do we do it; do we get value for money; does it raise standards? The Green Paper on Education in Schools published by Shirley Williams in 1977 helped him take the curriculum debate forward in his own manner.

He accepted plans for a new General Certificate of Secondary Education (GCSE), combining the old GCE and CSE, but first made administrative arrangements to ensure its rigour. (The Government has yet to provide sufficient money to ensure its successful introduction next year). He brought teacher training more closely under the supervision of the Department of Education, and arranged for direct central financing of in-service training. A series of departmental statements on the curriculum helped to break down resistance to the idea of central control. His instruction that reports on individual schools by Her Majesty's Inspectors of education should be published served to expose some of the worst defects.

The annual HMI reports also exposed the Government's parsimony: the deteriorating accommodation, the peeling walls, the failure to spend on school maintenance. But the 1986 report further criticised the local education authorities and the teachers by indicating that at least a fifth of the lessons in state schools were unsatisfactory. By HMI standards while for 15-year-olds the "unsatisfactory" proportion was above a third. Publication is doing Sir Keith's work.



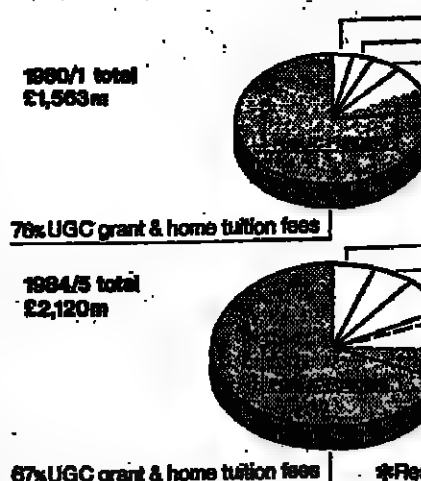
It was Sir Keith who set up at night worrying about the necessity for complete reform. I remember visiting him in 1979, when he was Social Services Secretary under Mr Edward Heath and hearing at some length, as the hours passed and the darkness outside deepened, about how he wanted to be at Education one day, "but I have this terrible vision of the teachers marching round and round the building in protest." Nine years later he asked Mrs Thatcher for the job and got it.

With hindsight, it seems plain that there was to be no way forward until someone took on and defeated the teachers' trade unions in the schools and the vice chancellors' articulate legions in the universities. Before he could do even that Sir Keith had to win his own

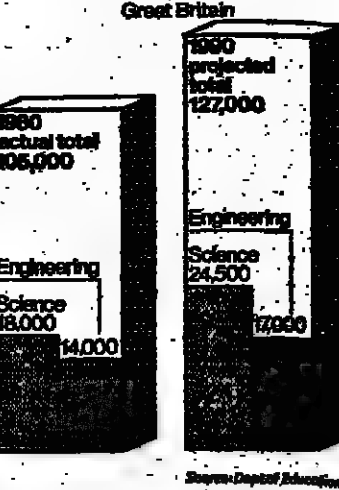
and now, as Lord Donoghue, a stockbroker, was as horrified as many other middle-class parents of the time at what was happening in his own children's primary school. He prepared a most heartfelt paper for Mr Callaghan, the Prime Minister. It led to a celebrated speech at Ruskin College, Oxford, which blew open the public debate on the curriculum. Shirley Williams and Mark Carls subsequently tried to enter the secret garden but a rougher operator was required.

Sir Keith not only made his civil servants read about what other countries were doing in their schools; he took advantage of a vacancy at the top and brought in the tough-minded Sir David Eccles ("after fighting Geoffrey Howe to the death for him") as Permanent Secretary. Thus reinforced, Sir

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expenditure. It would be unfair to place all the blame on him. The main teachers' unions have shown themselves to be divided, fractious, intransigent, and often more interested in protecting themselves than in attending to the education of children under their members' care. In short, they have been very badly indeed. But a competent private sector employer might have been able to cope with badly behaved white-collar unions within the time Sir Keith spent on the teachers.

All of this made his successor, Mr Baker, one of the most fortunate of incoming Education Secretaries. He was quickly able to find more money for the teachers. It was not difficult to manoeuvre the most recalcitrant of their unions into a position in which the public would judge them wrong. Mr Baker's bill abolishing the previous bargaining machinery seemed the least anyone could do. The flaw was his insistence on making it all seem so permanent: if the act had been given, say, a two-year existence, after which free bargaining would be restored, the dispute might not be as spluttering into fresh life again.

He has, however, established the principle of by-passing the local authorities in matters of pay. He has grasped the political initiative on a core curriculum (a policy also espoused by the Labour Party's education spokesman, Mr Giles Radice last year). One effect of Mr Baker's version of such a curriculum would be to establish central control over what happens in the classroom. Whitehall's camp would be right inside the secret garden.

Notes that this has nothing to do with whether or not schools are comprehensive. That battle was last year's ago—perhaps, when Education Secretary, Mrs Thatcher herself passed more schemes to go comprehensive than any other single holder of that office,

(according to Stuart Macdonald, editor of the Times Educational Supplement, in "Promises and Piecemeal," an excellent potted-TV history of post-war education). Some 55 per cent of state secondary school pupils in England are now in comprehensive; in Scotland the figure is above 96 per cent and in Wales it is above 98 per cent.

They may still do better in the remaining grammar schools and most private schools (up from 5.9 per cent of school-age children in 1979 to 6.7 per cent in 1986), but the comprehensives cannot be said to have failed completely since the percentage of school leavers with five or more higher grade passes at O-level or CSE has risen from 21.1 in 1966 to 26.9 in 1985. Against that, Britain's public examinations do not yet set absolute, unchanging standards. The Tories will one day arrange that they do.

Mr Baker has also been able to reverse the impression given by Sir Keith that he was not interested in the expansion of higher education. The number of full-time British students has grown by over 85,000 since 1979—virtually all of it in polytechnics and colleges and much of it thanks to local overspending against stringent government budgets. Yet in real terms total public spending on higher education has risen by a mere 28m between 1979-80 and 1986-87.

Last week Mr Baker issued a White Paper that sets out to change perceptions of the Government's policy. Growth is back: there are to be 50,000 more students by 1990.

The price of growth is to be the further centralisation of power over higher education. The new Universities Funding Council will have half its members drawn from universities. It will exercise government policy in its future contracts with the universities, which will no doubt have to

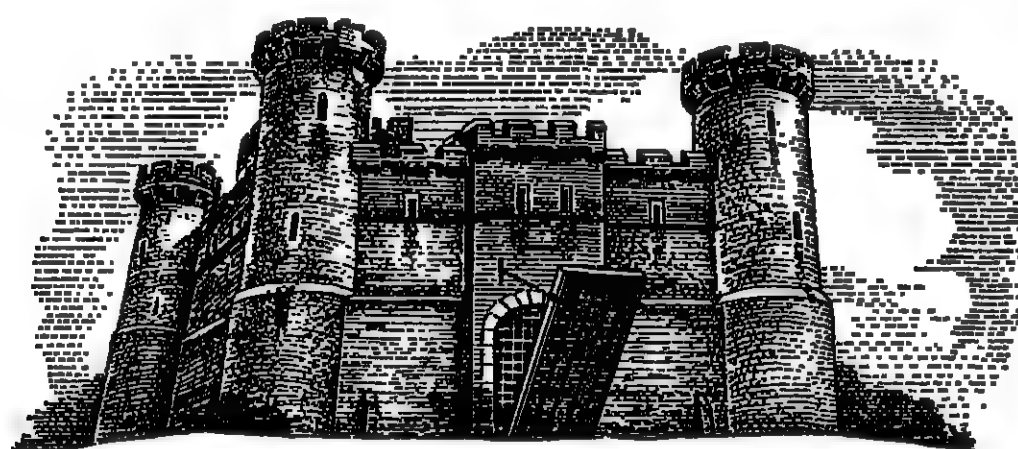
look increasingly to private sources of funds to maintain their independence of the state. A parallel council for the larger polytechnics and colleges will exclude the local authorities and make contracts on similar lines.

Thus all the pieces are in place for a new Conservative administration. Central control over the curriculum is coming. Complete exclusion of local authorities is within the next Education Secretary's grasp. A system of independently governed schools able to compete for per-pupil grants dispensed by Whitehall on its own terms is but a step away. The universities will have to change old habits even further if they are to survive. British education as a whole will be geared to the needs of a growing British economy, able to compete with the Germans, the Japanese and anyone else. And somehow, we're going to get it all for nothing.

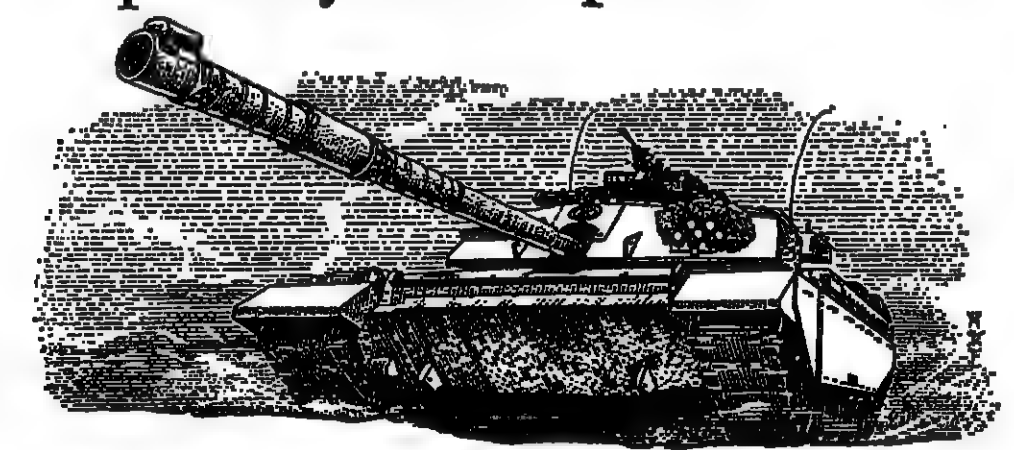
Of course that isn't so. Spending on education was 5.3 per cent of gross domestic product in 1978-79 and down to 4.7 per cent in 1980-81. If Britain is to have a chance of catching up with its competitors that trend will have to be reversed. And there is another, non-financial catch: however much we may applaud the Government for making education seriously at last, the fact remains that it is central government itself that is doing so.

Any ideologically committed central government of either Left or Right, could use such machinery in an undemocratic manner. Protecting the customers—parents—will choose is not a sufficient answer while the centre dispenses the finance. One test of the next government's commitment to democracy will be the extent to which it builds in genuine checks and balances against its own powers over education.

Tomorrow: Geoffrey Owen and Malcolm Rutherford conclude the series.



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Robeco N.V. announces a cash dividend of 10.00 (Dfl.) per share for the year ended 31st December 1986. The dividend will be payable on 15th April 1987 to holders of the shares as at 1st April 1987. The dividend will be payable in cash or by cheque. The dividend will be payable in cash or by cheque. The dividend will be payable in cash or by cheque.

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120	1022	1821	2382	3110	4411	4821	5363	6546	8323	9306	9852	12166	12806	14606
130	1033	1832	2393	3141	4422	4832	5374	6557	8334	9317	9863	12177	12817	14617
140	1044	1843	2404	3172	4433	4843	5385	6568	8345	9328	9874	12188	12828	14628
150	1055	1854	2415	3203	4444	4854	5396	6579	8356	9339	9885	12199	12839	14639
160	1066	1865	2426	3234	4455	4865	5407	6590	8367	9350	9896	12210	12850	14650
170	1077	1876	2437	3265	4466	4876	5418	6601	8378	9361	9907	12221	12861	14661
180	1088	1887	2448	3296	4477	4887	5429	6612	8389	9372	9918	12232	12872	14672
190	1099	1898	2459	3327	4488	4898	5440	6623	8400	9383	9929	12243	12883	14683
200	1110	1909	2470	3358	4499	4909	5451	6634	8411	9394	9940	12254	12894	14694
210	1121	1920	2481	3389	4510	4920	5462	6645	8422	9405	9951	12265	12905	14705
220	1132	1931	2492	3420	4521	4931	5473	6656	8433	9416	9962	12276	12916	14716
230	1143	1942	2503	3451	4532	4942	5484	6667	8444	9427	9973	12287	12927	14727
240	1154	1953	2514	3482	4543	4953	5495	6678	8455	9438	9984	12298	12938	14738
250	1165	1964	2525	3513	4554	4964	5506	6689	8466	9449	9995	12309	12949	14749
260	1176	1975	2536	3544	4565	4975	5517	6700	8477	9460	10006	12320	12960	14760
270	1187	1986	2547	3575	4576	4986	5528	6711	8488	9471	10017	12331	12971	14771
280	1198	1997	2558	3606	4587	4997	5539	6722	8499	9482	10028	12342	12982	14782
290	1209	2008	2569	3637	4598	5008	5550	6733	8510	9493	10039	12353	12993	14793
300	1220	2019	2580	3668	4609	5019	5561	6744	8521	9504	10050	12364	13004	14804
310	1231	2030	2591	3699	4620	5030	5572	6755	8532	9515	10061	12375	13015	14815
320	1242	2041	2602	3730	4631	5041	5583	6766	8543	9526	10072	12386	13026	14826
330	1253	2052	2613	3761	4642	5052	5594	6777	8554	9537	10083	12397	13037	14837
340	1264	2063	2624	3792	4653	5063	5605	6788	8565	9548	10094	12408	13048	14848
350	1275	2074	2635	3823	4664	5074	5616	6799	8576	9559	10105	12419	13059	14859
360	1286	2085	2646	3854	4675	5085	5627	6810	8587	9570	10116	12430	13070	14870
370	1297	2096	2657	3885	4686	5096	5638	6821	8598	9581	10127	12441	13081	14881
380	1308	2107	2668	3916	4697	5107	5649	6832	8609	9592	10138	12452	13092	14892
390	1319	2118	2679	3947	4708	5118	5660	6843	8620	9603	10149	12463	13103	14903
400	1330	2129	2690	3978	4719	5129	5671	6854	8631	9614	10160	12474	13114	14914
410	1341	2140	2701	4009	4730	5140	5682	6865	8642	9625	10171	12485	13125	14925
420	1352	2151	2712	4040	4741	5151	5693	6876	8653	9636	10182	12496	13136	14936
430	1363	2162	2723	4071	4752	5162	5704	6887	8664	9647	10193	12507	13147	14947
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500	1440	2239	2800	4288	4829	5239	5781	6964	8741	9724	10270	12584	13224	15024
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520	1462	2261	2822	4350	4851	5261	5803	6986	8763	9746	10292	12606	13246	15046
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540	1484	2283	2844	4412	4873	5283	5825	7008	8785	9768	10314	12628	13268	15068
550	1495	2294	2855	4443	4884	5294	5836	7019	8796	9779	10325	12639	13279	15079
560	1506	2305	2866	4474	4895	5305	5847	7030	8807	9790	10336	12650	13290	15090
570	1517	2316	2877	4505	4906	5316	5858	7041	8818	9801	10347	12661	13301	15101
580	1528	2327	2888	4536	4917	5327	5869	7052	8829	9812	10358	12672	13312	15112
590	1539	2338	2899	4567	4928	5338	5880	7063	8840	9823	10369	12683	13323	15123
600	1550	2349	2910	4598	4939	5349	5891	7074	8851	9834	10380	12694	13334	15134
610	1561	2360	2921	4629	4950	5360	5902	7085	8862	9845	10391	12705	13345	15145
620	1572	2371	2932	4660	4961	5371	5913	7096	8873	9856	10402	12716	13356	15156
630	1583	2382	2943	4691	4972	5382	5924	7107	8884	9867	10413	12727	13367	15167
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660	1616	2415	2976	4784	5005	5415	5957	7140	8917	9900	10446	12760	13400	15200
670	1627	2426	2987	4815	5016	5426	5968	7151	8928	9911	10457	12771	13411	15211
680	1638	2437	2998	4846	5027	5437	5979	7162	8939	9922	10468	12782	13422	15222
690	1649	2448	3009	4877	5038	5448	5990	7173	8950	9933	10479	12793	13433	15233
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770	1737	2536	3097	5125	5126	5536	6078	7261	9038	10021	10567	12881	13521	15321
780	1748	2547	3108	5156	5137	5547	6089	7272	9049	10032	10578	12892	13532	15332
790	1759	2558	3119	5187	5148	5558	6100	7283	9060	10043	10589	12903	13543	15343
800	1770	2569	3130	5218	5159	5569	6111	7294	9071	10054	10600	12914	13554	15354
810	1781	2580	3141	5249	5170	5580	6122	7305	9082	10065	10611	12925	13565	15365
820	1792	2591	3152	5280	5181	5591	6133	7316	9093	10076	10622	12936	13576	15376
830	1803	2602	3163	5311	5192	5602	6144	7327	9104	10087	10633	12947	13587	15387
840	1814	2613	3174	5342	5203	5613	6155	7338	9115	10098	10644	12958	13598	15398
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920	1902	2701	3262	5590	5291	5701	6243	7426	9203	10186	10732	13046	13686	15486
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940	1924	2723	3284	5652	5313	5723	6265	7448	9225	10208	10754	13068	13708	15508
950	1935	2734	3295	5683	5324	5734	6276	7459	9236	10219	10765	13079	13719	15519
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970	1957	275												



# FINANCIAL TIMES SURVEY



A big increase in trading and turnover has been accompanied by extensive reforms. The intention is to make the city fully competitive with other centres by 1992, when the barriers that separate the European financial and service markets are due to be swept away. **George Graham reports.**

## Ready to meet twin challenge

THE EXPANSION of the financial markets in Paris has been startling. Trading in shares has multiplied by 16 over the past 10 years, while bond trading has mushroomed to 60 times its previous volume. In the past two years alone, turnover has quadrupled.

The change in size is impressive enough, but it has been regarded to the level of mere statistics by the structural and institutional changes which have simultaneously overwhelmed the Paris marketplace.

The programme of modernisation and liberalisation undertaken in the past two years had first to bring the financial markets into the 1980s, and then to prepare them to meet the twin challenges which are engraved on every French financier's heart: London, and 1992.

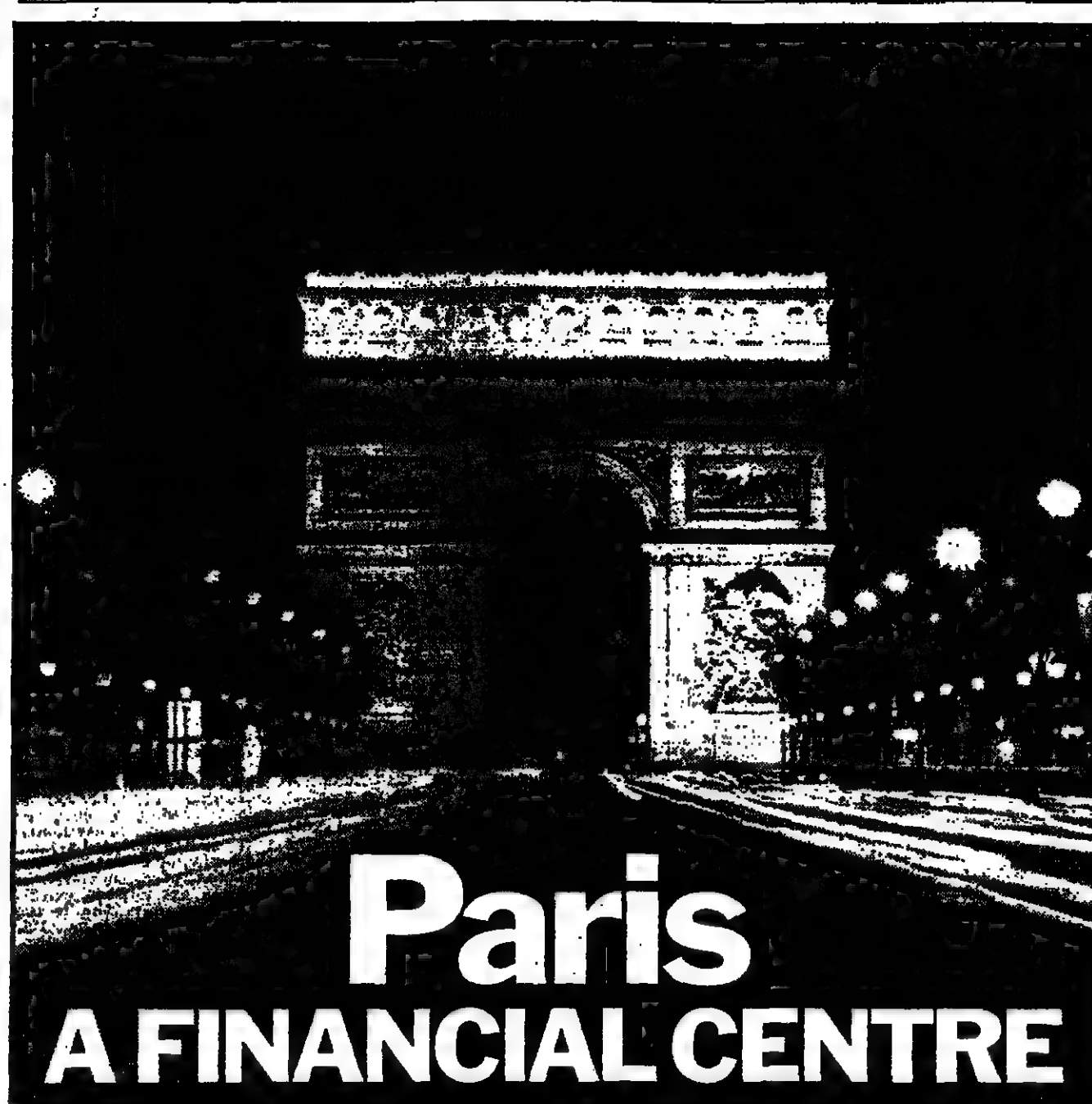
London's ambitions to become the only financial centre that counts in the European timezone pose the more immediate threat. Already, a large volume of the trade in French securities is carried out in London by British or American brokers. Several major French banks, such as Banque Nationale de Paris or Paribas, have based their international capital markets operations in London rather than in Paris.

The horizon of 1992, when the barriers that separate the European Community's financial and service markets are due to be swept away, may be even more overcast, however. If France's banks, brokers and institutional investors have not managed to make themselves competitive on a European scale.

The process of change has not simply been the result of a new Right-wing government coming into office, as Mr Jacques Chirac, France's Prime Minister since March last year, and Mr Edouard Balladur, his Finance Minister, would sometimes like to suggest.

The reforms that have broken down the compartments dividing up the French debt markets, modernised the system of monetary control and slashed back the complex system of credit subsidies were begun well before Mr Balladur's arrival in the Finance Ministry's wing of the Louvre.

Even the language that Mr Balladur uses to describe the main axes of the reforms echoes strangely the wording of Mr Jean-Charles Naouri, who was Director de Cabinet to the Socialist Finance Minister, Mr Pierre Bérégovoy, as he described the "three wings, distinct but complementary, of the reforms: the creation of a major



## Paris A FINANCIAL CENTRE

financial market, the reduction of credit subsidies, and the reform of the methods of monetary control."

The reforms have, however, been driven to a remarkable extent by the state, not by the markets themselves and their participants. In many cases it has been the Treasury that has prodded the banks and brokers of Paris into change.

The new government has taken the process a stage further, speeding the efforts at liberalisation and, in particular, introducing the ingredient of privatisation into the recipe. Privatisation has succeeded

in a way that has surprised even its most ardent supporters. The wave of individual subscriptions for the first two privatisations—St Gobain, the glass and packaging group, and the merchant bank Paribas—caught the authorities off-guard.

With 3.8m priority individual applications for Paribas shares, all Mr Balladur could dole out was four Ffr 405 shares to each investor—not the 10 minimum expected under the privatisation law.

Hasty measures have had to be taken in response to Paribas's almost embarrassing success: share splits in the next

companies on the privatisation schedule, and even plans to permit a ballot in case a future flotation ends up with less than one share for each applicant—an outcome which was simply not considered in the original privatisation legislation.

One result of the success of the early flotations has been a calming of fears that the privatisation programme might saturate the Paris markets, causing difficulties for private sector companies which wanted to raise capital—and in consequence, an acceleration of the sales schedule.

The Government had originally planned on Ffr 30bn of privatisations this year, but already Mr Alain Juppé, the Budget Minister, says the total is likely to be Ffr 40bn to Ffr 45bn—not taking into account the additional funds which will be called for from the markets by companies such as CGE, which plans a simultaneous capital increase at the time of its privatisation.

Many observers believe the Government is still being cautious in its projections, and that the privatisation of Societe Generale, the third largest commercial bank in France, is likely to take the total to more

than Ffr 60bn.

The Finance Ministry, nevertheless, is showing a prudence in its use of the privatisation receipts that has not been evident in the British privatisation programme.

Only two uses for the receipts are allowed by the privatisation law—repayment of the public debt, and capital increases for enterprises that remain in the public sector. Two thirds of the receipts are in fact to be devoted to the reduction of the public debt this year.

The disinvestment exercise is viewed very seriously by Finance Ministry officials. If market saturation now appears less of a threat for the equity markets, it is nevertheless true that much of the cash being drawn into equities, and especially into the privatisations, is being sucked away from the bond markets.

By paying off public debt, and thus reducing the state's demands on the bond market, the Finance Ministry hopes that the phenomenon of saturation will not simply be diverted away from equities only to reappear elsewhere in the capital markets.

The transfer of investors' interest away from debt financing into equity finance, however, is in general viewed favourably by the Government, and it has received a significant boost from the privatisation programme.

The relative size of our financial market is still modest on the international scale. Without even mentioning the case of Great Britain, where the City of London has always occupied an eminent position, numerous countries now have levels of stock market capitalisation compared to gross domestic product which are superior, or even greatly superior, to ours. I am thinking notably of West Germany or Switzerland," Mr Balladur said recently.

French Treasury statistics show the country's equity market capitalisation stood at 13 per cent of GDP, compared with 26 per cent in West Germany, 40 per cent in the US, 60 per cent in Japan, and 85 per cent in the UK.

Although the French figure is estimated to have risen to 25 per cent in 1986, thanks to the steady rise in share prices and sizeable issues of new equity, the Government is still keen to encourage a further shift towards equity finance.

If the new government has adopted the reforms begun by its Socialist predecessor and has undoubtedly taken them further and faster, there

remains a question mark over whether it is really prepared to extend the cause of liberalisation to its extremes.

Mr Balladur's failure to end exchange controls completely has caused considerable disappointment overseas and in the French financial community. Even if many controls have been abandoned—Mr Balladur claims 90 per cent—some were abolished more in form than in substance.

French banks are now, in theory, permitted to lend French francs to non-residents. This freedom is limited, however, to the level which they can fund themselves abroad in francs. The end result is no increase in their lending, but simply the transfer of some of their lending to non-residents back to Paris from their overseas branches.

Mr Balladur, who stands firmly in the tradition of Colbert, has also felt compelled on several occasions to intervene when he felt that the French were not learning fast enough from the "apprenticeship of liberty."

The banks, when their plans to introduce charges on cheque-book-use ran into consumer opposition, were asked to think again by Mr Balladur—when, ironically, it was the Finance Ministry which had been encouraging them to set their finances on a more secure footing by charging for services.

The insurance companies, too, were rapped over the knuckles when they responded to a sharp rise in the cost of car repairs—recently freed from price controls—by warning that they would have to raise their own premiums.

The memory makes some insurers wince when they hear Mr Balladur declaring proudly that France is one of the few countries in Europe in which insurance premiums are no longer subject to official controls.

Mr Balladur's plan for the reform of the structure of the stock exchange raises the same question mark, for it leaves on one side the question of fixed commissions—the key to Wall Street's modernisation a decade ago, and to London's Big Bang.

With this doubt hovering over the Government, the test of whether the reforms have succeeded or failed in putting France on a competitive footing for the challenge of 1992 will be whether the private sector takes up the baton from the state.

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## PARIS 2

## Stock Market

## Sizing up the London threat

MR XAVIER DUPONT, chairman of the French Stock Exchange, is much too polite to say: "We told you so."

He does not succeed, however, in concealing a certain satisfaction at the turn of events in London, where the first casualties of the Big Bang are withdrawing, with losses, from market-making in equities.

The retreat provides a comforting reassurance that France's own stock market reform, announced last month, will not be too little and too late to keep Paris competitive against the ambitions in continental Europe of the London-based securities houses.

If a house like Midland Montagu, with the name and the capital of a clearing bank behind it, has to pull out of London and make a market in UK stocks, Mr Dupont reasons, then the Paris brokers need not be so afraid about the inroads London market makers are achieving in French equities.

In the last six months, firms have begun to realise that they cannot do everything out of London, and that is a good thing," Mr Dupont comments.

The French brokers do not feel in a position to underestimate the threat of London. According to some estimates, over 15 per cent of the daily turnover in the main French shares bypasses the Paris bourse and is handled by market makers in London.

Turnover in Paris has rocketed in recent years. From FFf 94.2bn in 1984, equity trading volume on the Paris bourse climbed to FFf 166bn in 1985 and more than doubled to FFf 411.2bn last year.

The surge of interest created by the Government's privatisation programme among small investors will almost certainly spark a further rise in turnover this year.

St Gobain, the first company to be privatised and quoted for the first time on Christmas Eve, was the most actively-traded stock in December, and the third most active in January. Paribas, privatised at the end of January, was the third most widely traded in February, despite being listed only on the second-tier cash market.

But if the French market has made enormous strides in its trading techniques, the Paris office capacity to cope with this surge of activity, many major institutional investors remain critical of the liquidity of the Paris market. The reason is the dearth in major listed stock of often passed through London.

"The cost of transactions on the French bourse is not high in terms of brokerage—perhaps 2 per cent for a round trip—but there is a liquidity cost. The

market is not liquid so when you want to buy the price can move against you by 2 or 3 per cent," says the head of fund management at one major bank.

The changes already undertaken to meet this criticism are considerable. Last year saw the creation of a new market, jointly undertaken by the Bourse and the banks, in financial futures, the start of a morning session for the 30 most actively traded stocks to supplement the single afternoon fixing session and the development of an interbank market in French bonds in wary but so far peaceful coexistence with the official bourse bond trading.

In addition, last year saw the beginning of a continuous computerised market which now covers more than 50 stocks and is expected to reach 100 stocks by the end of 1987. The CAC computerised continuous market, based on the Cote trading system developed by the Toronto stock exchange, started tentatively by listing some of the less-vigorously traded shares.

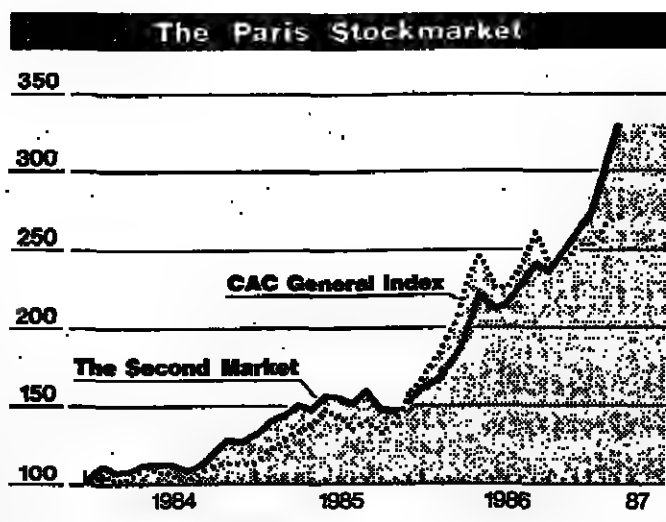
Dealers say turnover has increased in some of these stocks as a result of their listing on the continuous market, and some more heavily-traded stocks, such as Total, have now been added.

In June, the Bourse plans to add a traded options pit dealing initially in options on six leading equities and extending later, it is hoped, to further shares and to an option on the stock exchange index. A new continuous CAC index, similar in concept to the FT-SE 100, is currently being developed to serve as a basis for the contract.

The need to quote the equities underlying these options continuously will lead to the creation of a special trading pit adjoining the new options pit. Mr Dupont recognises that the proliferation of different trading techniques runs the risk of complicating and compartmentalising the market and hopes that the Stock Exchange will be able to make progress towards simplifying some of these techniques.

The major reform of the Stock Exchange's status and structure, however, is to be spread over the next five years. It will see the death of the stockbroker's monopoly over dealing in trading techniques which has existed since Napoleon and French Finance Ministry officials hope, prepare Paris to meet the twin challenges posed by the London banks and brokers on one side and the impending liberalisation of the European Community's internal market in services in 1992.

planned reform has two main axes, the end of the stockbroker's closed shop, which has



Xavier Dupont: Paris brokers need not be afraid.

all share dealers will have to belong to the new stock exchange authority, which will replace the existing Compagnie des Agents de Change (CAC).

While Finance Ministry officials say the new authority will be expected to be open to new applicants, and not simply to create a new monopoly in place of the old one, they also expect to use the authorisation procedure as a weapon to secure market openings in other countries such as Japan.

"I think we will be very demanding on the point of reciprocity," says a senior official.

The reform leaves a number of possible strategies open to the stockbrokers, who have enjoyed a peculiar, and in recent years exceedingly lucrative position as, technically speaking, public appointees who swear on oath to serve the state.

They can continue as independent agency brokers—without or without recourse to additional outside funding—or try to develop into full scale securities houses, or sell out to a bank or foreign broker which wants to make sure of a foothold in the market.

Even before the announcement of the planned structural reform, several brokers were already forming alliances to increase their access to capital and enable them to play the role of contrepartie, taking active positions in stocks, which is crucial to the development of the market's liquidity.

Among the 13 groups recently named by the French treasury to act as primary dealers in the government debt market, for instance, were two consortia involving stockbrokers.

One, Finance Contreparties, teamed the broker Le Guay Massemont with the expanding financial dealer Dumont Leblanc. The other, Groupement Finance Plus, added the financial muscle of Mr Edmond de Rothschild's Compagnie Financière and "Lafont, Marchand, Bank of the UK to a partnership of three brokerage houses—Aubouyeau-Labouret, Olivier, Ferri-Ferri-Germe and Turlier-Revier.

George Graham

## Money/Bond markets

## Reforms cut the barriers

FRENCH GOVERNMENT financing techniques have often appeared Byzantine, parochial and downright inefficient.

The last two years, however, have seen a spring-clean of the Government's debt management methods that has not simply cut the cost of raising funds for the state but has also laid the foundations for a complete modernisation of Paris' capital markets.

The reforms have broken down many of the barriers that separated the different compartments of the financial market, and made the principal borrower, the state, into a true benchmark for other issuers and for investors alike.

They have also greatly simplified the procedures of the French market and made them more recognisable to international investors.

At the same time, the Government has undertaken a thorough transformation of its monetary policy, which is no longer carried out through quantitative credit controls, the so-called Encadrement du crédit, but through the Bank of France's pressure on interest rates in the money markets.

This move away from a static system founded on the sharing of quotas among the different banks opened the way for the advance into a free market culture.

The changes in the capital markets have been led by the French Treasury, which has thoroughly updated its techniques for issuing Bills and bonds.

Treasury Bills are now issued in only two types: fixed rate bills issued at a discount, or BTF, with maturities of 13, 26 or 52 weeks; and bills with an annual coupon (BTAN) issued for maturities of two or five years.

The Bills are now issued at regular weekly auctions organised by the Bank of France. Over FFf 240bn of these negotiable Bills are now outstanding, including more than FFf 50bn held by non-bank investors.

Treasury officials say that the size of the outstandings, in conjunction with the simplification of the types of Bill issued and the regularity of the auctions, have allowed a real secondary market to take off—helped by the fact that non-bank investors such as insurance companies and pension funds have been progressively excluded from the interbank money market, to which they used to have access.

In parallel to the development of the Treasury Bill market, however, has come the creation of flourishing markets in banks' certificates of deposit and in commercial paper—known in France as *billets de trésorerie* to distinguish it from short-term trade finance paper—issued by companies.

The commercial paper market took off so rapidly after its opening at the end of 1985 that the volume of commercial paper in issue has climbed quickly from about FFf 25bn in the second half of 1986 to over FFf 34bn.

Outstanding certificates of deposit have also risen steadily in volume over the past year, from FFf 29bn at the start of 1986 to FFf 60bn at the end, growing faster this year to over FFf 90bn.

Regulations governing these parallel markets have gradually evolved until the three types of

paper—government, bank or corporate—now share the same characteristics and maturities.

Over the years, the state has tended to issue increasing numbers of bonds with a bewildering variety of fiscal advantages. Each year, one or sometimes two of these *grands emprunts* would be placed with a syndicate of the leading French banks.

Since June 1985, however, the Treasury has begun to issue tranches of a limited number of reservoir stocks known as OATS, or *obligations assimilables du trésor*, through a process of regular monthly Dutch auctions.

Mr Daniel Lebeugue, director of the Treasury who is credited by many with the responsibility for much of the reform, now has the satisfaction of pointing out to his counterparts in London that France is now more advanced than the UK when it comes to debt-issuing techniques. The Bank of England is still only dipping a toe into the auction pond.

In 1987, with the auction technique now tried and tested, the Treasury plans to borrow FFf 120bn using only five lines of OAT, and has published the calendar of auctions for the whole year in advance. The OATs now include a new variable-rate bond indexed on the yield of the weekly Treasury Bill auction.

A syndicate, led by BNP, was used in January for the issue of the first tranche of the new variable rate bond, which the government feared might otherwise prove difficult for the market to price. Subsequent tranches of this bond have reverted to the auction system.

Beside dusting off traditional instruments, however, the Treasury has also played a lead-

ing role in promoting the development of new instruments in the Paris marketplace.

Its efforts have reaped an early reward with the success of the Matif, or *Marché à Terme d'Instruments Financiers*, Paris' financial futures exchange.

Offspring of an uneasy marriage between the stockbrokers and the banks, the Matif opened for trading in February last year in a corner of the elegant Palais de la Bourse. Within weeks it was clear that larger premises would be needed.

The Matif's first futures contract, based on a national government bond with a coupon of 10 per cent and a life of seven to ten years, instantly fulfilled a need among treasurers and investors. By the end of the year, 1,60m contracts had been traded, 980,000 of them in the last three months of the year, and turnover now regularly matches that in the older-established long gilt contract at London's Life exchange.

Turnover in the government stocks underlying the contract now accounts for more than half the activity on the secondary bond market.

The second Matif contract, on Treasury Bills, has not been a success, but market makers still hope it will take off this year as the underlying cash market comes of age.

The Government has taken an increasingly dominant place in the French capital markets over recent years.

Overall, the state accounted for FFf 141bn or 40 per cent of all new issues on the domestic French bond market last year. Trading in state bonds on the official secondary market more than tripled to FFf 955bn, 58 per cent of total volume.

George Graham

## Takeovers

## Waking up to risk of hostile bids

HOSTILE TAKEOVERS have until recently not been the done thing in France, which has sheltered world of French finance has always preferred to arrange takeovers and acquisitions on a friendly negotiated basis around what the French like to call "a tour de table."

But during the past 12 months, Paris had had to adapt to the wind of change that has swept through its financial markets.

The impact of Big Bang in the UK and of the rise (and sometimes fall) of a new breed of international takeover artists and raiders has not left Paris untouched. Indeed with a booming bourse, a government committed to financial deregulation and privatisation and the development of popular capitalism, French companies have had to wake up to the uncomfortable fact that they can now become targets of hostile bids from French and international raiders.

Takeover activity has centred on a varied selection of sectors ranging from the French food business, the luxury goods and drinks sector, car components and publishing, among other industries.

Moët Hennessey, the leading French champagne, cognac and perfume group, recently launched a FFf 300m Eurofranc bond issue with equity warrants designed to raise up to FFf 4bn in fresh equity over the next three years.

The money, the company acknowledges, will help Moët defend itself from an eventual attack at the same time as giving the group additional financial resources to launch an acquisition of its own.

BSN, which itself launched a controversial hostile raid against Generalis Biscuits, the country's leading biscuit maker, has also now taken steps to protect itself from a possible bid. As the country's leading foods group, BSN has long been seen as a takeover target for an international food or consumer goods consortium.

Mr Carlo de Benedetti, the Italian financier and entrepreneur and chairman of Olivetti, has undoubtedly played a leading role in helping France to adapt to the new takeover climate. He has been particularly active in developing his presence on the French market by first forming a French holding company called Cerus and subsequently launching a number of acquisitions.

In the food sector, Mr de Benedetti's Buitoni food group acquired a leading French frozen foods concern while the Italian entrepreneur also gained management control of Valeo, the country's largest car components group.

Another investment involved the acquisition of a stake in Yves Saint-Laurent, the leading French fashion house, and then teaming up with the French

company to mount a successful bid for Charles of the Ritz, the perfume and cosmetics group controlled by the US Squibb group.

Not content with the coup, Mr de Benedetti also launched a bid for Presses de la Cité, a leading French publishing group. However, he was thwarted by another takeover specialist, Sir James Goldsmith, whose Générale Occidentale group finally won control.

But Mr de Benedetti has been only one of a series of Italian investors to have cast their sights on France. Fiat, more discreetly, has been building up its presence in France by, among other moves, a series of acquisitions and joint ventures.

These have included the recent creation of a joint venture with Matra, the French state-controlled defence and electronics group, to form a new car components group controlled by the Italian car concern.

At the same time the Italian Ferruzzi group has also increased its stake to 50 per cent in Beghin-Sey, the French sugar concern, while Mr Silvio Berlusconi, the Italian television magnate, has invested in the newly-deregulated French television broadcasting industry by acquiring a stake in the French network "La Cinq" or Fifth Channel. All this Italian activity has led the French administration to talk at times of "an Italian invasion."

However, although the administration acknowledges that it was worried at the beginning by the sudden surge of takeover activity and the growing number of acquisitions involving foreign groups, it has also made it clear that it now regards these operations as part of the natural course of a liberal open market economy.

"You clearly can't let anything happen and there are strategic implications involved. But you must also accept that with global markets and an increasingly deregulated market, takeovers become a growing fact of life for French business," a senior official remarks.

He also pointed out that if takeover activity has been increasing in France, French companies have also for their part been highly active in acquiring new assets abroad, especially in the US.

The French shopping spree in the US has included the acquisition of Big Three Industries by L'Air Liquide for US\$1,060m, one of the largest ever acquisitions in the US by a French company. Rhope Poulenc, the nationalised chemicals group, also acquired for US\$575m the agricultural chemicals business of Union Carbide, while the Total oil group has been buying oil assets in the US.

Paul Bettis

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## PARIS 3

## Domestic banks

## Strong demand for shares

FRANCE'S BANKS have long been accustomed to dressing up their balance sheets in order to make themselves look bigger. Now they are dressing up for another dance, the privatisation policy.

It is an exercise which appears to have found favour with the sharebuying public. Paribas, the first bank to be floated, earlier this year, was almost carried away on a flood of 3.8m subscribers.

The smaller banks which are to follow Paribas into the private sector this spring—Société Générale, Banque de France, Banque de Paris et des Pays-Bas, Banque Industrielle de Commerce, Banque de France, Banque de France—now face the task not so much of whipping up investors' interest for their own privatisations as calming the tempo and smoothing demand for their shares down to a manageable level.

The entire French banking sector is embarking on the privatisation adventure from a very secure base.

The five years of nationalisation may have damaged the self-esteem of the Paris bankers who thought of themselves as the spirits of free enterprise. For most banks, however, they provided an opportunity for a substantial effort to improve their balance sheets.

For some, such as Banque Worms or Européenne de Banque, the former Reichsbank bank now in the CCF group, nationalisation was even more beneficial, providing the life-line that hauled them out of heavy losses.

If the more profitable banks grumble that the state never provided them with any fresh capital, the other side of their sack bargain with the French Treasury was that they were not required to pass on enormous profits to their single shareholder.

Instead, they were encouraged to make a substantial effort to reinforce the level of their provisions for bad debts. The effort began as early as 1978, before the arrival of the Socialist government, with the state playing the twin role of supervisor, urging higher provisions, and tax inspector, allowing these provisions to be set off against tax.

From 1983 onwards, the state added the third role of compliant shareholder.

"The principal pre-occupation of a French banker in 1983 to 1986 was not to publish any profits," comments Mr Michel Vigier of the Paris stockbroker firm Cholet-Dupont.

"The privatisation effort is not yet over. Indeed, the Treasury recently broadened its definition of high-risk debtors, thereby almost doubling the number of countries on whose sovereign debt provisions can be made free of tax."

The list now includes—besides countries with admitted payments difficulties and those which have reached scheduled agreements with the commercial banks or with the Paris Club of sovereign creditors—a third category of countries whose export earnings appear insufficient to enable them to meet their debt-servicing obligations.

The definition is not precise, but in general countries whose

debt service amounts to 25 to 40 per cent of their total exports of goods and services would be covered. The average for all oil-importing developing countries in 1985 was 18.4 per cent, according to the World Bank, while for oil exporters, other than the high-income countries, the average was 31.8 per cent.

While the new list will be much longer, it will not greatly increase the volume of loans regarded by the authorities as high risk. The largest debtor countries were already covered by the earlier list.

Indeed, the concern of the French authorities is now not so much to increase the level of provisions across the board as to harmonise provisioning practices.

While there are many banks—especially the subsidiaries of foreign-owned banks, according to French banking officials—who have not kept up with the provisioning effort undertaken over recent years by the major nationalised banks, there are some, too, which are now viewed by the state as having over-provisioned.

The three old ladies of French banking—Banque Nationale de Paris, Crédit Lyonnais and Société Générale, nationalised by General de Gaulle immediately after the Second World War—are now felt to be very heavily insulated against defaults, and are expected to have made provisions on about 40 per cent of their sovereign debt by the end of this year.

"It is difficult to provision much more than 30 per cent of sovereign risk. The big three now have a problem finding risks to provide for," comments Cholet-Dupont's Mr Vigier.

Even without the prospect of privatisation, provisions policy would have been likely to change. With their move into the competitive sector now imminent, they have to pay more attention to their published profits.

Société Générale, headed by Mr Marc Vienot, is due to be floated by the autumn, possibly as early as June. Mr Jean-Marie Leveque, president of Crédit Lyonnais, is aiming to follow soon afterwards, even if Mr René Thomas of BNP is less enthusiastic about the joys of denationalisation.

"The big three have been rather over-generous in establishing provisions on the debt of less-developed countries. They have realised that at this stage in their development it is necessary for them to show something approaching European standards for post-tax return on assets," comments Mr Ian Furnival of the London brokers Savory Milin.

Recalculating the figures shows that there is plenty of earnings capacity lying in wait. Apart from the sizable potential for accelerating the realisation of capital gains—which features prominently in the accounts of Paribas, the first bank to be privatised—a second look at the conventional ratios makes France's banks appear in a better light.

BNP, for example, has forecast net earnings of FF3.5bn for 1986, which works out at a little over 0.3 per cent of its total assets—compared with some-



Jean-Marie Leveque: head on flotation

thing over 0.5 per cent for the main UK clearing banks.

Its gross earnings capacity, before corporation tax and provisions but after amortisation and general expenses, amounted to about FF10bn, however. The ratio is over 2.4 per cent.

If this figure is related to outstanding lending rather than to total assets (which are inflated by the traditionally high level of interbank activity in France), the ratio is over 2.5 per cent, comparable to that of the major UK and US commercial banks.

However, France's banks do face problems over their future profitability.

Traditionally more dependent than their overseas competitors on their interest rate margins, French banks have been trying in recent years to improve the percentage of their earnings derived from fees and commissions on their services rather than from lending margins.

Société Générale and BNP both increased the share of commission earnings in their total banking revenue to 33 per cent last year.

The process of disintermediation—notably the rise of a FF34bn commercial paper market which came directly into the banks' corporate lending business—has hurt many French banks, and contributed last year to a drive into personal lending and financial services.

Personal lending rose 17 per cent last year at BNP, and 27 per cent at Société Générale, which was particularly aggressive in its marketing of personal loans. But the banks have run into a united front of popular and political opposition in their attempt to improve profit margins in the personal banking sector.

The issue of bank charges for cheque book services was viewed by the banks as crucial to the future quality of their earnings, but it is an issue which has now had to be buried, at least for the medium term.

French consumers outstrip the rest of the world in their use of cheques as a means of payment, and the sums of money involved in introducing charges for cheque book use are considerable.

Last year, the French wrote an estimated 5.5bn cheques, including 1bn cheques for FF100 or less. Each cheque costs about FF3 to handle.

If the banks did not hope to

earn all that much directly from cheque charges, they did hope to dissuade their customers from making such heavy use of their chequebooks, with the heavy processing costs associated and instead to turn to cash and payment cards.

Plans for introducing the charges were already well advanced when Mr Jean Arthuis, the newly-appointed Minister for Consumer Affairs, voiced his opposition to the scheme.

Mr Edouard Balladur, the Finance Minister, anxious not to let his junior minister steal the popular glory, and worried that the additional charges would be one more upward pressure in a price index already showing alarming signs of taking off again, promptly weighed in and asked the banks to think again.

Most banks promptly withdrew their plans to charge for chequebook use.

George Graham

## Institutional investment

## Privatisation plan a success

FRENCH SAVERS are showing a new thirst for equity investment that is confounding even the most optimistic assumptions about the development of Paris's financial markets.

With a programme that envisages floating 65 companies worth perhaps FF300bn on the stock exchange over the next five years, the Right-wing government of Mr Jacques Chirac had grounds for concern over whether the French market had the absorptive capacity to make these privatisations a success.

Even without the privatisation programme the French market has already responded to a sharp increase in demand for equity funding. A decade ago, new issues of equities averaged FF10bn to 15bn a year. By 1985, the total had risen to FF77.5bn, and last year it nearly doubled to FF143.7bn.

After the enormous success of the first two privatisations, however, the Finance Ministry has been encouraged to accelerate the programme to a rate that would have been unthinkable two years ago, when the theoreticians of the Right were still in opposition and mapping out the strategy of privatisation.

Where the prophets of de-nationalisation were trying to persuade the markets that they could without fear absorb FF15bn to 20bn a year in privatisations, the programme now seems set to reach FF85bn in 1987, double the amount originally planned in the budget for the year.

For St Gobain, the glass and packaging group which was the first to be floated in December last year, more than 1.5m individual investors applied for shares. Institutions received only 1.5 per cent of the shares they had asked for.

Paribas, the investment bank second on the privatisation list, created even bigger headaches.

With more than 3.8m individual applications, all orders were reduced to a maximum of 4 shares of FF405 each. Institutions, other than those which had paid a premium to acquire a significant long-term stake outside the public offer, got nothing at all.

The Paribas offer doubled overnight the number of direct personal shareholders in France, a country whose equity market capitalisation has traditionally lagged behind that of comparable developed economies.

This mobilisation of direct personal investment is particularly important because of the under-development of retirement investment in France. Pension funds account for less than 2 per cent of equity investment, according to the Commission des Opérations de Bourse, the stock exchange regulatory authority, with a further 10 per cent made up by the insurance companies and 1.5 per cent by the Caisse des Dépôts, the huge financial institution which acts as a sort of savings bank to the state.

The mutual fund industry, in contrast, has developed rapidly and now weighs heavily in the

Paris market.

The Sicav—Société d'Investissement à Capital Variable—or unit trusts have grown in number from 130 in 1980 to 504 at the end of last year. Their progress in size has been even more remarkable, from FF2.6bn in 1980 to FF7.02bn at the end of 1986.

Sicavs are obliged to hold at least 30 per cent of their assets in bonds, but for FF104bn is invested in French equities, while FF7.50bn is invested in short-term debt instruments.

The FCPS, or Fonds Commun de Placement, which are limited in size but have a freer investment framework, add another FF250bn to the mutual fund pool.

But in the wider macro-economic framework, the level of savings in France causes concern to the authorities. Household savings as a proportion of income have been in continuous decline since 1981 and are now at 12.3 per cent, their lowest level since the 1950s. The financial savings ratio has also been in decline and now stands at only 4 per cent.

Official forecasts for 1987 show an increase in consumer purchasing power of 1.8 per

cent, with consumption rising by 2 per cent. The government is therefore expecting the savings ratio to drop further to 12 per cent and the financial savings ratio to 3.7 per cent.

It is little surprise, then, that this government, like most of its predecessors, has turned to the tax system in a bid to encourage household savings and investment.

Mr René Monory, Minister of the Economy in the government of Mr Raymond Barre and today Minister of Education under Mr Chirac, gave a model to the world with his Loi Monory, a set of tax incentives designed to encourage direct investment in equities introduced in the system of *Compte d'Épargne en Actions*, share savings accounts, which took up the baton from the *Monory measures*, is due to come to an end at the end of 1987. The government does not plan to renew it, saying that its current version appears too complicated and actually discourages investors, although it does plan instead to raise the tax-free allowance on income from bonds and shares.

But Mr Edouard Balladur, who now occupies the seat of Minister for the Economy, has returned to the trough with another measure designed to encourage saving for retirement.

The plan d'Épargne en Vue de la Retraite (PER) is modelled on the US system of individual retirement accounts (IRAs) and will allow tax-deductible savings of up to FF5,000 a year. The hope is to encourage long savings and also to offer an eventual, if partial solution to France's growing problem of how to finance pensions for its retired population—a problem which has thrown the social security system into crisis.

George Graham

## Financial Investments by French Households

	Total FF bn	FF bn net FF bn	Shares FF bn	Savings ratio
1980	205	45.4	9.6	14.9
1981	245	40.0	21.0	15.8
1982	274	72.8	15.0	15.7
1983	331	43.8	41.3	14.4
1984	294	34.5	48.1	13.5
1985	266	42.9	50.8	12.3

Source: Insee

## Regulation

## Careful watch on foreign scandals

GUINNESS? Not in France. Boosky? He could never have done it here. But Volkswagen?

With the Volkswagen affair, and the sudden disappearance of a large proportion of the West German car producer's profits into the maw of the foreign exchange markets, French financiers have started to look with a different eye on the wave of scandals that has afflicted their brethren in London and New York.

"I am persuaded that this affair is the first alarm bell, the first in a series of discoveries," says Mr René Ricot, chairman of the French Association of Auditors, who fears that the increasing complexity of the financial world may provoke "almost monstrous events."

The French authorities have not been complacent. No major bank, insurance company or stockbroker has defaulted in France since the war. The Treasury, the Bank of France and the bourse authorities are anxious not to see this reputation disappear in the changes that are sweeping the institutions in their charge.

"We have to do everything

possible to maintain the safety of savings invested in financial assets. Without this safety, no economic or financial development would be possible or permanent," says Mr Edouard Balladur, Minister for Finance and the Economy.

And French officials point to the upheavals around Guinness in the UK as proof that they were right to move slower than London on the reform of the financial markets.

"We wanted to learn all the lessons of the Big Bang. That includes the safety aspect, and you cannot hurry on that," comments a senior Finance Ministry official.

On the banking side, the authorities have tightened up their reserve and solvency requirements, partly as a result of their move away from quantitative credit controls and towards a monetary policy put into effect through interest rates.

Mr Michel Camdessus, who has now swapped his position as governor of the Bank of France with Mr Jacques de Larosière, now back in Paris after nine

years as managing director of the International Monetary Fund, announced the introduction of the new controls last November at the same time as the ending of the *Encadrement de Crédit*, the old system of quantitative credit limits.

Banks now have to maintain obligatory reserves amounting to 5 per cent of their sight deposits and 1 per cent of term deposits. In addition, Mr Camdessus introduced a prudential ratio requiring long-term assets—including capital, provisions and borrowings of over five years—to amount to more than 60 per cent of long-term lending.

The Bank of France has also introduced restrictions on banks spreading themselves into non-banking activities, limiting these to 10 per cent of their operations.

At the same time, the Commission Bancaire, the regulatory authority established under the new banking law in 1984, has been discreetly encouraging banks to increase their bad debt provisions.

On the securities side, the Commission des Opérations de Bourse, or COB, the stock exchange regulatory authority headed by Mr Yves le Port, has been pressing for improvements in the information and accounts published by quoted companies, and for greater disclosure of stakes acquired in other companies.

New rules, to be added to the legislation on savings planned for the spring session of parliament, will require a predator to disclose his stake in a company when it reaches 5 per cent—not 10 per cent as at present. Further disclosure thresholds are to be set at 10 per cent, 20 per cent, 33.3 per cent and 50 per cent.

The COB is also leading efforts to establish a code of conduct for participants in the financial markets, in a bid to grapple with the problems posed by multiple capacity when intermediaries acting in several roles at once face conflicts of interest.

For insider trading, the COB feels that the regulations introduced in 1983 to complete the

1987 legislation are sufficiently comprehensive, but it recognises that it has often proved difficult to bring enough prosecutions to take place, but convictions are extremely rare.

A working paper on stock market ethics has, however, been drawn up by the COB, and a committee set up under the chairmanship of Mr Gilles Brac de la Perrière, chairman of Banque Paribas de Gestion Financière.

In addition, although the structural reform of the Paris bourse was announced by Mr Balladur as bringing the end of the stock exchange monopoly in 1992, even after that date stock market participants will still have to be authorised by the new council which will replace the current stock exchange corporation.

Although self-regulation may be the order of the day, no one in Paris expects the Treasury to lower its own keen interest in the ethics of the financial markets which come under its aegis.

George Graham

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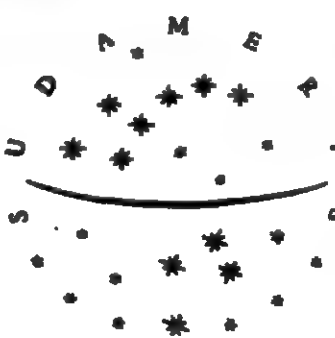
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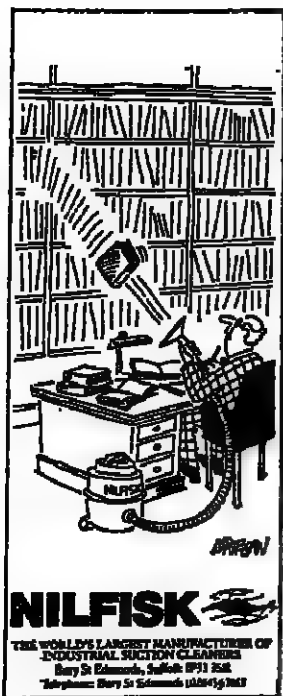
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UNICORN SHIPPING LTD  
DEMET NAVY SHIPPING  
CO LTD

Queen's Bench Division  
(Commercial Court)  
Mr Justice Hirst: April 1 1987

AN INJUNCTION to restrain a defendant time-charterer from removing bunkers from the jurisdiction will be discharged if its effect would be to detain the vessel after expiry of the charter period so that the shipowner, as innocent third party, would suffer severe detriment through loss of future fixtures.

Mr Justice Hirst so held when discharging a Mareva injunction restraining defendant time-charterers, Demet Navy Shipping Co Ltd, from removing bunkers from the jurisdiction. The injunction was granted on the application of plaintiff voyage-charterers, Unicorn Shipping Ltd who applied for its continuance in the present proceedings. Demet did not appear in the application, but the shipowner, JT Maritime, intervened.

HIS LORDSHIP said that Unicorn were voyage charterers of the Piza T from Demet, who were time-charterers from her owners, JT Maritime. Unicorn's voyage charter was for a voyage from Liberia to Shoreham and then to a choice of one of two German ports.

The vessel was due to call en route at Bordeaux for discharge of part of her cargo. When she was off Bordeaux a dispute was in progress between the owners and Demet over non-payment of hire. After negotiations it was agreed that Unicorn would disburse various sums at Bordeaux on behalf of Demet, to enable the voyage to proceed.

After discharge of part cargo in Bordeaux the vessel proceeded to Shoreham where she berthed on March 14 1987, and where she still lay. She had since discharged in full.

A Mareva injunction was granted as prayed by Mr Justice Staughton on March 27 1987. It attached to bunkers on the vessel, valued by Unicorn at \$20,000 and owned by Demet. It restrained Demet from removing the bunkers out of the jurisdiction.

The effect of the injunction was to preclude the vessel from being moved out of Shoreham harbour.

The present application by Unicorn was for continuance of the injunction. The shipowners intervened seeking release of the vessel so that it might continue trading.

In *Chippa Maritime [1981] 1 WLR 1283* Mr Justice Robert Goff said that the Mareva jurisdiction "should be implemented in a manner which takes account of the interests of innocent third parties."

In *Galaxie Maritime [1983] 1 WLR 539* Lord Justice Kerr said "where the effect of service of the injunction on the third party substantially interferes with the rights of the third party, the rights of the third party must always prevail over the desire of the plaintiff to secure the ultimate recovery of debts."



## SOUTH AFRICAN INDUSTRY

Jim Jones explains why growers are untroubled by import sanctions

## Cape wine cartel tightens its grip

WHEN CANADA and the US last year moved to prohibit imports of South African wine, a succession of dismal prognoses emerged of the harm sanctions might do to an already depressed Western Cape.

Ironically, there were few gloomy faces among the country's 4,300 wine growers. They were well aware that exports form a comparatively unimportant part of their industry's annual sales—which have a farm gate value of about R275m (\$185.2m)—and that they themselves are safely protected inside what is probably the world's best regulated wine and spirits industry.

Long-established production quotas will ensure that any export difficulties do not lead to wine lakes of European proportions. Nearly 90 per cent of South Africa's wine comes from estates clustered in an arc stretching from Swellendam, about 200 km east of Cape Town, to the Olifants River, more or less the same distance to the north of the City. The country as a whole has 92,500 hectares of vineyards planted with 888m vines (1 per cent of the world total) and the 8,25m hectolitres of wine produced in 1986 represented 2.8 per cent of the world's total.

Wine growing, located in areas of staunch support for the ruling National Party, generates about 90 per cent of the horticultural revenue of the

farm and in January each year determines floor prices, which are legally fixed by the government in consultation with the KWV. No-one is allowed to undercut the fixed price.

The KWV also controls the distillation of brandy and other spirits and alcohol from that part of each year's wine harvest which is not sold as natural wine

monopoly. Black South Africans, particularly in urban areas, are steadily switching from the traditional sorghum beers towards malt beers, yet wine remains far less popular, despite being favoured by lower excise duties than are applied to beer.

In 1985 SAB sold 13.77m hectolitres of beer countrywide,

30 per cent more than the 8.6m hectolitres sold in 1980. Wine drinking has risen more slowly, from 2.64m hectolitres of natural, fortified and sparkling wines in 1980 to 3.32m hectolitres in 1986. While South Africans of all races drink an average of 120 litres of beer a year, they drink only about 11 litres of wine.

The wine growers' apparent lack of concern over export sanctions derives from the KWV's payment system. In any one year the grower is paid only for the wine consumed in South Africa; the remainder is effectively delivered free to the KWV and the grower receives a later payment for any that is exported.

Exports generally absorb between 8 per cent and 18 per cent of the annual crop and generate a small portion of each wine grower's income. The grower is, furthermore, protected by the KWV's distilling activities. Distilled alcohol not used locally is exported as an industrial commodity which does not appear as a distinctly South African product on foreign retail shelves.

In contrast to the EEC, where guaranteed prices discourage overproduction, the KWV's tight control of the production and of the market in South Africa effectively prevents new entrants from being able to sell the wine grower would have no local outlet for his product.

Nearly 90 per cent of South Africa's wine comes from estates situated in an arc stretching from Swellendam, about 200 km east of Cape Town, to the Olifants River north of the City. The country as a whole has 92,500 hectares of vineyards planted with 888m vines, which amounts to 1 per cent of the world total. The 8.25m hectolitres of wine produced in 1986 represented 2.8 per cent of the world's total.



That control is reinforced through effective control over retail and wholesale marketing of wine.

In 1979, the government agreed to a liquor industry rationalisation proposed by SAB and Rembrandt, the tobacco and liquor conglomerate. The rationalisation left SAB with a monopoly of the beer market and Cape Wine & Distillers (CWD) with about 90 per cent of the wholesale wine and spirits sector. A limit of five was placed on the number of retail outlets any individual or company could own, which forced SAB to sell most of its outlets. CWD was excluded from the limits and was allowed to own 300 licensed retail outlets out of a countrywide total of about 3,200.

One of the stated intentions of the 1979 rationalisation was that no single company would control CWD. Rembrandt, the KWV and SAB each received 33 per cent of CWD's shares, with the residual 10 per cent being sold to the public.

Shortly afterwards, Rembrandt and KWV put their CWD shares together in a jointly owned holding company, which gives them effective control of the country's wine industry. CWD does not disclose its annual sales but it generated a pre-tax profit of R141m in its 1985-86 year before inflation accounting adjustments.

The wine producers argued in 1979 that SAB's earlier

## Distilled alcohol exported

entry into the wine industry had given it conditional selling leverage at the retail level: retailers could have been pressured into buying SAB's wine in preference to others or face beer supply restrictions. That was the suggestion, though there was never any public evidence that it happened.

Now the boot is on the other foot: retailers are well aware that they could be deprived of CWD's products if they were to stock large quantities of wine produced by estates which are not members of the KWV. The effect is that South Africa's liquor industry is tightly controlled from the production stage to the retail level by the almost equally powerful malt beer monopoly and wine cartel.

## Absolute control of industry

Western Cape, employs 49,000 labourers and provides a livelihood for about 300,000 people, if the farmers and labourers' families are taken into account.

The key to the wine industry's confidence lies in the fact that virtually all growers are members of the politically influential KWV (Koöperatiewe Wynbouwers Vereniging), which was established as a co-op in 1918 and which now controls the wine and spirits industry. The growers have little choice but to join the KWV, nor would many want an alternative.

The KWV's control of the wine and spirits industry is absolute. It prevents overproduction through a system of quotas for each individual grape

or stocked to balance production in future bad years.

This year's total wine crop is estimated by the KWV at 8.44m hectolitres, of which 4.94m hectolitres are classified as "good" wine and will be sold as a natural product or stocked;

2.72m hectolitres will be distilled into brandy or white spirits to make gin and vodka; and the remaining 1.38m hectolitres will be distilled into industrial alcohol for local use or export.

South Africa is no exception to the general rule that about four-fifths of the world's wine is drunk within 100 miles of the vineyard. In the Cape, most wine is drunk by those classified "coloured" (mixed-race), particularly on the farms where free low-grade wine—known as dog—traditionally forms part of labourers' pay.

The Cape market remains important but, though this is changing, it does not mean that greater proportions of any particular vintage are destined for export. Rather, the industry's marketing emphasis is on increasing sales in what Mr Ritzema de la Bat, the KWV's chief executive, refers to as "the northern market."

Wine drinking has caught up in the economically dominant Transvaal only during the past 15 years or so, but has failed to make great headway against beer brewed by the South African Breweries (SAB)



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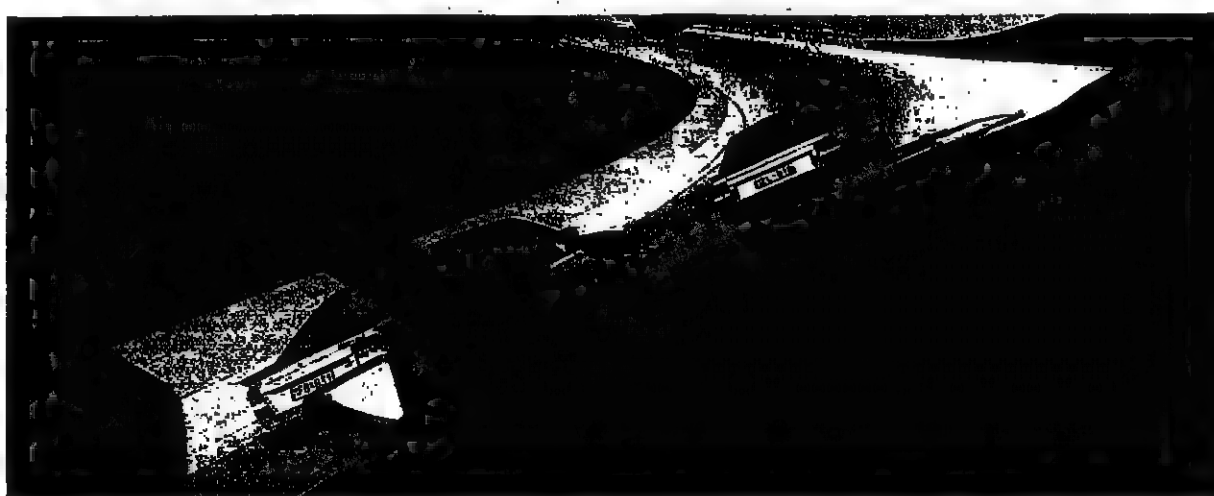
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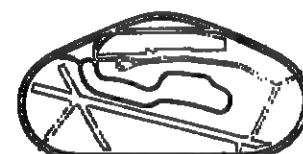
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100,000 km at 213 km/h



Through torrential rain and blistering sun, the three production-series Saab Turbos pressed on regardless. After 20 days and nights of sustained high-speed driving, each of the cars flew past the 100,000 km milestone averaging speeds of 213.299 km/h, 210.082 km/h and 208.084 km/h respectively. The times include pauses for refuelling and oil changes (courtesy of Shell), changing the Pirelli P600 tyres and servicing. Saab's high-speed test was sanctioned by FISA and run according to its international rules.



Alabama International Motor Speedway, Talladega, U.S.A.  
October 7 - 21, 1986

We took three of our standard Turbos out for a spin around the track. 23,566 laps later, at average speeds of around 210 km/h, all three Saabs had put 100,000 km behind them. The following records were set:

10 km	202.798 km/h	126.064 mph	International speed record
10 miles	207.191 km/h	128.770 mph	International speed record
100 km	218.681 km/h	135.911 mph	International speed record
100 miles	219.612 km/h	136.490 mph	International speed record
1 hour	220.449 km/h	137.010 mph	International speed record
500 km	217.284 km/h	135.043 mph	International speed record
500 miles	217.050 km/h	134.898 mph	International speed record
1,000 km	217.651 km/h	135.271 mph	International speed record
1,000 miles	216.519 km/h	134.651 mph	International speed record
6 hours	216.968 km/h	134.846 mph	International speed record
12 hours	215.057 km/h	133.550 mph	International speed record
24 hours	214.920 km/h	133.465 mph	International speed record
5,000 km	214.936 km/h	133.475 mph	International speed record
5,000 miles	214.486 km/h	133.279 mph	International speed record
10,000 km	213.473 km/h	132.650 mph	International speed record
10,000 miles	212.564 km/h	132.085 mph	International speed record
25,000 km	212.687 km/h	132.161 mph	International speed record
25,000 miles	213.816 km/h	132.863 mph	International speed record
50,000 km	214.297 km/h	133.162 mph	International speed record
50,000 miles	213.686 km/h	132.782 mph	WORLD RECORD
100,000 km	213.299 km/h	132.542 mph	WORLD RECORD

Pretty good going for standard five-seaters.



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## International Finance and Banking

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We seek recruits of proven academic ability who are willing to work hard and are able to maintain high standards under sustained pressures. Diligent attention to detail and a practical commercial approach are essential attributes.

Excellent salary and benefits are offered.

If you are interested please let us know by sending a full Curriculum Vitae to

Mrs Ailzoun Dickinson,  
Linklaters & Paines,  
Barrington House,  
59-67 Gresham Street,  
London EC2V 7JA.

LINKLATERS & PAINES

## CHIEF DEALER FOREX

This is a key appointment with a major French bank with a strong international network which is seeking a Chief Dealer — Forex for its Tokyo Branch. Aged between 30-35 with a fluent command of English (a knowledge of Japanese would be an advantage) you will have 5-10 years experience in the spot and forward markets and also a good understanding of the newer instruments (FRAs, Swaps, Futures, Options).

The remuneration and benefit package will reflect the successful candidate's experience.

If you are interested in developing an international career, please send your CV, indicating your current remuneration, together with a hand-written covering letter to:

Box A0478, Financial Times  
10 Cannon Street  
London EC4A 3DF

## Hoggett Bowers

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With Marketing Involvement

Isle of Man\*

c. £30,000 (Income Tax 20%), Car, Benefits

Royal Life International is an autonomous subsidiary of the successful, world-renowned Royal Insurance Group. Employing around 75 staff, the company is dynamic, highly commercial and responsive to market demands. The main products are unit-linked, savings-related policies for British expatriates. Reporting is to the General Manager and, with a supporting team of five, responsibility is for all actuarial work and product pricing. Achievement of a significant, personal contribution to the general management of the company is the emphasis of this key role. Probably in your early 30's and an FIA, you will be attracted by the freedom to implement ideas and to be a key member of the senior management team. Essential qualities are energy, drive, commercial acumen and vision. Progression within the company or Group will follow success in this role. The excellent benefits are commensurate with a substantial, caring employer and include generous relocation expenses.

\* Return to the mainland after 2-3 years is an option.

D.A. Teale, Ref: M14005/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JF.

## UNIVERSITY COLLEGE, OXFORD

GENERAL ELECTRIC COMPANY VISITING FELLOWSHIPS

The College invites nominations from companies and individual applications for GEC Visiting Fellowships in the College during the academic year 1987/88. The Fellowships are for periods of at least three months and are intended to be held by persons on leave from their regular employment in industry, commerce or public services. The Fellow will be expected to engage in a definite programme of study or research. It is hoped that Fellows will also engage in activities in the College which will help to foster relationships and understanding between Fellows and undergraduates of the College and the world of industry and commerce. The College will provide rent free accommodation and free lunch and dinner. It is expected that the Fellow will continue to receive his/her normal salary from his/her employer.

Further details may be obtained from:  
THE SENIOR TUTOR, UNIVERSITY COLLEGE  
OXFORD OX1 4BH

Enquiries and applications are welcome at any time, but the College will begin to review applications for the Fellowship Term (starting in October) on May 1st.

## MBA

with undergraduates in Finance and Computer Science. Age 27, currently working in USA wishes to relocate for new opportunity. Present position Treasurer of \$150,000,000 revenue based Amex sporting goods corporation. Extensive knowledge of the

TENNIS INDUSTRY

Write Box A0465  
Financial Times, 10 Cannon St  
London EC4A 3DF

## Corporate Banker Account Manager - Property

One of the major International Banks is seeking an additional Account Manager to complement an energetic team within the commercial lending operation, with particular emphasis on property transactions.

The ideal candidate will be a qualified banker in his/her late 20's early 30's with an extensive knowledge of account handling, and preferably some knowledge of the property sector. Personal qualities should include flexibility, self motivation, the ability to work well within a team and good communication skills at all levels.

For further details please contact Julia Cartwright on 01-404 5751 or write to her in strictest confidence at 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney  
A member of Addison Consultancy Group PLC

## Hoggett Bowers plc

Executive Search and Selection Consultants

### CITY DIVISION

**Assistant Manager - Audit** c.£30,000 + Car  
A prestigious U.S. Investment Bank is seeking to recruit an assistant manager for its audit function, which is responsible for auditing all areas of its business in the U.K. and Europe. The appointee will ideally be aged late twenties to mid thirties and will have had previous experience in a similar role within the securities industry. Strong interpersonal skills and the ability to quickly establish credibility with both peers and senior management are essential qualities for this demanding position.

**Marketing Officer - UK** & Neg  
Our client is a major European Banking Institution in the City. Due to an increase in business they are looking to recruit an additional marketing officer to concentrate on developing business with U.K. corporates and U.K. subsidiaries of overseas multinational companies. The role will involve marketing a full range of banking products and previous experience of a similar nature is required. Excellent career prospects.

**Marketing Officer - Trade Finance** c.£25,000  
A leading European Bank wishes to recruit a marketing officer to specialise in the development of trade finance business with U.K. corporate clients. Candidates must have in depth knowledge of trade finance products and have previously performed a similar marketing role within a banking environment. This is a challenging role for a highly motivated individual.

**Manager, Investment Administration** + £20k  
Ideally aged late twenties-thirties, you will be responsible for staff dealing with the administration and settlement of client funds, as well as being personally involved with client meetings and liaison with fund managers. This is a demanding role within a top U.K. Merchant bank which requires sound management skills and some knowledge of U.K. and overseas equities work.

**Private Clients Assistant** c.£19,000  
A top stockbroking institution seeks an experienced private clients assistant to be involved with the provision of investment advice to a prestigious base of high net worth individuals. Applicants must be registered representatives of the stock exchange and have had at least one year's relevant experience.

**Junior Eurobond Sales** £18,000  
The investment banking subsidiary of a major International Bank is looking to supplement its Eurobond sales team with a graduate who has already had at least one year's experience in this capacity. You will be marketing to international institutional clients and this is an excellent opportunity to develop your knowledge in this field within a good team.

**Senior Credit Analyst** To £18,000  
The corporate finance department of this major European Bank wishes to recruit an additional credit analyst to work at a senior level. The successful candidate will have had substantial analysis experience within a bank and will be involved in all stages of deals, including the submission of proposals to credit committees. Good prospects to move into a marketing role.

**Supervisor** £16,000  
This is an opportunity with a major U.S. bank for a section head to be responsible for the processing and administration of foreign exchange and money markets instruments. Sound back up experience and good man-management skills are essential in order to run this hectic area of business.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

## Expand Corporate Loan Marketing Department Progressive International Bank

This influential bank has been active in the London market since 1975. Through its worldwide network, the bank plays a prominent role in international financial markets. Due to increasing activity in its loans portfolio, the need has arisen to appoint a Loans Manager to develop existing and future client relationships.

Co-heading the department, you will be responsible for identifying marketing opportunities, establishing requirements and designing proposals for client's corporate finance needs. Although most of your duties will be client-oriented your contribution to policy planning and decisions will be highly valued. In addition you will be involved in managing

junior staff and hiring and training new recruits. Aged between 30 and 45, you have already proved to be a forceful UK corporate loans marketer and are experienced in risk analysis. Your communication skills are excellent, you have a flair for man-management and you are an enthusiastic team player.

This position carries an attractive salary and opportunities for further progression in a developing environment. Please write in confidence, or telephone, Frances McNulty of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Tel: 01-4045701.

Cripps, Sears

## Mining Analyst

Negotiable salary

Central London

A leading firm of UK Stockbrokers with international operations now seeks a mining analyst for its London office.

The job will entail the research and compilation of reports and investment recommendations on the leading Australian and Canadian mining companies' shares and their presentation to clients (mainly London investment institutions).

Your main experience should lie in the area of Australian Mining Stocks. The combinations of a degree in Mining Engineering and practical experience both in the Australian mining industry and in stockbroking is an invaluable qualification for the job offered.

The salary package is negotiable (including profit-sharing). Please send a full cv to Victoria Fielding at PER, Rex House, 4-12 Regent Street, London SW1Y 4PP.

PER

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## DAI-ICHI EUROPE LIMITED

Applications are invited for the following positions:

### BOND SALES

The holder of this position will specialise in dealing in Japanese government bonds. They will also assist in the company's primary market activities and will be required to develop the company's Japanese and general customer base.

Previous dealing experience in Japan with Japanese government bonds is essential. Some training will be given, but fluency in Japanese and a good understanding of Japanese protocol are essential.

Applicants must be able to commence duties shortly. Salary negotiable up to £20,000. Attractive fringe benefits will be available.

Please apply in writing, with a detailed curriculum vitae, to:

Miss C. Urwin  
DAI-ICHI EUROPE LIMITED  
8/13 Chiswell Street, London EC1Y 4TQ

## Gerrard & National Ltd.

### MONEY-MARKET SALES

Gerrard and National Limited is seeking an experienced dealer to join the sales desk.

Responsibilities will include the maintenance and development of customer relationships in day-to-day money market asset trading, and close liaison with the gilt-edged, international bond and foreign exchange departments with a view to expanding both customers and products.

Salary negotiable. Applicants should write enclosing full CV to:

Adrian Taylor, Corporate Director  
Gerrard and National Limited  
33 Lombard Street, London EC3V 9BQ.

## Appointments Wanted

### TOP FLIGHT FINANCIAL JOURNALIST

Wants part-time job. Has been working flat out on editorial/marketing for small, very fast growing publishing company, but wants more free time to start own publication. Very strong on company analysis, institutional strategy, financial products. Good track record for turning round literary publications. Not casual. Enquiries please to: Box A0466, Financial Times, 10 Cannon St, London EC4A 3DF

### BARRISTER

25-year-old practising criminal barrister leaving the profession. Wants commercial/business experience.

For cv and further details apply: Box A0466, Financial Times, 10 Cannon St, London EC4A 3DF



## Appointments Wanted

Highly Experienced  
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currently based in the  
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is looking for  
new opportunity

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10 Cannon Street  
London EC4P 4BY

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Creative deal maker specialising in  
import-export trade. With proven  
experience in international trade/banking  
experience seeks opportunity to  
join forces with group seeking  
expansion in this activity.

Write Box A0489, Financial Times  
10 Cannon St, London EC4P 4BY

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L/C SAGACITY

Trade finance and back-to-back L/C  
Bart in Business Specialist with  
proven experience in international  
banking/trade finance. Skilled in  
creative dealmaking in counter-  
trade/marketing seeks joint venture  
partner or employer with similar  
interests.

Write Box A0490, Financial Times  
10 Cannon St, London EC4P 4BY

## PARTNERSHIP APPOINTMENT

CONTENTIOUS  
PROPERTY LAWYER

The Commercial Property Department of Lawrence Graham has already established  
a reputation for reliable and creative advice.

This has contributed to the continuing expansion of the department and a growing  
client list including leading Institutions, Pension Funds and Property Developers as well as  
Overseas Corporations.

We now wish to strengthen the Contentious Property side of our business by the  
appointment of an outstandingly able Solicitor at Partnership Level. The ideal applicant is  
likely to be in the 35-45 year age range and may well have a client following - although this  
is not essential.

He or she will be responsible for further developing a specialist team to deal with all  
aspects of Property Litigation, Planning matters and Arbitrations for major clients.

This is a rare opportunity to join an ambitious fast-growing practice based in a  
completely re-furnished Headquarters building in the Strand. As would be expected, the  
remuneration package will reflect the importance of this appointment.

Please reply in complete confidence to Paul Kinsella marking your envelope Private &  
Confidential.



LAWRENCE GRAHAM 290 STRAND LONDON WC2R 1JN 01-379 0000

HEAD OF SALES  
Japanese Equities

Our client is the equities division of a leading international securities  
house which is committed to a global presence in the equities markets.  
With offices strategically placed to serve institutional clients in the Asia  
and Pacific regions and an established office in Tokyo, from which  
research material is drawn, the appointment of a Head of Sales is now  
planned in order to develop further Japanese Equities business from  
London.

This role represents a challenging opportunity to build and lead a  
sales team covering institutional demands within Europe, as well as  
helping to coordinate sales activities in the Far Eastern offices. The  
incumbent will enjoy the appropriate support to achieve this at all levels  
and will travel overseas as necessary.

The remuneration package will reflect the seniority and importance of  
this appointment and will not be a limiting factor.

Applications, either in writing or by telephone, should be made in  
complete confidence to Robert Usher who is advising in this matter, to:

Jonathan Wren International Ltd.,  
170 Bishopsgate, LONDON EC2M 4LX,  
tel: 01 623 1266, fax: 01 626 5258.

Jonathan Wren  
International Ltd  
Banking Consultants

SENIOR LEGAL COUNSEL  
International Brief

A major industrial company wishes to appoint a commercial lawyer as its European Counsel.  
The right person will be a self-motivated problem solver providing solutions to issues as an  
integrated member of a number of business teams. He/she will have a knowledge of the law  
pertaining to a number of EEC countries as well as the United States and Britain. Skills in  
contract drafting and negotiation will be required and a knowledge of French or German would  
be an added advantage. For a person of sufficient seniority, salary will be excellent including a  
company car, relocation expenses and other benefits. The post may be located in the UK or in  
Brussels and considerable international travel is likely.

If you have eight or more years' post-qualified experience of commercial law  
in a high exposure environment and are ambitious for more responsibility,  
please contact Anita Doswell, Reuter Simkin, 1 Gracechurch Street, London  
EC3V 0DD or telephone 01-626-2041 quoting reference C236.

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RECRUITMENT AND MANAGEMENT CONSULTANTS

Institutional  
Oil Equity Service  
Vice President - Sales and Marketing

John S. Herold is world renowned for their oil and gas appraisal  
publications. In July 1986 Herold announced a new service for  
institutional investors to make stock recommendations. McKinley  
Allsopp Ltd, an investment banking and NASD brokerage subsidiary  
of the Merchantsbank of Boston group, has recently teamed up  
with Herold to market the new equity product on an exclusive  
basis in Europe.

We wish to appoint a dynamic individual, preferably under 35,  
with a knowledge of UK and perhaps continental European  
institutions to whom this service can be sold in return for commission  
business. The appointment will be City based.

Candidates will have genuine expertise in international oil  
equities and at least a working knowledge of US and Canadian equities,  
which are featured in the service. Additionally you must feel confident  
in your ability to convert the "oil research" of the product into  
effective and productive relationships with clients. McKinley Allsopp  
Ltd has a good UK institutional clientele, but is looking to expand its  
base in the UK and on the Continent. Salary performance incentives  
and benefits are all negotiable.

Interested candidates should first write succinctly explaining  
why they are suitable for the position and enclosing curriculum vitae,  
to David S. Allsopp, Chairman, McKinley Allsopp Ltd, 64 Queen Street,  
London EC4R 1AR.



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McKinley Allsopp Ltd

## PRIVATE CLIENTS

The independent stockbroking subsidiary of an  
International Banking Group is looking to expand  
within the financial services area. They are currently  
recruiting high calibre applicants to the following  
positions:

EUROBOND  
PORTFOLIO MANAGER

To £30,000 + package

The main focus of responsibility will centre around the  
provision of advice to clients on all aspects of  
Eurobonds and the management of Eurobond  
portfolios and all dealings therein.  
Experience in the Eurobond market and in portfolio  
management is essential, together with the relevant  
Stock Exchange qualifications. Age mid-late 20s.

## ECONOMICS/CURRENCY ADVISER

To £20,000 + package

Candidates must be an economics graduate and  
familiar with the international currency markets in  
order to provide written advice to both clients and  
internal divisions.

There will be early responsibility for the executive who  
is able to advise on currency investments with  
increasing involvement in the management of currency  
portfolios. Age early-mid 20s.

For further information please call Sara Bonney,  
18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES  
RECRUITMENT CONSULTANTS

Investor Relations  
(Salaries negotiable)

A leading, independent, City-based financial and corporate communications consultancy  
with an expanding, international business, is looking for ambitious consultants  
to join its well established investor relations department.  
The consultancy has a broad range of quoted clients and a successful record in  
handling takeover bids and major flotations.

## Senior consultant

This individual will immediately be required to manage a broadly-based portfolio of clients.  
In addition there should be evidence of a strong entrepreneurial instinct to help develop the  
business base of the consultancy. Direct experience of investor relations, takeovers and  
flotations is essential.

It is likely that the person will be an account director within a consultancy or a senior member  
of a broking or merchant banking corporate finance department.  
A previous track-record of managing people will be of interest but, essentially, there must be  
clear ambition to succeed in a demanding, intellectual and creative environment.

## Executives

There are two executive opportunities. The ideal candidates will be bright, energetic and  
enthusiastic.  
They will have a sound understanding of the financial community and a belief in the value of  
effective communications.  
Approaches from young brokers, bankers and analysts would be appropriate as this role offers  
rapid career progression in an expanding industry.

Apply to Airdre Taylor or Annita Bennett, Taylor Bennett,  
Bilton House, 20-23 Holborn, London, EC1N 2JD. Tel: 242 0253.

TAYLOR-BENNETT

SENIOR  
FUND MANAGER  
INTERNATIONAL EQUITIES

An experienced and ambitious person is required to take charge of  
the International Equity Fund Management operation of Julius Baer Investment  
Management Inc, a rapidly expanding force in the US Pension Fund  
market, and part of the Julius Baer Group which has several billion US\$  
under discretionary management worldwide.

The individual will be based in London but will be expected to travel  
when necessary for the purpose of client acquisition and to liaise with JBIM's  
marketing organisation in New York and the Group Head Office in Zurich.

Salary and conditions will be in line with the importance of the post.  
Enquiries should be addressed to Simon Hard, Bank Julius Baer & Co Ltd,  
Bevis Marks House, Bevis Marks, London EC3A 7NE.

JB  
BANK JULIUS BAER

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SENIOR  
EQUITY DEALER  
c £65,000 package

Our client is the Fund Management arm of a major  
international investment Bank. Having substantial and  
diverse funds invested internationally, they seek a  
Senior Dealer to head up a highly successful dealing  
team.

Interested individuals should be aged between 30 and 45  
with several years equity dealing experience within  
stockbroking or fund management - probably in the  
UK, but possibly in the European or US markets.

For an initial talk about the standing, scope and  
prospects within this major name, please contact Sarah  
Davies, who will treat all enquiries in confidence, 20  
Cousin Lane, London, EC4R 3TE or telephone 236 7307.

KENNEDY STEPHENS

SEARCH & SELECTION SPECIALISTS IN THE FINANCIAL MARKETS

## BOND SALES

## Japanese Speaking

Our client, a major European based stockbroker seeks an  
experienced salesman with excellent Japanese language skills to  
build up and service a client list amongst the Japanese investing  
institutions in London.

Excellent salary, bonus and other benefits are available for the  
person with sufficient experience and skills.

Please write in confidence enclosing your cv and quoting  
reference 4484 to A. Whitbread, Maroon Dolphin & Kerby Ltd,  
178-202 Great Portland Street, London W1N 6JJ.

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Manage your Clients' portfolios with the same technical back-up  
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PERFORMANCE ANALYST  
First Investment Career Move  
£ negotiable

This position, with a client of international standing, offers an excellent  
opportunity for an individual with two or more years basic grounding in  
financial markets. Candidates may be experienced analysts or numerate  
graduates/MBAs with investment knowledge. Membership of the Society  
of Investment Analysts would be advantageous.

If you have a qualification that has provided you with a sound knowledge  
of investment analysis techniques and have the added ability of  
presenting results in a clear narrative form, then this position will offer  
you scope to apply and develop these skills to the full.

The successful applicant can look forward to making a real contribution  
to strategy decisions through analysing and commenting on the  
performance of managed investment funds. There is scope for  
development into a fund management or a senior analytical position in  
two to three years time.

If you meet the above specification and wish to arrange an informal  
meeting, in strictest confidence, to discuss this position then please send  
a brief C.V. to Derek Burn.

(Tel: 01-405 9000/1) (Ref: 4/637)

Financial  
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Resources

MCP  
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CONSULTANTS

Lawrence House 51 Gray's Inn Road London WC1X 8PP



# Institutional Equity Sales Professionals

County Securities is firmly established in the forefront of international equities trading. We have the backing of National Westminster Bank plus research, advisory and trading facilities of the highest quality. To expand the business with UK and overseas institutions, we're now seeking experienced Equity Sales people for senior positions.

Aged late 20's or early 30's, with an institutional stockbroking background and at least three years of proven equity sales experience, you'll be joining an outstanding team.

A top salary, plus excellent banking benefits, will be offered.

Please phone Mike Anderson on 01-382 1502 (weekdays), 01-878 0834 (evenings 7.30 p.m. onwards) or 03005 375 (weekends).

Alternatively write, enclosing your cv to:  
Kathryn M. Riley, NatWest Investment Bank, Drapers Gardens,  
12 Throgmorton Avenue, London EC2P 2ES.

**COUNTY SECURITIES**  
A The NatWest Investment Bank Group

## PRIVATE CLIENT EXECUTIVE

The opportunity to advise prestigious international clients in a fund management company with an exceptional performance record.

This is a position which will appeal to a Private Client Executive at the peak of his/her profession. It offers the opportunity to advise major high worth investors and thereby make a significant contribution to the company's continued dynamic development.

The company specialises in Discretionary Private Client fund management and its growth rate since its inception a few years ago has been dramatic. This can be attributed to its high quality management team, its global investment capability and its outstanding performance record. Its structure is unbureaucratic, its range of funds extensive and its terms of business attractive.

This position has arisen as a direct result of the escalation in demand for the Company's services. The person appointed will report to the Chief Executive and will support him in the international client advisory function. The work will principally involve advising clients on the structuring of their portfolios, participation in asset allocation

strategy the implementation and administration of investment decisions and communication with clients on the performance of their investments.

The successful candidate must have a good knowledge of the international economic scene and experience in dealing with investment clients. This is likely to have been gained either in a stockbroking or investment management firm. Candidates are likely to be Business/Economics graduates in the age range 35-50 and must possess sophisticated interpersonal and communications skills. Fluency in foreign languages would be an advantage, but is not essential.

The compensation package offered is designed to attract candidates of the highest calibre. If you would like to be considered, please write in complete confidence to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wignmore Street, London W1B 9LB or telephone 01-629 3332.

**John Sears and Associates**

A MEMBER OF THE SMCL GROUP

## Broker Services Limited

{ London and Glasgow }

Since its formation in May 1986 and admission to the Stock Exchange in June 1986, the growth in demand for the services provided by the Company has been higher than was originally anticipated. Accordingly, it has been decided to bring forward Phases III and IV of the Corporate Plan in order to maintain the unrivalled excellence of the service it provides. As a result, a limited number of vacancies have arisen for ambitious and competent personnel to join the existing management team where the emphasis is on ability rather than qualifications, a willingness to work long and hard, and an understanding of the principles of accountability to clients and the Company. Applications are invited for the following posts:

### Implementation Executive

(London) Ref MCS/21

Accountable to the General Manager-Customer Support for the effective implementation of Broker Services products and facilities to new clients, and the introduction of new products to existing clients.

Desirable experience includes technical familiarity with computer based applications and/or expertise encompassing broker settlements and back office procedures. A mature and well balanced proactive approach to business problems, an ability to develop professional relationships with clients, and a capability of managing and motivating subordinates are also required.

Formal qualifications are of less importance than a proven track record of success but it is unlikely that anyone under 30 will have achieved the required depth and level of experience.

### CAD Manager

(London) Ref MCS/22

Accountable to the London Settlement Manager for the initiation and maintenance of controls and procedures which guarantee an efficient settlement service to clients. Mandatory requirements are five years experience in a stockbroking firm with a good record in institutional settlements and new issues, together with a thorough understanding of the workings of the Stock Exchange, its rules and regulations. Applicants should be at least 25, ambitious and possess an ability to learn quickly.

### Accounts Executive

(London and Glasgow) Ref MCS/23

Accountable to the General Manager - Customer Support for the provision and maintenance of an effective inter-face with nominated clients, ensuring the provision of an optimum service, prompt resolution

The salary levels will reflect the importance of these new roles and will attract applicants who are seeking a challenge along with long term career and salary prospects.

Applicants should send a full CV, with salary history and quoting the relevant reference number to David Gibb, Executive Selection Division, Price Waterhouse, Management Consultants, 1 Blythwood Square, Glasgow G2 4AD.

Price Waterhouse



## Jonathan Wren MARKETING DIRECTOR LEASING

An exciting and challenging opportunity exists for a senior leasing professional to obtain a Board appointment within the Asset Finance Group of one of the UK's most prestigious banking institutions. As a member of the executive management team the appointee will be responsible for the on-going development and co-ordination of all marketing activities within this major profit centre.

Whilst possessing a relevant degree and/or professional qualification, applicants, aged c35 years, should clearly demonstrate a successful career in middle and big ticket leasing (£0.5m+) built upon sound technical ability, proven managerial experience, and excellent interpersonal skills. He/she will be required to motivate a strong marketing team whilst retaining personal involvement in high level negotiations.

This position represents a solid career opportunity and to reflect the seniority of this appointment will carry an attractive salary, performance related bonus and full banking benefits. Contact Jill Backhouse or Peter Haynes.

All applications will be treated in strict confidence.

LONDON BRUSSELS HONG KONG SYDNEY

**Jonathan Wren**

Recruitment Consultants  
No.1 New Street, (off Bishopsgate), London EC2M 4TP.  
Telephone: 01-623 1266 Fax: 01-626 5258.

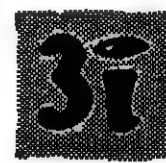
## FIXED INTEREST INVESTMENT MANAGER USE YOUR EXPERIENCE TO ESTABLISH A NEW GILT-EDGED TRADING VENTURE

3i Portfolio Management manages quoted investments worth over £700 million on behalf of our parent company, investors in industry, and external clients, such as pension funds and investment trusts. The success of our money-market dealing and equity trading activities has made it clear that there is considerable scope for us to move into the fixed-interest securities market.

As a dynamic person, with over 5 years' relevant experience, you should relish the challenge of establishing our presence in this field. We already have a sophisticated treasury operation and have been an active fund-raiser in the bond markets. It will be up to you to pull together the existing expertise in these areas and apply them in formulating a policy to trade in the gilt-edged market. You will also be given responsibility for fixed interest investments in pension funds.

As a senior person within our company your expertise will be highly valued and the rewards we offer will be set at a level to attract a person of the right calibre.

For a confidential discussion, please write with career details to our Personnel Manager, Kathleen Rawle, Investors in Industry plc, 51 Watford Road, London, SE1 8XP or call her on 01-526 7822.



THE CREATIVE USE OF MONEY.

## EURO BROKERS

### Domestic Money Markets

Euro Brokers Holdings Inc, the International Financial Services Group with offices in New York, London, Los Angeles and Toronto, plans to enter the Sterling Markets in London.

We should like to hear from senior and experienced brokers from all aspects of the Sterling Market who would welcome an opportunity to join a rapidly expanding professional team in an Independent Money Broking Group.

A highly competitive remuneration package will be offered to successful candidates together with excellent career opportunities. There is also the possibility of equity participation.

Interested applicants should apply in confidence to:

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## THE ARTS

Television/Christopher Dunkley

## The Isaacs formula at work at Channel Four

When Jeremy Isaacs laid out the plans for his version of Britain's fourth television channel many years ago, one of his unusual decisions was that nobody should be allowed to remain on the staff for more than 10 years. In his own words "People were not going to be leading those vast amounts of public patronage for life." Isaacs was recruited as chief executive of Channel 4 in 1980 and, by his own ruling, would be due to leave by the end of 1989. Sure enough he has arranged to go before then to become director of the Royal Opera House, Covent Garden.

His successor is not yet known, though I expect a major effort to appoint a woman to the job. Paul Bonner, C4's first controller, has already left the independent Television Companies Association, and in July the chairman, Edmund Dell, will leave and be succeeded by Richard Attenborough. Richard, who is already chairman of Capital Radio, and of RADA, and of the British Film Institute, has been deputy chairman of Channel 4 since 1980. It will be interesting to see whether the Isaacs rule applies equally to him.

Ever the bullish commentator on British entertainment media, underestimating enough, perhaps, for the man who produced *Gandhi* which won eight Oscars, Sir Richard has gone on record saying that there is not a television channel in the world to rival C4, except perhaps Channel 13 in the US. Come November, C4 will have been on the air five years, and with the first major changes in its staff beginning to occur, it seems a good time to ask whether Sir Richard's view, which is fairly widely shared within the British television industry, is a reasonable one.

My own feeling is that Channel 4's record is very mixed. Remembering the Government's original injunction to be different from the existing channels and to pay



Scene from Nicholas Roeg's film 'Insignificance' on Channel Four tomorrow

special attention to minorities, there have clearly been successes. In the broadest terms C4 has certainly been different; anybody watching two or three hours of the channel will surely detect that difference in a number of factors ranging from the scheduling to the flippant and patronising attitude of the continuity announcers.

From the beginning Isaacs turned the usual rules of scheduling upside down and instead of trying to hang on to viewers went for what he called a "dip in, dip out" policy. Tomorrow night at 8.00 on TV the serious current affairs programme *This Week* will be interrupted by a comedy sketch called *Laurel and Hardy*. As a result *This Week* will pick up a rating in the millions. But at 8.00 on C4 the popular game show *Trivial Pursuit*—presented by that jolly strapping gal Anneka Rice—will be sandwiched between the serious Channel 4

News plus *Comment* on one side and Nicholas Roeg's art house movie *Insignificance* on the other.

However, since the channel was deliberately designed not to be watched continuously, these factors are perhaps less significant than the individual programmes. Among the minorities addressed have been trade unionists, West Indians, Asians, homosexuals, the elderly, business people, and feminists. Not all of this was new; the BBC has run *The Money Programme* for many years, the BBC started programmes for immigrant communities before C4, and there have been many series for the elderly. Furthermore *Union World* is being suspended and the "black" programmes have had the same destructive separatist tendencies as the proposed "black sections" in the Labour party, though the recent series by the Cynthia Payne story and the feminist English film since the Ealing comedies.

It has often been said that C4 also caters for teenagers better than any other channel, and consequently attracts a higher proportion of them. The figures suggest that the difference between C4 and the other channels is minute, but it is true that with series such as *The Tube*, *The Last Resort*, *Saturday Live* (greatly improved) and *The Mole* (Headroom Show) (an awful disappointment) C4 has made more effort than anybody else, even if *The Tube* is now coming to an end.

The other idea which is almost invariably nominated as a great triumph—Sir Richard certainly seems to see it in that way—is "Film On Four." Undoubtedly it has been associated with some very well known titles, including *Company of Wolves*, *My Beautiful Laundrette*, *Room With A View* and *Personal Services*, inspired by the Cynthia Payne story and the feminist English film since the Ealing comedies.

Yet however good some of the individual works, and not all have achieved the standard of these titles, they amount to very little as television occasions. Indeed, the better they are, the more fuss will have been made of them before they reach the small screen, and the less television impact they have. Ironically BBC's "Screen Two" tends to be more exciting than "Film On Four" precisely because the BBC's union agreement prevents their films being shown in cinemas.

For me C4's most significant achievements have been Channel 4 News which has brought the seriousness and depth of *Newsnight* to the early evening; the policy on archive films which has provided such old but valued series as *Armchair Theatre*, *The Twilight Zone* and *The Power Game*; and above all the current affairs programmes such as *Comment* and *Diverse Reports* which have proved once and for all that television can, of course, complement its traditional commitment and more passionate sort.

In terms of audience share Jeremy Isaacs' ambition was to achieve 10 per cent. There has been a long time when target was reached: five in the history of the channel, and three of those depended upon the cross-scheduling of smother championships with ITV. The average weekly share in 1986 was 7.7 per cent and during the first quarter of this year 8.3 per cent.

But that figure was not achieved by the minority programmes, the archive series, or the committed current affairs. It was achieved by the soap opera *Brookside*, game shows like *Trivial Pursuit*, and *Comic Relief* (which is screened five times a week and packs the Channel 4 "Top 10") and by an extraordinarily high proportion of American programmes. According to the survey "Television Programming in Europe," published by Horizons Media International, the average American content across all European channels is 14 per cent. On BBC2 it is 5 per cent, on ITV 9 per cent, on BBC1 12 per cent and on Channel 4 a staggering 33 per cent.

What Isaacs has done is to mix some of the most advanced and demanding television programmes which attract only tiny audiences with other series that are known ratings winners (soap opera and game shows) filling in the spaces with some of the most cheap and tacky series imaginable: *Beastie*, *Mother and Son*, *Ask Dr Ruth*.

The point to be made is not that this is a bad thing, only that those who claim that C4 has proved you can win a 10 per cent audience share with serious programmes are wrong; it has done no such thing. For television in the nineties, however, when the influence of the new technologies begins to be felt, this Isaacs formula may prove to be a crucial method of sustaining serious and demanding programmes.

The most admirable aspect of Channel 4's brief history has been the example offered by Isaacs himself. With Mrs Thatcher, the great believer in consumer choice and individual responsibility, now supporting the campaign to another broadcast under a blanket of Victorian values and with the broadcasters themselves opting increasingly often for self-censorship, Isaacs has reminded one more and more of the Low cartoon of June 1940 showing a British Tommy on a rock amid a sea of threats, raising a defiant fist and crying "Very well, alone!"

It must have been a dreadful disappointment to Isaacs not to be made Director-General of the BBC, an appointment he deserved. But for television to be losing him—now, of all times—to the opera house is a tragedy.

Christopher Dunkley was named *Writer of the Year* for the second time in the 1986 British Press Awards last week. He won the same honour in 1976.

## The Resistible Rise of Arturo Ui

Michael Coveney

Brecht's gangster play must sink or swim not just on its leading performances but also on its own innate vitality. The parallels between the Al Capone-style mobster Ui and his takeover of the Chicago underworld franchise with the rise of Hitler to the Chancellorship and the annexation of Austria are obvious. The point of the satire, if there is any point at all today, is that fascism is a dangerously renewable commodity.

Griff Rhys Jones has a good stab at relating Ui to the manic post-war *Pygmalion* brand of double-glazed double-takes and windmill spells of careless rupture. If he is not exactly the murderous spellbinder of the Third Reich, he is certainly the unhinged first cousin of Basil Fawlty—or so much of modern British comedy stems from John Gielgud's aggressive pet-shop owner who was an expert on the deadness of ex-patriots. Having made that leap, David Gilmore's ponderous and over-the-top production at the Queen's Theatre breaks up the action with history book chronology not used by Brecht. So the early rise through the Chicago underworld is ponderously related, on flow-in placards to the battle of Hitler in gaining Hindenburg's support for the Chancellorship; the arson at the Warehouse is immediately referred to the burning of the Reichstag; and the murder of Dollfus is flashed up as an epilogue to the final cornering of the cauliflower market. The energy and entertainment value of the play on its own terms is completely mislaid in this production, with the fatal result of a degrading approximation of Capone's Chicago becoming instrumental to a history lesson.

The central performance nearly dries up against the reading by inserting unexpected episodes into George Tabori's translation and revising a hostile world "replete with Jews and bicyclists." Mr Rhys Jones has a pudding-basin haircut (as provided by the well-known Austrian actor, Brian Glover as Roma (Rohm)). Ken Bones as the limping, cartoonish Givola (Goebbels) and Linal Haft as Gori (Goering), only the latter makes a rounded impression. Nazism became something much worse than a protection racket, but Brecht's parable remains a vital, theatrical study in petty ambition and thuggery leading to mass takeover of land business and local identity. These are themes as pertinent in the world of today as they were in the Europe and America for which Brecht envisaged his play before the invention of a Final Solution.

piroetting on his bottom on a packing case. (The warehouse setting of *Pygmalion* is a steel-structured market area of the sort you find occasionally restored throughout central Europe.) He slithers off and attacks a brilliant hedge of black hair with his left hand, still encased in its glove. This little tic recurs until he is taught what to do with his hands.

That lesson, from the old actor, is the scene you always remember in the great productions, from the legendary marionette explosion of Ekkehard Schall to the brilliantly funny limbo-running-out-of-control display by Leonard Rossiter at the Saville in 1969 and, in a hoodlum-infested dead-of-night charade at the Half Moon, recently, Simon Callow savouring the sweet smell of riot-inducing rhetoric for the first time.

At the Queens, we have a mildly diverting encounter between two ages of revue rather than the basic education of a fanatic. The old actor is played by Hugh Paddick as a red-nosed, openly sedate thespian in a Cecil Beaton fedora and midwived suit, blithely dispensing declamatory hints redolent of Robert Atkins while furtively slipping from a hip flask.

Tabori's translation, by no means new but no way inferior to Ralph Manheim's "approved" version, gives full rhythmic swing to the verse of the play, and Shakespeare, Schiller and Goethe, Mr Rhys Jones adding in his own little grace notes such as "Is this a lugger that I see before me?" Such tremendous scenes as the Valentine's Massacre replica and the Richard III style seduction by Ui of a rival's widow (Fiona Mollison) are undercut by drag staging. And among the Chicago accessories, who include Brian Glover as Roma (Rohm), Ken Bones as the limping, cartoonish Givola (Goebbels) and Linal Haft as Gori (Goering), only the latter makes a rounded impression. Nazism became something much worse than a protection racket, but Brecht's parable remains a vital, theatrical study in petty ambition and thuggery leading to mass takeover of land business and local identity. These are themes as pertinent in the world of today as they were in the Europe and America for which Brecht envisaged his play before the invention of a Final Solution.



Fiona Mollison and Griff Rhys Jones

## Saleroom/Antony Thorncroft

## Tew mystery dispelled

Christie's will be holding perhaps the most intriguing house sale of the year on May 27, 28, 29, when it disposes of most of the contents of Great Tew Park, the mysterious house in Oxfordshire which was the home of the descendants of Matthew Boulton, the celebrated 18th century entrepreneur and sponsor of James Watt.

Great Tew has become famous in recent years because its owner, Major Robb, sealed it, and the surrounding village that he owned, in aspic. He died in 1965, making his manager, James Johnston, his heir rather than surviving members of the family. Mr Johnston is holding on to the house, although living elsewhere, but selling the furnishings to meet taxes.

To deflect criticisms of destroying a part of the national heritage, comparable to Calke Abbey, Christie's has arranged to hand over the most valuable item in the house, the sidereal clock made by Boulton, with the Catherine the Great, to the nation. It has been sold by private treaty and will be displayed in Birmingham. It was valued at around £750,000.

The remaining contents are conservatively estimated at £1m, but since they contain a marvellous collection of Regency furniture supplied by George Bullock, with the original

invoices still in the family archive, they should make much more. A bookcase made for the library which cost Matthew Boulton Boulton, who moved to Tew, £84, now carries a £10,000 estimate.

As well as the furniture there are some fine family portraits of Matthew Boulton, and his heirs, which the National Portrait Gallery would love to own. Great Tew would be an expensive property for the nation to take into ownership but it is still a pity that its quietness should be dispersed.

The most remarkable lot at Gough's yesterday was a set of twelve white marble figures of the Caesars, made around 1680. They were sold as one lot for £132,000, rather below their collective individual estimates. Also in rare English painted lead portrait of a dog, attributed to John Cheere. It was made around 1760 for Sir Francis Dashwood of West Wycombe Park, but it is believed to be a portrait of Hogarth's famous dog "Trump". Hogarth attended the rituals of the Hellfire Club at Wycombe. It sold, within forecast, for £55,000.

A Burgundian gilt copper and enamel chain made in the second half of the 16th century and probably worn by a member of the household of Charles the Bold, Duke of Burgundy, made £37,400.

## A Great night out for the Toronto S O

Mariyeh Rostropovich, probably the world's greatest cellist, took off his jacket and put it over the head of Sergei Prokofiev, master director of the Toronto Symphony. It marked the end of the Great Gathering, a concert in the Roy Thomson Hall in Toronto which raised \$250,000 Canadian dollars (around £12m) in four days for the Toronto Symphony Orchestra.

It was a numbing occasion—not in its length, not in the reputations of the participants, although it did include Isaac Stern, Pinchas Zukerman, Jean-Pierre Rampel, Murray Perahia, Yo Yo Ma, Maureen Forrester and more must rank as one of the most star-studded of recent times, but numbing in the ambition of it all.

While British orchestras scratch and scramble to raise an extra £20,000 here from one sponsor, £15,000 there from another, the Toronto Symphony has taken a significant step towards financial security. It had a good excuse for the celebration: the retirement after 25 years of the orchestra's managing director, Walter Homburger. His prestige in the business can be measured by the prestige of the soloists who donated their presence to the orchestra. Unlike its rivals in the US, the

Toronto Symphony has a relatively small endowment fund—under \$2m (vast, of course, by British standards). Now, it has been almost doubled, and the target of over \$10m does not seem unreasonable.

It will still be a fraction of the \$50m which funds the orchestra in Pittsburgh, or the \$20m which underpins Boston, but it will be enough to ensure Homburger's success. Why Armstrong, can pursue his plans to increase the size of the orchestra by 10 to around 110, and to form a chamber group.

If the orchestra's cash drive is ambitious by British standards, its motivation is depressingly similar. It sees no scope for more public subsidy; quite the reverse. The contribution to the city of Toronto, regional and provincial level has fallen from more than a third to less than a quarter. With the box office contributing 50 per cent towards an annual turnover approaching \$6m (larger than any of the four big London orchestras), a dangerous gap must be met by active self-help.

Compensating play their part—Ale Canand, Bank of Montreal, Gulf Oil and Norddeutscher Lloyd are among the Benefactors of the Great Gathering, who contributed \$250,000. Unlike British orchestras, though, the Toronto has been able to tap the good-

will of the local community. It has 43,000 subscribers to its concert, the greatest number for any orchestra in the world, and tickets account for almost 90 per cent of its box office revenue. Single ticket sales are negligible. In addition, the local rich, also jelled by British standards—in its tax charity concert.

Their loyalty was founded on a sound financial base. The government might be cutting back its subsidy for the major artistic companies in Canada but it is very generous—at least by British standards—in its tax concessions for individuals and business, who support the arts. Someone buying a \$31,000 ticket for the Great Gathering could set \$3,670 of this sum against their income tax. At the level, the tax saving approached \$24,000. In addition, the holders of the 50-odd parties that made the concert the most socially glittering in Toronto could even claim their catering costs against their tax bills.

The British Government is slowly feeling its way towards tax incentives for charitable giving. It will not, in itself, solve the financial problems of the arts because the needs of a local hospital will always seem stronger to most potential supporters than those of the local orchestra. But no one need worry too much that rais-

ing the social factor in funding the arts will let in the fire-coated philistines. There were many new concert hall faces at the Great Gathering but they seemed to have no stage events as on the intervals.

And what of the concert? There was an inevitable feeling of gluttony before breakfast, but certain moments of great musical creativity shone through—in particular, Stern, Zukerman, Rostropovich and Rampel enjoying a rare excursion into chamber music with the Mozart D major quartet, K. 285; two Mahler songs by Maureen Forrester; Perahia playing Mozart and Louis Lortie Chopin and Liszt; and the predictable standing ovation for Midori, a Japanese prodigy now aged 16 but as fragile in her body as she is frenetic in her violin playing, who will doubtless go down in her own day as her Mahler debut in London.

It was a great night for the Toronto Symphony under Andrew Davis, who leaves at the end of this season after 13 years in which its musical stock has risen steadily. The hunt is on for his successor. The orchestra is rich enough to afford a big name. It wanted Simon Rattle. It will get a personality who can build on foundations that are musically sound and financially secure.

Antony Thorncroft

## South Pacific/N. York City Opera

Frank Lipman

Continuing its tradition of introducing its summer season with a Broadway musical, the New York City Opera has made *South Pacific* look like the missing link between musical and opera. The play has so many good songs, from the overture to the finale, that it is a pity it is not a full-length opera. It is also profoundly dated, with old-fashioned values that put the worry over mixed marriages at the heart of the conflict between lovers.

Gerald Freedman's direction contributes to the dated operatic feel. The cast tries to deliver the parody, but hardly profound dialogue with verve but little conviction. Deanna D'Amico's set looks like a giant piece of garishly designed chintz, with palm trees blowing in the wind and some sea providing a background for the phony but flat-footed dames and muscular but unathletic sailors.

The only cloud in this perfectly blue sky, apart of course from the audience of being chased by Japanese fighters, is the pair of adorable oriental children that makes poor Nellie Forbush resist the temptation to leave her plantation owner, Emile de Becque. While Stanley Wexler sidesteps comparison with *Exo Pinza* by imitating the original of the de Becque role,

Marcia Mitzman takes a bolder course in re-interpreting Nellie as a Jewish musical, who attacks her stiller lyrics with the same aggression she uses on her numerous pursuers, including the plantation owner. Among company director Beverly Sills' innovations that keep the New York City Opera firmly planted in the popular tradition is having actor Tony Roberts play the part of Luther Billis, the roguish, on-the-make sailor, blustering tunes the way he does deals as a Phil Spector-style fast-talking entrepreneur.

The New York City Opera is no less entitled to dip into American recent past as Broadway to find its revivals. It has a distinct advantage with subsidies to re-create America's labour-intensive Broadway heyday, along with robust voices to present the music to best effect. But if the opera replaces Broadway altogether, the acting that once went with musicals will be all but forgotten.

Since, however, American musicals are unlikely to get to Broadway again (except as vehicles for ageing actors providing themselves an annuity in re-creating their original roles), one should not quibble with any other chance to see how far American ideas have come since 1949, on the positive side in values, on the negative in what passes for musicals nowadays.

## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

April 3-April 9

## Theatre

NEW YORK

Cats (Winter Garden): Still a sellout, *Cats* runs on its 15th anniversary. The show is a visually stunning and choreographically brilliant, but classic only in the sense of a rather solid and overdone idea of theatricality. (229 6922).

Small Street (Midway): An immediate celebration of the history of Broadway in the 1930s. The production is a classic in the sense of a rather solid and overdone idea of theatricality. (229 6922).

A Chorus Line (Summer): The longest-running musical ever in America has now only 10 weeks to go. Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as audition rather than emotions. (229 6922).

La Cage aux Folles (Palace): With some limited Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (229 6922).

The Not Rappaport (Booth): The Tony's best play of 1985 won on the strength of its word-of-mouth popularity for the two oldies on Central Park benches who bicker uproariously about life, past, present and future, with a funny plot to match. (229 6922).

Big River (Off-Broadway): Roger Miller's music venue this sedate version of Mark Fain's adventures down the

Mississippi, which walked off with many 1965 Tony awards almost by default. (242 0220).

The Mystery of Edwin Drood (Imperial): Robert Holzer's Tony-winning musical is an ingenious musical with music-hall tunes where the audience picks an ending. (229 6922).

Les Misérables (Broadway): Led by Colin Wilcock, the production of the musical is a classic in the sense of a rather solid and overdone idea of theatricality. (229 6922).

The Mink (Virginia): The highly praised and well received Stratford Ontario production brings Gilbert & Sullivan back for an encore in Broadway. Ends April 12. (229 6922).

Pump Boys and Dinettes (Apollo): Factions look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen table has proved to be a delectable Chicago hit. (229 6922).

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Classroom Ties (Eisenhower): Richard Thomas stars in a popular history of the mid-20th century. The production is a classic in the sense of a rather solid and overdone idea of theatricality. (229 6922).

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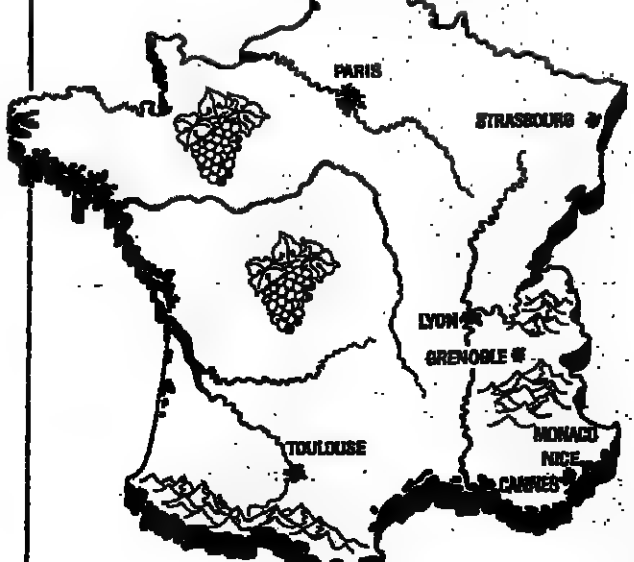
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Wednesday April 8 1987

# Faster growth is the key

THE PARIS meeting of finance ministers in February ended with heavy handshakes and bright smiles. At last the leading industrial countries had agreed on the need for currency stability and greater economic co-operation. Two months later, the mood is a little more sombre: the ministers gathered this time in Washington for the IMF interim meeting must be usefully aware that economic events in 1987 are not unfolding according to plan.

Currency markets were not expected to experience a fresh bout of turbulence within weeks of the Louvre accord. Japan can feel justifiably annoyed that the yen has appreciated by a further 4½ per cent against the dollar. The Third World debt crisis was not supposed to flare up again after a couple of years of relative calm. The US, Europe and Japan were not expected to be indulging in some of the most unimpressive bickering about trade since the 1930s. Worst of all, Gatt in Geneva and the IMF in Washington were not supposed in the spring of 1987 to be reviving down their forecasts for growth of world trade and GNP.

## Unanswerable case

Lacklustre growth in 1987 is the key to most of the other sources of conflict. If Europe and Japan were growing faster and sucking in more imports from the US, the dollar would today be looking less wobbly. If economic activity were expanding vigorously in the industrialised world, developing countries would be able to find markets for their exports and service their debts more comfortably. If trade were growing strongly, the threat of trade war would be much reduced. It is easier to divide up an expanding cake than one that is nearly static.

The case for faster world growth thus, or ought to be, unanswerable. Even if there were no worries about debt, trade or currencies, the extraordinarily high level of unemployment in most OECD countries would justify expansionary policies, especially public investment at such a low ebb. The question the finance ministers in Washington need to address is why they have so far been so ineffectual in promoting a more

vigorous world economic expansion. It is tempting to look for an excuse in technical factors. Thus it might be argued that growth is slow because the leading countries have yet to agree on an adequate machinery for co-ordinating their efforts. The IMF has been working on a system of "objective indicators": countries would agree to amend their policies if it looked as though they would fail to achieve mutually agreed targets or guidelines for key variables such as current account balances, growth or inflation. The Fund has also been examining the merits of various proposals for exchange rate target zones. So far, there is little agreement on the status of indicators or zones, or on the publicity that should be attached to them.

## Demand stimulus

A more sophisticated mechanism for fostering economic co-ordination would certainly be useful. But it is not an absolute priority. The root cause of slow world growth and currency instability is more prosaic: it is the failure of the surplus countries—principally Japan and West Germany—to provide an adequate stimulus. The US has made policy mistakes in the past decade, but it still deserves credit for leading the world out of recession in the early 1980s. Laden with debt, it obviously has no strong pull other countries along. Indeed only this week the US announced further restrictions on imports from Third World countries, from Brazil to South Korea.

With the US likely to remain in the shadow of its twin deficits for several years, prospects for faster world growth look bleak unless other leading industrial countries prove willing to take on the mantle of leadership. The main surplus countries can well afford to provide a sizeable demand stimulus: the precise mix between fiscal and monetary relaxation is a second order issue. If Mr Lawson's experience in the UK is any guide, the likely result would be not only faster growth but, *ex post*, surprisingly little inflation, as higher activity feeds through into tax receipts. A demand stimulus outside the US has now become the least risky policy for the world economy.

# Managing those council houses

THE GOVERNMENT'S reported proposal to take some of the large council estates away from their present owners, the local authorities, and place them under the control of urban development corporations brings together three important strands of Conservative policy. It continues the steady curtailment of the local authorities' powers, advances the strategy of reducing public-sector housing to a minimum, and introduces a "business-friendly environment" to run-down inner-city areas. What is not clear is whether implementing the proposal would improve the management of publicly-owned houses for rent.

Curtailling the power of local authorities has become a common factor in many of the Government's policy initiatives. It is not only a matter of rate-capping, or attempting to control overall local expenditure. Central control over education, the major local authority service, is steadily increasing. The removal of the larger polytechnics and colleges from the aegis of the local authorities, announced last week, is one of a series of similar steps: the attempt to establish privately-financed city technology colleges is another. The trouble with the overall policy of curtailment is that it is purely negative.

## Unfriendly attitude

Mrs Thatcher's Government began to reduce the size of the locally-owned public housing sector in 1979. Expenditure on new council house building was run down almost as rapidly as existing houses were sold off. This policy could be justified on the ground that the council estates of the 1960s and 1970s had become an anachronism. The fact remains that one measure of the strength of local councils, particularly in the urban conurbations, was the extent of its estates.

As to the third strand, there is little doubt that in some of the most blighted city centres the attitude of local Labour councils to both private property and private capital is, to say the least, unfriendly. The London Docklands Development Corporation has been remarkably successful in creating a "business-friendly environment" within its area, thus encourag-

ing the influx of both private housing and fresh investment. The Merseyside UDC is similarly well regarded.

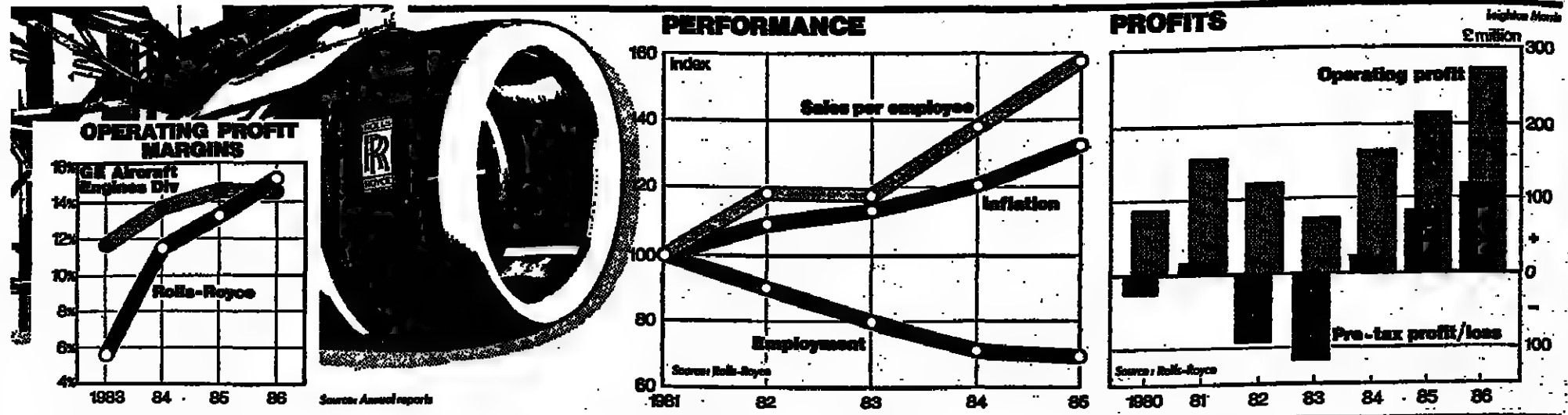
But the UDCs were not created to provide rented housing or, indeed, to manage it. Their speciality is the ability to override local authorities in the assembly of derelict land. They are well versed in the best manner of offering this land to new investors, free of council planning procedures and restrictions. There may be good management in the existing UDCs, and more may be recruited for the further corporations that the Government is apparently thinking of creating, but it is not by its nature housing management, and especially no management of the kind that takes naturally to the provision of subsidised rented housing for the poor.

## Housing associations

It may reasonably be argued that the local authorities have themselves failed to manage their huge housing estates in a flexible or cost-effective way. Many of them have run their affairs according to the worst bureaucratic traditions. The long council house waiting lists, which are hard to explain now that the stock of dwellings has long caught up and passed the number of households, are almost as clear an indictment of local authority management as are the long lists of properties kept empty because of the mismanagement of maintenance programmes. In addition the houses are in a very poor state of repair: a year ago the Audit Commission estimated that it would cost £200m to carry out necessary maintenance and improvement in England alone.

The case for reform of local authorities is thus plainly made. Short of that there is a case for changing the present management structure—perhaps by further increasing the number of housing associations. The latter are usually managed by locally-elected committees. Unlike UDCs, they have experience of managing houses for rent, particularly at the lower end of the market. And, again unlike UDCs, their tradition is to work closely with local authorities. They do not—and if extended would not—incur the wrath and obstructionism of local councils by overriding them.

## ROLLS-ROYCE



# Flying, but maybe not high enough

By Terry Dodsworth

## Rolls' struggle to recuperate mirrors the surgery inflicted on virtually every part of the UK's manufacturing sector

base for its production, moving progressively to an international scale as much of defence procurement has shifted towards collaborative projects.

But on the civil side, excision from the US would have meant oblivion. It was realisation of this weakness in the civil market that pushed Rolls into its 1971 crisis. In the late 1960s, the company had come to the conclusion that the only way to break into a convincing position in the US was by winning orders to power the revolutionary new wide-bodied aircraft then being designed. It bet everything on a revolutionary design of its own, the brand new RB211, much more powerful than any engine it had designed before.

Rolls' failure to bring the RB211 on time and on cost has since been blamed on a variety of factors—poor accounting policy, the arrogance of its engineers and a foolhardy gamble on unproven carbon fibre technology. But the underlying problem had to do with the company's size. When it came to the crunch, Rolls did not have the resources to cope with an expansion programme which its larger American competitors could much easier bring off. In the years since then, public funds have provided part of the muscle to help the group stand up to its larger competitors. Rolls has received £500m in equity injections since 1971, the last £50m as recently as 1982.

The question for investors today is can the company cope without the Government to assist it. It is not clear, but it is important, how has it dealt with the problem of size? The answers run something like this: First, Rolls has dramatically reduced its costs, mainly

through swinging labour cuts of 20,000 during the 1981-83 recession. This was a typical, if particularly uncompromising, example of the surgery applied to British industry when the pound was strong in the first Thatcher administration. It was carried out by a Thatcher confidant, Lord McFadyen, the tough Scottish executive brought in as chairman after Rolls was hived off from the National Enterprise Board. The workforce today stands at about 86,000 in the UK

and 42,000 worldwide against 97,000 in 1980. "I don't think there was real pressure to act on labour costs until the early 1980s," says Sir Francis Tombs, Rolls' current chairman. He believes that following these redundancies, and at current dollar rates (most civil airline sales are denominated in dollars), its manufacturing costs are competitive.

It is not easy to prove this either way from the figures. In terms of sales per employee, Rolls is way ahead of the two American companies. While the UK company achieved sales of £2.9bn last year from its 86,000 workforce, GE had sales of £1.8bn with a payroll of 40,500, and Pratt and Whitney generated turnover of \$5.5bn from 47,000 workers. But Rolls manufactures more in-house than its competitors, and operating profit margins of 18 to 14 per cent on sales are roughly comparable. Second, the group has taken

operating as one company pursuing one strategy."

Finally, Rolls today has a broader product range in the commercial field than in 1971, partly due to the versatility of the RB211. This is an important aspect as airlines like to be able to deal with one supplier for their entire range. "Rolls has definitely become much stronger in its customer relations," says one of its competitors. "It had some initial problems with the RB211, but it has ironed those out, and it's become a tough, tough competitor. We never laid a glove on them in the Cathay Pacific negotiations (one of last year's big airline contracts)."

Efficiency improvements are now beginning to flood through in improved profitability. After the two loss-making years 1982-83, when the combined deficit amounted to just over £300m, pre-tax profits shot up by £120m last year, and are widely forecast to hit £150m in the current 12 months. Sales volumes, which dipped in 1983, are now recovering strongly as the civil airline business goes through a cyclical recovery in demand. Over the rest of the century, Rolls is banking on an underlying rise in airline traffic of around 5 per cent a year.

These are conditions which will allow the Government to paint an optimistic picture for the nation, aided by its benevolence in sending Rolls off with a completely debt-free balance sheet. Nevertheless, the downside risks for the company should not be forgotten. They include:

● The possibility that at some stage Rolls may be faced with the expense of launching a revolutionary technological development which could not be accommodated within its middle engine development approach.

● The likelihood that the military business, which provides a well-funded, stable base,

may be entering a period of flat revenues.

● New competitors would emerge, particularly the Japanese. Although Rolls does not see this as a threat for the next couple of decades, the challenge is there. "The Japanese are positioning themselves to acquire all of the requisite technical skills to become prime competitors, not this year, and not the next, but the one after that," says Mr Tom Wilson, manager of business development in GE's engine group.

● The threat that operating lease financing arrangements backed by the Government to persuade the airlines to buy its engines could rebound on it. Under certain conditions, Rolls could be obliged to take the aircraft back on to its own books.

● The cyclical nature of the civil airline business. The market can be highly unpredictable. The downturn in the early 1980s, for example, was largely unforeseen by the industry, and caught Rolls unprepared at a time when the strength of sterling was also putting strains on the company.

● Finally, Rolls' new size puts it at a potential disadvantage. Some analysts believe the company suffers a scale disadvantage in its manufacturing because it cannot match the American length of production runs. On research and development, the company's expenditure is dwarfed by that of the American groups, despite the fact that it receives large sums of public money.

Rolls' R&D spending runs at about £250m (\$400m) a year, around £100m from its own resources. But GE, while spending roughly the same proportion of its turnover on R&D (5 to 6 per cent a year), has a total budget of £1m a year after accounting for government funding.

Rolls today is undoubtedly leaner than it was, and has worked out an international strategy aimed at neutralising its size problems by fleetness of foot and widespread collaboration.

It could be argued that the company owes all of this to its rescue by the public sector; on the other hand, it is equally true that the most crucial managerial changes occurred after the election of the first Thatcher Government and the tough new attitude that brought to industrial reorganisation. Privatisation, Rolls contends, will take the new approach a step further, giving it greater flexibility and freeing it from bureaucratic control.

## Giscard wins place and prestige

Former President Giscard d'Estaing returns to the political limelight with his election yesterday as the new head of the prestigious foreign affairs commission of the French National Assembly.

Giscard, no longer considered to be in the running for the Presidential elections next year, has also come up with the idea of creating a new president of Europe for which, in his opinion, he would be the ideal candidate.

His election to the top of the foreign affairs commission during yesterday's opening of the spring session of the French parliament was a much more civilised affair than the election of his predecessor to the venerable non-executive post.

Although the two traditional parties of the French right—the UDF coalition and the neo-fascist RPR party of Prime Minister Jacques Chirac—won a slim majority in the legislative elections last year, they failed to agree on a candidate for the foreign affairs commission. They ended up by allowing the Socialist candidate, Roland Dumas, the former foreign minister, to be elected.

This time the right-wing parties decided to show that they could live together as well as Chirac and Mitterrand have cohabited for the past 13 months. Well before parliament reconvened yesterday, they got their act together and settled on Giscard for the post.

## Open court

Trade unions are fond of saying they are sick and tired of being lectured about their lack of democracy by Lord Young, an unelected employment secretary, and Kenneth Clarke, an employment minister who is, they claim, a member of the barristers' closed shop.

The two ministers rarely rise to the bait. At an Industrial Society conference yesterday, however, Clarke was stung into making a stout defence of the openness of the Bar.

## Men and Matters



"Would you be in favour of opinion polls replacing the present electoral system?"

"The closed shop is where you have got to belong to a trade union or professional organisation before you have a job," he said. "I do not have to belong to the Bar Council to practise at the Bar. It is not actually a closed shop."

Well, is he right? After some said he was, Giscard yesterday said that while Clarke could not practise unless he had qualified and been called to it, there was, as such, no further condition attached to the job. On the other hand, the Bar pointed out that the question of an annual subscription to pay for the secretariat. Although there was no strict obligation to pay it, an official said: "I think they would get pretty short shrift from their colleagues if they didn't."

## Track records

Koreans preparing to play host to next year's Olympic Games are working hard to come to terms with some of the language they are likely to hear from (over) zealous sports commentators.

In addition to the multiple language training being given to staff at the Seoul Olympic organising committee, a special course on Olympic English is being played daily through the public address system at the 14-floor Olympic Centre.

The course, compiled by Grant Entance and Keith Alexander, features replays of BBC sports commentaries with accompanying renderings in Korean to explain such odd phrases as "Coe is sitting on Walker's shoulder," or "the sugar mawds and it's still Wella."

It is intended to help Korean Olympic staff who will be dealing directly with sports re-

porters, athletes and officials. One student confessed that he still found it all "rather strange and confusing." But the organisers are recruiting a team of 6,000 additional volunteer interpreters, 3,000 of them in English. That should ensure international understanding survives even the efforts of David Coleman and Ron Pickering.

## High fliers

Tony Ryan, chairman of the successful Irish aircraft leasing company, GPA Group, was wearing a mischievous grin when he welcomed Dublin journalists to a breakfast press conference yesterday.

The reporters' mutterings at being called out so early to hear

the already leaked news that Sir John Harvey-Jones, lately of ICI, was joining the GPA board as a non-executive director were soon stilled by the quick unexpected announcement that Dr Garret FitzGerald, Prime Minister until last month, was also joining the board in a similar capacity.

Ryan is fast gaining a reputation for raising the top echelons of Irish public life to preside at the press conference was Sean Donlon, until recently chief of the Foreign Ministry and now a senior executive at GPA. He worked closely with FitzGerald in the negotiation of the 1985 Anglo-Irish agreement but insisted their latest association was pure coincidence.

By joining the board, FitzGerald is bringing his career full circle. In the 1950s he worked as research and schedules manager for Aer Lingus. His reputation for statistical wizardry was such that when he left in 1968, the rumour spread fast that he took a computer and four staff to replace him.

Donlon also told the tale of how FitzGerald managed to work out the size of the Soviet Aeroflot fleet — at the time undisclosed — by studying its timetable. His estimate later proved correct.

## Inside out

Can you picture Ivan Boesky on Top of the Pops? Maybe not. But a new song—inspired by the VPs—has already acquired a cult following on Wall Street. I hear "Sing to the tune of the Animals" "It's My Life," the ditty purports to explain the attraction of the eponymous practice ("It pays for Club Med and the big waterbed").

The VPs can certainly claim more insight into the business world than the average pop group. Three of their number are advertising account executives in their spare time, while the fourth, lead guitarist Morris Rabinko, analyses aluminium and steel industry prospects for a US bank.

The reporters' mutterings at being called out so early to hear



## The Case of the Tailor's Hands

(From an unpublished adventure of Mr. Sherlock Holmes)

"But Holmes, how on earth did you deduce that our mysterious visitor acquired his wardrobe ready-to-wear - and from Chester Barrie?"

"Come now, Watson. The man had not been in London long enough to get made-to-measure garments, yet everything about him said, 'Seville Row.' Surely

you observed the hand-made button holes and the natural horn buttons? The precision of the stitching indicated skilled hands - using pure silk thread, I fancy. And there was the unmistakable effect of hand-pressing with the heavy gas-iron."

"So Chester Barrie showed their hand?"

"Excellent, Watson. Like me, they have their methods."

**Chester Barrie**

SAVILE ROW LONDON

32 Savile Row London

Observer



## Texaco's battle with Pennzoil

## Legal blunders that could kill

By William Hall in New York

SOON AFTER Texaco, the third biggest US oil company, heard on Monday that the Supreme Court had overturned its main defence against having to pay a crippling \$2bn (£740m) bond to fight the biggest civil damages award in US history, it hurriedly called a press conference in New York.

With the price of its shares and bonds plummeting on Wall Street, one of the world's most famous oil companies was anxious to re-assure its increasingly nervous customers, suppliers and investors that it was not about to go out of business. A few hours later the site of the press conference was hastily changed to a hotel close to Texaco's White Plains headquarters, 30 miles outside New York, and alternative plans were made to hold a telephone conference with Mr Al DeCraane, Texaco's new chairman.

The telephone link-up failed and those journalists who were able to go to White Plains in time for the press conference were confronted with a relatively taciturn Mr DeCraane, who hurried out of the meeting before reporters had time to finish questioning him about the implications of the Supreme Court's decision.

The mix-up over the press conference is symptomatic of the confusion and uncertainty which has surrounded Texaco's increasingly desperate battle for survival over the last three years. When Pennzoil, a medium-size Texas oil company, sued Texaco in 1984 for interfering with its planned takeover of Getty Oil, few people outside the legal world took the case seriously. Even today the thought that Texaco, one of the so-called seven sisters—the seven oil companies which once dominated the international oil business—might be brought to its knees by this legal battle seems inconceivable.

However, the Supreme Court decision, which has the effect of throwing Texaco back to the drawing board, has shown little sympathy to date for its plight, is a severe setback.

Ever since November 1985 when a Texas court awarded Pennzoil \$20.5bn (£1.3bn) in damages, Texaco's share price has fallen and its stock market capitalisation of \$2bn.

## The Supreme Court's decision means that Texaco's strategy has been destroyed

Texaco's legal strategy, designed to get its case heard in the more sympathetic surroundings of the federal court system, has been destroyed. The Texas courts will now have to decide whether Texaco should be relieved from the state appeal bond law, which would ordinarily allow Pennzoil to place liens on and execute its judgment against Texaco.

The implications of the decision have not been lost on the financial markets, where Texaco is finding it increasingly difficult to conduct its normal business. It has had to stop issuing commercial paper and is finding it nearly impossible to launch a public debt issue. "Texaco now faces a bond in the full amount of the \$20.5bn judgment, plus interest and costs," said Moody's, the US credit rating agency which is considering downgrading yet again the credit rating on Texaco's \$6.1bn of paper.

Mr James Kinser, Texaco's new chief executive, has tried to play down the scale of the setback and has emphasised that Pennzoil has agreed not to move against Texaco's assets as long as the company quickly seeks relief in the Texas courts.

To fight the huge damages award, which is threatening the very survival of the company, Texaco has to be able to escape posting the huge bond and to this end it took the unusual action of asking a federal court to intervene before it had exhausted the appeal process at the state level.

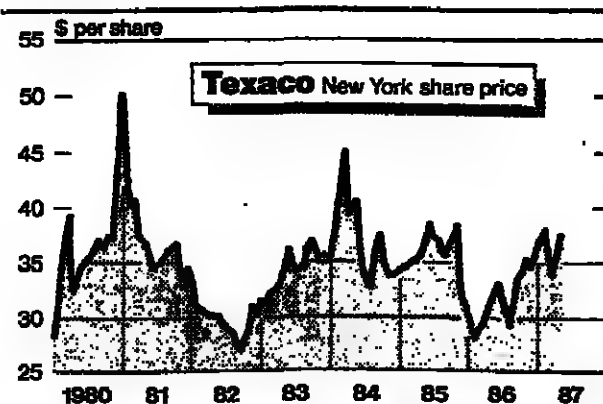
The move met with early success. A federal court in New York ruled early last year that Texaco need only post a \$1bn bond to appeal against the Texas court's award which it described as "so absurd, so impractical and so expensive that it hardly bears discussion."

However, on Monday the Supreme Court ruled that the lower federal court should not have blocked a Texas law requiring Texaco to post a bond equal to the judgment in favour of Pennzoil. While the Supreme Court stressed that its decision did not reflect on the underlying merits of Texaco's case, it argued that federal courts should have been more cautious in hearing the bond dispute.

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The rival chief executives: Hugh Liedtke of Pennzoil and (right) James Kinser of Texaco.

The Supreme Court decision is a major coup for Mr Hugh Liedtke, Pennzoil's poker-playing chief executive who unlike Mr John McKinley, his opposite number at Texaco, has delayed his retirement so that he can see the end of the legal battle.

Texaco has made at least four previous offers to settle its dispute with Pennzoil out of court but they have all been refused. Only last week, before the Supreme Court decision, Mr Liedtke told a group of reporters there was "no way" this dispute could be settled in the \$2bn range.

Wall Street analysts have been estimating that the latest legal setback might mean Texaco having to pay more than \$5bn to win Pennzoil's agreement to settle. They also note that it is not in Pennzoil's interests to force one of America's biggest industrial companies into bankruptcy.

Both sides refused to disclose whether they were now discussing a proposed settlement, but Wall Street and the rest of the financial community believe that Texaco's financial agony cannot be prolonged much longer. The company is a shadow of its former self, doing little new exploration and is a sitting target for a corporate raider.

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## Britain's trade unions

## A lesson from Australia

By Robin Archer

CONVENTIONAL wisdom has it that British unions face inevitable decline. But recent Australian experience suggests there may be an alternative. The Australian unions have just rejected a return to traditional British-style unionism and decided to continue with their Swedish-inspired experiment.

A recent national conference of the Australian Council of Trade Unions (ACTU) voted to maintain the experiment, which has its origins in the four-year-old prices and incomes "accord" between the Labor Party and the ACTU. The new approach has two elements.

First, it involves a vision of a strong, united union movement. A union movement which can use its bargaining power to achieve collective gains for all workers by intervening in national economic and social planning. This is what the Australians admire about their Swedish comrades. "The LO (Sweden's TUC) has a social bargaining capacity," says ACTU secretary Bill Kelly. "It is the only organisation other than government which is able to be a social bargainer: a bargainer for a class."

Second, it seeks to redistribute the power of organised labour. A centralised union movement is fostered in order to harness union power for the benefit of all workers rather than for the sectional interests of those with the most industrial muscle.

Wages policy has been the most important example of the new approach. Since Labor came to power in 1983 the unions have traded off wage restraint for a range of social and economic gains, including universal health insurance, tripartite industry plans, tax reform, and comprehensive superannuation coverage.

At the same time a centralised system of full cost-of-living wage indexation enabled the power of organised labour to be distributed for the benefit of all workers. Indexation prohibited strategically well-placed workers such as oil refinery operators from making "extra claims." It also guaranteed that weaker sections of the workforce like migrant women in the textile industry were at least able to maintain their standard of living.

Full wage indexation was at the heart of the accord which was the central plank of Labor's economic strategy. Designed to reduce unemployment and inflation simultaneously, the accord worked well for over two years. More than 500,000 jobs were created (the equivalent of 2m in a country the size of Britain) and inflation was halved to 5 per cent.

But throughout 1986 a growing balance of payments crisis took centre stage and the Labor government decided to abandon its commitment to full wage indexation. Faced with government insistence on a real wage cap, the ACTU opted for a new "two-tier" system.

Under the first tier all workers will receive a centrally awarded flat increase of \$10 per week. This tier will ensure that the low paid maintain, or even slightly improve, their position. The second tier will be the preserve of the strong. Here unions can pursue extra claims at an industry or enterprise level under centrally set guidelines up to a limit of 4 per cent. The government is prepared to back the scheme so long as the guidelines produce an overall outcome equivalent to the across-the-board cut they initially sought.

The decision was not an easy one for the unions. Indeed, on the face of it the change is a shift away from the Swedish-style approach. A more decentralised system dilutes the ACTU's power to bargain for class-wide gains. Moreover, many middle income earners who do not have the clout to win second-tier increases will be forced to bear the brunt of reduced living standards.

But the ACTU insists that the real alternative to the two-tier system was not full wage indexation but a fully regulated system of free collective bargaining. It argues that the government's determination to discount full cost-of-living increases meant that the indexation system was doomed. Previous experience of partial indexation in Australia suggested that it would quickly collapse into a market free-for-all. Powerful unions like the building workers made it clear that they would lead the way back to the market rather than take a real wage cut.

Under pressure like these in 1977 Britain's TUC Congress chose to set aside its Social Contract with the Labour Govern-

ment and return to the familiar terrain of free collective bargaining. The two-tier system is an attempt to accommodate these pressures without collapsing into sectionalism.

The ACTU is adamant that the new Australian experiment with a more ambitious form of unionism should not be allowed to follow its British counterpart to an early grave. "You can always have a wage system where you give the strongest their head," says Mr Kelly. "That's the easiest system. That has the least pressure on the union official. But it has the greatest pressure on the union movement. Because there is no union commitment to achievement as a movement."

The two-tier deal offers the Australian unions a system which is at least partly centralised, which is seen as a precondition for maintaining the ACTU's class-wide bargaining capacity. Through the first tier strong unions redistribute some of their power to protect the position of the low paid. And even under the second tier the guidelines will promote improvements in the position of nurses and others whose work has historically been undervalued.

In Britain it has always been too easy to dismiss those advocating a Swedish-style unionism on the grounds that "British traditions are different." The new Australian unionism suggests this need not be a barrier. After all, in Britain had a labour movement closer to the British model than Australia.

Of course, one country's experience cannot be simply grafted on to another. But one thing is clear: British unionism is urgently in need of new ideas and a new approach.

Late last year the ACTU sent a mission of senior unionists to study the most successful strategies of the European comrades. The detailed report they brought back devoted one paragraph to Britain. "There's not much you can say about the British trade union movement," says Bill Kelly. "It's bargaining capacity as a social bargainer is virtually nonexistent. You don't need more than a paragraph."

The author is researching economic democracy at Balliol College, Oxford.

## Letters to the Editor

## Development in the City

From the Hon. Public Relations Officer of the City Heritage Society

Sir.—The City Heritage Society is growing increasingly concerned over some of the many proposals now being made for other development in the City of London.

In our view, there exists a real danger that the City will become the site of huge, costly buildings erected to provide dealing room space which may well turn out to be needed—or be too expensive against relatively cheaper facilities available in nearby sites.

Current developments threaten to ignore the interests of the people who work and/or live in the City. Many retailers have already had to move out; more and still more will have to do so if some of the current development proposals are accepted. Residents in the Barbican are becoming increasingly anxious over the loss of environmental facilities that proposed new developments will threaten.

It is our view that new buildings must balance the needs of changing times with the preservation of those buildings which are worth preserving and which have human needs of the people who live and work here. I hope that those of your readers who share our concern that we do not hand on a heritage transformed into the sterile, impersonal and barren concrete wilderness, will voice that concern before it is too late.

Charles Croft, City Heritage Society, 181 Thomas More House, London, EC2.

## The future of higher education

From Gopalakrishna Kumar.

Sir.—Your leader (The realities of education, April 3) presents a somewhat low-key critique of the Government's new funding proposals for higher education and research. Objective talk of "targets and performance and efficiency" in the area of basic research is rather more than "perhaps a touch overdone." It is crude and simplistic.

It is crude essentially for the reason you allude to when you write in the end depend upon the freedom of inquiring minds to follow wherever learning may take them. But it is simple-minded as well, and

even from within the narrow cost-benefit perspective that seems to dominate current thinking. This is because basic research which ultimately leads itself most easily to commercial exploitation is often initially risky and open-ended research. There are enough examples from the recent history of R & D activity to bear this out—and a similar point was made in a recent article you featured on the research strategy of Bell Laboratories in the US.

Funding research on the cash-limit principle, as now seems to be advocated, will simply discourage risk and reduce the upper bound of

future expected commercial gain, leave alone the drastic reduction in the probability of major scientific advances that will inevitably result.

It is thus possible to call into question the Government's approach on its own narrow economic criteria. Forgetting for the moment the wider principles of scholarship and intellectual freedom that are also at issue here, there is another example of what you yourself in another context fashionably called "short-termism."

Gopalakrishna Kumar, 210 Woodstock Road, Oxford.

## PR and the balance of power

From Mr E. F. Gooderham.

Sir.—I cannot accept the suggestion of Mr James McFarlane (April 2) that the most telling argument for electoral reform is that it would "render impossible the return of an extremist government at some future date."

Let us start by noting that Weimar Germany had a system of proportional representation which did not stop the rise to power of Adolf Hitler.

Next, let us take into account the likelihood that, in this country, proportional representation would give the balance of power to the Alliance parties for most of the time. Apart from this being very unfair, it is no guarantee against extremism. The Liberal Party has a "loony left" as well as the Labour Party and it is conceivable that majority of MPs in favour of, say, uni-

lateral disarmament could be elected.

Thirdly, while I think it unlikely that they would gain significant power, extremist parties would be more likely to gain seats in the House of Commons under a system of proportional representation—depending on the nature of the system introduced. And proportional allocation of seats tends to give disproportionately greater influence to minorities holding the balance of power (e.g. the independent member and the Speaker of the Irish parliament on whom Mr Haughey relies for a majority). It is possible that by adopting PR we could play into the hands of not just of the Liberals, but the Communists, National Front or, dare I say it, Democratic Unionists.

E. F. Gooderham, Clare College, Cambridge.

## Needs of the majority

From the Director of Lancashire Polytechnic.

Sir.—I agree that the British Government has published a policy statement on higher education that is preoccupied with the provision of opportunities for degree study by a minority of predominantly middle-class 18-year-olds. By implication the educational needs of the majority of adults are relegated to insignificance.

Planning and managerial failures are to be remedied by the solution that only a short time ago was anathema to the present government—the creation of two quangos.

When post school education is in dire need of innovation and experiment there is to be detailed prescription from the centre. The procedures are to be created that could readily realise Walter Mitty ambitions of ministers, such as that of Sir Keith Joseph to abolish social science at a stroke.

Innovation in higher education this century has mainly come from local authorities' institutions. Yet again, local institutions are to be taken from local control and will lose their local character and function. The current determination of this country not even to contemplate mass post school education is postponing until the next century any prospect of the social and economic renewal that is desperately needed. The idea that recovery can be based on a mass of uneducated managers trained people led by an elite is archaic nonsense, but it forms the basis of the educational policies now pursued by all our major political parties. Eric S. Robinson, Lancashire Polytechnic, Preston.

# "Which computer company keeps British industry flying high?"



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## Design work on Dungeness B

From Mr S. Ghallib.

Sir.—Mr T. Schoeters, in his letter (March 20) says that the United Power Co was "the only group that had done any home-work on the design" of the Dungeness B station (AGB). This is a surprising statement, given the fact that the station was designed by the United Power Group and we had certainly submitted a carefully designed AGB offer to comply with the CEB's specification as well as an offer for a BWR as mentioned by Mr Schoeters.

Our detailed cost estimates showed the AGB to be more costly. The reason for our competitor's AGB price being lower than ours was mainly because they had ignored the specification and stretched the design to 600 MW against 800 MW.

Mr Schoeters is somewhat confused about the events that followed. When we discovered that the CEBG was prepared to accept a stretched design, we offered to put forward a revised tender. The Dungeness B contract had been placed, so the CEBG came up with the Hinkley B site, and we successfully negotiated a contract. As in all our power station contracts, the design was ours. The

CEBG did not keep "very close control" over it.

It is ironic that some years later the CEBG had to take over the control of Dungeness B, which would hardly have been necessary if proper "home-work" had been done on the design in the first place. It is now well known that while they were struggling with the numerous problems of that station, TNPG completed and commissioned the Hinkley B and its sister station at Hunterston in Scotland, in 1976. They are performing very well, achieving annual load factors of around 80 per cent. Sel Ghallib, F. Eng., 282 Washway Rd, Sale, Cheshire.



## Mitsubishi to rescue Malaysian car project

BY WONG SULONG IN KUALA LUMPUR

MITSUBISHI of Japan has agreed to a rescue plan to save Malaysia's national car project, which is running into serious financial losses.

Mitsubishi, which has a minority stake in the project, has offered to market the Malaysian car, the Proton Saga overseas, use Mitsubishi's international network if possible, increase the utilisation of plant's capacity, and refinance the project's substantial debts.

The Malaysian project, built at a cost of \$60m ringgit (\$325m) has run into trouble because of the sharp contraction of the domestic market and the strong appreciation of the yen, which has risen by 50 per cent in the past two years, against the ringgit.

The Proton Saga car is a pet project of Dr Mahathir Mohamad, the Prime Minister. It is now one of the major issues being used against him by his challenger, Tengku Razaleigh Hamzah, the trade and industry minister, in the elections of the ruling United Malays National Organisation on April 24.

Perusahaan Otomobil Malaysia (Proton), manufacturer of the car, reported a 42.5m ringgit loss for its first year of operations which ended in March 1986.

Proton is 70 per cent owned by Hicom, the Government heavy industries Corporation, and 30 per cent by the Mitsubishi Corporation and Mitsubishi Motor Corporation (MMC).

The plant, outside Kuala Lumpur, has capacity of 80,000 units a year,

but is producing only 30,000 because the local market has shrunk for 110,000 units in 1984 to 47,000 last year as a result of recession. A further contraction, probably to 30,000 units, is expected this year.

Tan Sri Jamil Jan, Proton chairman, said the rescue plan was agreed in principle following a visit to Malaysia last week by a senior Mitsubishi team led by Mr M. Ueda, MMC's managing director.

Tan Sri Jamil said the Japanese partners had agreed to give "their fullest co-operation" to Proton's plan to export the Saga - there are 1,380 and 1,500 cc models - to the US and Europe, which are seen as crucial markets for the car's survival.

Small numbers of the car have

been exported to New Zealand, Brunei, Bangladesh and Papua New Guinea.

Brickling Industries has been appointed the US distributor of the Saga, which is expected to be sold in the US next year, at an estimated price of US\$5,000, compared with US\$7,000 paid by Malaysians.

To improve use of the Proton plant's capacity, the Mitsubishi group would transfer manufacture of some body components from Japan to Malaysia for re-export to its other facilities, such as Thailand.

Tan Sri Jamil said Proton was also at an advanced stage of negotiations with Volvo for the supply of body parts to the Swedish group's Malaysian kit assembly plant,

which provides 200 series and 700 series cars at the rate of a few hundred a year.

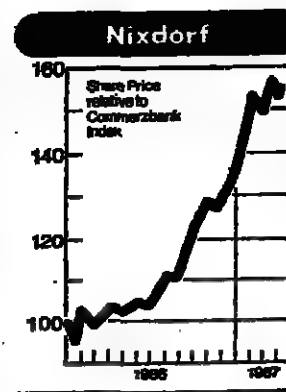
The Mitsubishi rescue plan also involves speeding up the local content of the Saga, especially those parts that require expensive dies and tooling, by transferring the existing dies and tooling from Japan to the Malaysian plant. Sixty per cent of the Saga's components come from Japan.

A major burden for Proton is debt servicing - at December 1986 it had 497m ringgit in loans, all denominated in yen. Mitsubishi has agreed to help Proton to reduce this burden by refinancing the yen loans from cheaper sources, with longer repayment periods.

## THE LEX COLUMN

### Adding it up at Nixdorf

The finding of Nixdorf's remarkable growth has left the more cynical Anglo-Saxon observers complaining of excess on both sides of the balance sheet divide. When Nixdorf went public in 1984 it was regarded as a typical debt-laden German company with recent memories of 200 per cent gearing; then when it began issuing shares they muttered about flooding the market. Now it will be increasingly difficult to have it both ways.



The paper issues may not be a one-off-for-all adjustment, but with shareholders funds speaking for a unit in German 80 per cent of the balance sheet and zero gearing expected by the end of 1987, there should be no need for an early repetition of even the mild earnings dilution of 1986, particularly as most of the beneficial effect of last October's one-for-six will not be felt until this year. Thanks to Nixdorf's apparently impeccable customer relationships, artificial tax management, and avoidance of serious currency effects, growth looks assured - at least over the medium-term - with the slight dip in the value of orders-in-hand at the end of 1986 explained by a price adjustment clause.

The prospects of Nixdorf sustaining its high levels of investment with internal funds alone is also now boosted by a slowdown in the growth of working capital relative to sales; although the repetition of that promise of doubled sales within five years is only a forward projection of the sustained 15 per cent compound growth of recent years.

In this context the static dividend is rather disappointing. The fact that it is currently common practice in Germany is hardly an excuse when Nixdorf has been so spectacularly outperforming a market where corporate earnings are slipping and equity yields are threatened to return to levels not seen since the 1970s. Nevertheless with the p/e in the mid-20s this remains a far from expensive long-term growth stock and the D-Mark is hardly headed down.

#### Oil trading

Someone appears to have come a nasty cropper in the Brent oil market. Paper barrels of Brent for delivery this month now cost a remarkable \$19.40 each. It appears that a

few trading houses have gone short of April Brent, while one of their number has quietly cornered the market. There are only three days to go before the April paper market disappears, so the short covering has become frantic. It could also be very costly for the sufferer, as many will have sold the contract short as low as \$18 a barrel.

But such a surge in the price is a chimera as a basis for analysis of supply and demand over a view longer than half a week. It is only necessary to remember the winter of 1985, when a similar bear queue in the Brent market forced North Sea crudes above \$31 a barrel. After that the sky fell in.

On that occasion the Brent market collapsed into a morass of litigation. This time around the majors, so anxious to prevent a disruption in what has become a reasonably well ordered market, could well decide to help the stranded traders out of their predicament.

With June Brent trading below \$16, the market is saying that Opec is still on probation. But the Organisation does not appear to be discounting its crude oil sales below official prices. That is more important than any speculation that Opec production is creeping up again.

#### Currencies

Pavia, Washington, Venice - a finance minister's lot would be a happy one but for the company he is forced to keep. As the representatives of the leading industrial nations start the latest round of talks in the second of those cities, the foreign exchange markets are looking for a rather stronger line on the dollar than emerged from the Paris meeting. The triumph there was the simple acknowledgement that current parties were about right and should be held fairly steady. That was enough to stop the dollar slide for a bit. But lately currency dealers have been getting distinctly restless as the dollar has again proved easier to push down than it would like. While the markets were quiet yesterday ahead of the summit, a bland communique afterwards would be the signal to sell the dollar again, this time for the D-Mark rather than the yen which has borne the brunt so far.

No doubt the participants want to get away with saying as little as possible on currencies keeping the Paris agreement going for a while longer, and concentrating on trade. Yesterday's positioning remarks, aside from Italy's delicate return to the fold, tied no-one's hands. And Federal Reserve chairman Paul Volcker's Congressional evidence could be called in support of virtually any side of the argument. At least he recognised - as everyone outside the US already has - that simply letting the dollar collapse will not sort out the US trade deficit. As for the budget deficit, reduction is an admirable aim but there has been precious little evidence of achievement yet.

Courage

Welcome to the tertiary market in companies. Lord Hanson is the emcee of the now well established secondary market in place, and the sale of Courage, not of Imperial, to Elders IXL was just the latest example. Now Mr John Elliott is planning to sell off the Courage properties within months of acquisition.

The proposed flotation is no more than a novel sale and leaseback, with the intention of retiring the debt associated with Courage, while still preserving the tie by retaining a substantial stake in the damaged vehicle.

It remains to be seen how attractive the market will find a property company with a complete exposure to a single form of retailing. But at least the British Government has blazed the trail of arousing private investor enthusiasm for seemingly sturdy equities.

#### Courage

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday April 8 1987

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## Nixdorf predicts further growth as earnings jump

BY ANDREW FISHER IN FRANKFURT

NIXDORF COMPUTER expects further rapid growth this year after raising net income by 29 per cent in 1986 to DM 222m (\$121m). Mr Klaus Luft, chairman of the West German company, said yesterday.

He forecast another double-digit percentage growth rate in profits for 1987 and said turnover - up by 13 per cent to DM 4.5bn last year - should double in the next four to five years.

Mr Luft, who succeeded as chairman on the death of Mr Heinz Nixdorf, the founder, a year ago, said the company had invested heavily last year and also grown faster than the industry average.

At the end of 1986, Nixdorf's orders-in-hand were 13 per cent higher than the year before at DM 4.5bn. However, the sharp rise in the D-mark, especially against the dollar, held down sales and order growth in German currency terms. But for this, sales would have jumped by 21 per cent.

Nixdorf, which provides computer systems and software to the re-

tail, banking, insurance, and industrial sectors, is holding its dividend at DM 10 a share, with a DM 2.50 payment for the shares issued during last October's rights issue.

Mr Luft said the Paderborn-based company's policy was to strike a balance between rewarding shareholders and securing Nixdorf's long-term future through continued high investment. Earnings per share were DM 22.10 (DM 19), allowing for increased shares capital.

Capital spending rose by 18 per cent to DM 640m, with growth expected to be less steep in 1987. Research and development spending went up by 11 per cent to DM 427, or 9 per cent of turnover.

The company raised worldwide employment in 1986 by 10 per cent to 25,580 of which 17,150 were in Germany. Its trainee numbers have risen by 11 per cent to around 2,000. In the first quarter of 1987, it added 1,000 more jobs.

Mr Arno Bohm, vice-chairman and marketing director, said Nix-

dorf hoped for more large retail store orders in the US, after winning a \$100m contract last summer to install computers in stores owned by Montgomery Ward.

The company has just won a DM 300m order for terminals from the Federal Labour Office in Nuremberg - its biggest contract. It has also obtained an order from Volkswagen for factory automation systems. It did not give the size, but Mr Luft said it could eventually run into "several hundred millions" (of D-Mark).

Just over half of Nixdorf's business last year was in Germany, where sales rose by 22 per cent. Foreign turnover was 8 per cent higher in D-Mark terms. Later, the company has been moving more into telecommunications, now its fastest growth area.

Mr Luft said Nixdorf had no plans to raise further share capital this year but would ask shareholders' approval for increases in authorised capital to cover later share and bond issues.

## Olivetti profits up 9% after acquisition

By Alan Friedman in Milan

OLIVETTI, the Italian office automation concern which is the biggest European-owned company in the sector, raised its 1986 consolidated group net profit of around L550bn (\$423m), an increase of 9.2 per cent on the group net profit recorded in 1985.

The preliminary Olivetti result for last year was announced yesterday by Mr Carlo De Benedetti, the chairman, to 300 or so institutional investors and financial analysts in Milan.

Mr De Benedetti said that, with revenues from the recently acquired Triumph-Adler included in Olivetti's consolidated group turnover, the total for last year came to L7,500bn (\$5.6bn), up 19 per cent on 1985.

With Triumph-Adler's turnover stripped out, Olivetti's 1986 turnover was virtually unchanged on the previous year. Olivetti turnover would have been around L200bn higher, however, had it not been for the weakness of the US dollar against the lira.

The Olivetti chief said that Triumph-Adler's 1986 losses of around DM 300m had been "covered" entirely by Volkswagen, which last April sold the office equipment subsidiary to Olivetti. For the current year, a special fund had already been set aside for Triumph-Adler's deficit.

Mr De Benedetti, who spent 90 minutes describing the plans of his Colfide and CIR master holding companies, also made the following announcements:

- Mediobanca, the Milan merchant bank, has acquired a 2.5 per cent shareholding in Colfide directly from Mr De Benedetti, paying around L200m. This was described as "a sign of friendship and esteem."
- Colfide, through Societa Finanziaria di Genova, a Swiss investment company, has paid L4.5m (\$6.3m) to acquire 4.8 per cent of Brown Shipley, the London merchant bank.
- Mr De Benedetti plans soon to launch his first-ever holding company in Madrid, which will be modelled on CIR in Milan and Cerus in Paris. The new venture is expected to be the start of a policy of making acquisitions in Spain.
- Colfide's Latina insurance subsidiary has acquired 37 per cent of Intercontinental, the cash-rich Italian insurance company thought to have been acquired by Gemina, the Milan-based vehicle effectively controlled by Fiat.
- "No Gemina does not control Intercontinental," Mr De Benedetti said. Despite these remarks, Gemina last night insisted it already had 54 per cent of Intercontinental.
- Colfide's Buitoni subsidiary will continue to appeal the Rome court decision which has blocked the sale of SME, the state foods group.

Mr De Benedetti also said he was "pleased to see" that IBM's new clone-proof line of computers included a "copy" of Olivetti's own M-24 microprocessing unit.

He unveiled a L14bn net profit for Colfide in the second six months of last year, against L8.2bn net for the whole of Colfide's year to last June.

Mr De Benedetti said that if all of the companies controlled by Colfide including Olivetti, Valeo and others) were added up, then they would have an "aggregated" turnover of L12,000bn, 71 per cent of total sales outside of Italy, some 90,000 employees, shareholders' funds of L6,800bn and combined net profits of L700bn. Such an aggregation, he explained, was hypothetical.

FRENCH CHEMICALS GROUP PRESSES FOR EARLY PRIVATISATION

## Rhône-Poulenc to post slight decline

BY PAUL BETTS AND GEORGE GRAHAM IN PARIS

RHÔNE-POULENC, the French state-owned chemicals group, will report this week consolidated net group earnings of FF 2bn (\$307m) for 1986 compared with profits of FF 2.1bn (\$323m) the year before.

However, last year's earnings will include substantially higher provisions for restructuring operations totalling FF 1.7bn, double the FF 850m provisions made the year before.

Group sales last year totalled about FF 52.5bn and were about 6 per cent lower than the previous year. The company expects sales to increase to FF 58bn this year after the \$275bn acquisition last year of the agrochemical assets of Union Carbide.

The French chemicals group, which expects profits to increase this year, is actively campaigning for early privatisation. Mr Jean-René Fourtou, chairman of Rhône-Poulenc, has been pressing the French Government to include the group in the next round of flotations. His approach is to divest the group of non-strategic business while reinforcing its presence in its core industrial sectors.



The overall FF 1.7bn restructuring provisions for 1986 are expected by the company to yield cost savings of around FF 500m a year after the restructuring programme has been completed over the next three years.

Besides the new acquisitions, Rhône-Poulenc increased its industrial investments to around FF 4.8bn last year from FF 2.5bn the year before. Industrial investments are expected to total about FF 5bn this year.

Although the group appears confident that performance will improve this year, it is nonetheless concerned by the decline of the US dollar, the increase in raw material prices, less buoyant earnings from Brazil and higher tax charges.

Rhône-Poulenc estimates that a 10 centimes fall in the dollar-franc exchange rate represents a loss of up to FF 100m in current earnings. However, the negative effect of the lower dollar is partly offset by the group's US-based operations which now generate total annual sales of about \$1bn.

Rhône-Poulenc's strategy is to divest Rhône-Poulenc of non-strategic business while reinforcing the group's presence in its core industrial sectors. At the same time, the chairman of the French chemicals group is also anxious to be privatised quickly because Rhône-Poulenc has already issued as much non-voting equity as French state groups are entitled to under the law.

## First Boston angry at BP criticism

By William Hall in New York

FIRST BOSTON, the New York investment bank, has reacted angrily to allegations that its conclusions on the "independence" of the BP office for Standard Oil are "ill-founded and incorrect."

The bank is advising the independent directors of Standard Oil on BP's \$70-a-share cash tender offer for the minority of the shares it does not own.

The US bank, which has advised several of the major players in recent takeover battles in the US oil industry, noted in a brief statement that the comments of BP and Goldman Sachs, its adviser, were "premature and clearly designed to condition the market."

It said that its report was made after "extensive work by a 25-man team, including hundreds of pages of analysis submitted to the special committee of Standard Oil."

BP and Goldman Sachs said earlier this week that First Boston's conclusion that Standard Oil was worth "at least \$85 per share" was "incorrect." BP stated that it and Goldman Sachs believe that significant areas of First Boston's analysis are "fundamentally flawed and based in large part on unrealistic assumptions."

The BP team, for example, says that First Boston's oil price scenario "bear little relationship to either current oil prices or, when combined with First Boston's assumed discount rates, those prices currently projected for the future by purchasers of large oil and gas properties."

First Boston says that it had checked its factual assumptions with Standard Oil management and the BP team comments "contained errors as to our assumptions and failed to address the major points of our analysis."

"The key point is that our report was based on Standard Oil data and discussions with management which were not available to BP's advisers."

First Boston concluded that "they have hardly had time to review our report and still don't have the data to correct theirs."

Standard Oil shares, which have been trading at a premium since BP announced its bid on April 1, rose by 5% to \$71 1/4 on early trading yesterday.

## CBS to pay \$4m to deposed chairman

BY JAMES BUCHAN IN NEW YORK

CBS, the US broadcasting and entertainment group which is in the middle of a management upheaval, is to pay over \$4m in lump-sum payments and an annuity of \$400,000 to its former chairman, Mr Thomas Wyman, who was deposed in a boardroom coup last September.

The settlement, which is generous even by the standards of the US entertainment industry, is likely further to cool Wall Street's early enthusiasm for the management that ousted Mr Wyman.

Mr Larry Tisch, the New York financier who staged the coup with Mr William Paley, the venerable founder of the company, has run into a storm of criticism from journalists for his attempts to cut costs in the network's flagship news operation. A group of screen writers is on strike and the company faces tough negotiations with other unions.

According to a proxy statement filed by CBS, the settlement allows Mr Wyman to collect over \$1m in salary and bonuses for last year, a special \$355,785 bonus payment and \$3.8m in 10 annual instalments or a \$2.5m lump sum next January. Mr Wyman, whose record as chairman since 1983 is regarded on Wall Street as mixed, will also receive \$400,000 a year for life, apparently to compensate him for foregoing certain stock options.

While Mr Wyman successfully divested CBS of some unprofitable operations and resisted a humiliating takeover bid from Turner Broadcasting, he was blamed for mismanaging or expediting diversifications. Last year, operating earnings were flat at \$188.5m, with CBS struggling to maintain advertising revenue and its place in the prime-time market.

"This will be thrown back in their faces," Mr Peter Appert, an analyst at Cyrus J. Lawrence. "The settlement will probably make their task harder in negotiating with the labour unions," he said.

## Lower gold prices hit GFSA revenues

BY JIM JONES IN JOHANNESBURG

LOWER, rand-denominated gold prices in the latest quarter to March reduced overall revenues and profits at the seven gold mines managed by Gold Fields of South Africa (GFSA), even though most increased their recovery grades.

GFSA is normally the first of the South African mining houses to report quarterly mine results, which are taken as indicators of industry performance.

The group mined 3.74m tonnes of ore at an average recovery grade of 8.3 grams per tonne (g/t) in the March quarter against 3.72m tonnes grading 8.1 g/t in the December quarter of last year. Although gold production increased to 30,885 kg from 30,328 kg, gold sales revenue fell to R848.1m (\$418.9m) from R907.4m and the seven mines combined after-tax profit fell to R264.3m from R301m.

Kloof and Driefontein Consolidated, South Africa's two richest gold mines, recovered from difficulties which had affected the December quarter's results.

Kloof returned to its full quarterly milling rate of 540,000 tonnes after a fall to 517,000 tonnes in the previous three months because of underground fires. Reduced seismic problems allowed Driefontein to resume mining of high-grade ore in its western section, and its overall gold recovery grade increased to 10.7 g/t from 10.6 g/t.

Libanon also increased its recovery grade to 5.0 g/t from 4.8 g/t while the grade declined to 5.7 g/t from 5.8 g/t at Doornfontein.

Other major shareholders, the regional development institution IRDP-Midi-Fynland, Union Carbide, which opened the battle with a bid of FF 2,100 a share, said yesterday that it was in the process of evaluating what to do next.

Other bidders have been reported to be lurking in the wings, including Linde of West Germany.

## Duffour to decide on rival offers

BY OUR PARIS STAFF

THE TAKEOVER battle for Duffour et Igou, the French industrial gases group, heated up yesterday as the company decided which of its rival suitors to back.

The board's decision has been sent to the Commission des Opérations de la Bourse (COB), which will publish it tomorrow together with Duffour's 1986 results.

Full-year profits were slightly

lower than 1985's FF 10m (\$2.4m) but the result was significantly better than the 35 per cent drop recorded in 1986's first half profits.

Paris brokers gave the edge yesterday to the FF 2,200-a-share offer of Carbone Metallique, which already owns a 15 per cent stake and, as a result of an earlier agreement, is promised a further 7 per cent of Duffour belonging to the company's

other major shareholder, the regional development institution IRDP-Midi-Fynland.

Union Carbide, which opened the battle with a bid of FF 2,100 a share, said yesterday that it was in the process of evaluating what to do next.

Other bidders have been reported to be lurking in the wings, including Linde of West Germany.

## Moulinex founder names 'successor'

BY OUR PARIS STAFF

MR JEAN MANTELET, the founder and principal shareholder of the French kitchen appliance company Moulinex, appears at last to have designated his successor at the head of the company.

Mr Mantelet, who created Moulinex on the basis of his invention of the Mouli vegetable mill, has

named Mr Roland Darnaud as managing director of the loss-making group.

Mr Darnaud, Moulinex's industrial director, has formed part of the triumvirate which has run the company in recent years.

His appointment appears to put an end to speculation about the suc-

cession to Mr Mantelet, who is now 86 but has remained chairman and managing director.

Bankers in Paris fear, however, that it does not solve Moulinex's long-term structural difficulties.

Moulinex has plunged into the red in recent years, and is expected

to have recorded losses of over FF 200m (\$33.3m).

Some overseas investors believe the company has now carried out the restructuring needed and see in future show improved profits on its main new product line of microwave ovens.

This announcement appears as a matter of record only.  
February, 1987

TOROS FERTILIZER AND CHEMICAL INDUSTRY CO., INC.



**Turkish Lira 7,350,000,000**  
Adjustable Rate Revolving Facility

Guaranteed by  
Tekfen Holding Co., Inc.  
Tekfen Construction and Installation Co., Inc.

Lead Managed by  
Türkiye Garanti Bankası A.Ş. Dışbank

Managed by  
Saudi American Bank

Banque Indosuez, Istanbul Branch Chemical Mitsui Bank A.Ş.  
Egebank A.Ş. Holantse Bank Uni N.V., Istanbul Branch  
İktisat Bankası Türk A.Ş. Manufacturers Hanover, Istanbul Branch  
Tekstilbank

## GenCorp tender ended

GENERAL PARTNERS, a partnership of AFG Industries Inc and Wagner and Brown, said it is ending a \$2.3bn tender offer for GenCorp as a result of GenCorp's move yesterday to fend off the takeover by offering to spend \$1.8bn to buy back more than half of its stock.

Reuter reports from New York.

GenCorp, based in Akron, Ohio, offered \$150 a share for the buyback of more than half of its stock, \$30 more than General Partners offer. GenCorp also said it will sell its tyre and soft drink bottling operations and other units to concentrate on the aerospace and automotive businesses.

General Acquisition Inc, a subsidiary of General Partners, said in a statement that without the benefit of additional information available to GenCorp's management, it cannot compete economically with GenCorp's proposal.

General said it will promptly return to tendering shareholders all shares tendered pursuant to its offer.

**CITY City Federal Savings Bank**  
U.S. \$100,000,000  
Collateralized Floating Rate Notes  
Due October 1993  
Notice is hereby given that the Rate of Interest has been fixed at 6.6125% p.a. and that the interest payable on the relevant Interest Payment Date, July 8, 1987, against Coupon No. 3 in respect of U.S.\$25,000 nominal of the Notes will be U.S.\$417.87.  
April 8, 1987, London  
By: Citibank, N.A. (Citi Dept.), Agent Bank CITIBANK



**Tokai International Limited**



## Nomura leads four issues in dollar and yen sectors

11/11/2011



## NATIONAL BANK OF CANADA

NOTICE TO THE NOTE HOLDERS OF 16½%  
DEPOSIT NOTES DUE MAY 15, 1988

Notice is hereby given that pursuant to the terms of the 16½% Deposit Notes, \$6,000,000.00 principal amount of 16½% Deposit Notes has been drawn by lot by the undersigned on behalf of the Principal Paying Agent, for redemption, on the 15th May, 1987.

The said Deposit Notes so called for redemption will therefore be redeemed on the 15th day of May, 1987, at 100% of the principal amount so called, plus accrued and unpaid interest to the date of redemption if applicable, upon surrender of the said Deposit Notes with, where applicable, all interest coupons, maturing May 15th, 1987, and thereafter at any of the following Paying Agents:

- National Bank of Canada, 535 Madison Avenue, New York 10022
- National Bank of Canada, Princes House, 95 Gresham Street, London EC2V 7JU
- Manufacturers Hanover Bank Luxembourg SA, 39 Boulevard Prince Henri, Luxembourg

Notice is hereby given that interest upon Deposit Notes so called for redemption shall cease to be payable from and after the said redemption date, namely the 15th day of May, 1987, and coupons for interest maturing after the said date, namely the 15th day of May, 1987, shall be void.

The designating letter and numbers of the Deposit Notes so called for redemption are:

X0002	X0003	X0009	X0017	X0019	X0020	X0038	X0045	X0049	X0052
X0057	X0068	X0071	X0086	X0090	X0098	X0103	X0107	X0108	X0113
X0114	X0115	X0118	X0126	X0128	X0148	X0154	X0156	X0160	X0162
X0170	X0173	X0185	X0190	X0192	X0200	X0208	X0216	X0220	X0224
X0227	X0234	X0237	X0254	X0267	X0277	X0282	X0307	X0312	X0314
X0317	X0319	X0327	X0334	X0335	X0343	X0349	X0352	X0362	X0367
X0369	X0373	X0375	X0384	X0388	X0389	X0391	X0402	X0419	X0425
X0435	X0441	X0444	X0448	X0463	X0470	X0474	X0481	X0483	X0487
X0499	X0505	X0508	X0510	X0522	X0535	X0536	X0558	X0566	X0573
X0575	X0576	X0590	X0603	X0608	X0616	X0621	X0625	X0627	X0629
X0638	X0642	X0644	X0649	X0652	X0655	X0665	X0671	X0678	X0679
X0682	X0685	X0689	X0702	X0703	X0735	X0739	X0743	X0744	X0747
X0758	X0769	X0785	X0790	X0791	X0796	X0802	X0809	X0812	X0821
X0827	X0837	X0838	X0841	X0849	X0870	X0882	X0920	X0927	X0938
X0940	X0960	X0965	X0982	X0989	X1000	X1005	X1007	X1018	X1020
X1023	X1024	X1037	X1038	X1062	X1065	X1083	X1088	X1091	X1092
X1103	X1106	X1111	X1116	X1124	X1133	X1135	X1144	X1153	X1155
X1164	X1190	X1195	X1201	X1204	X1212	X1219	X1222	X1228	X1229
X1235	X1239	X1246	X1250	X1255	X1259	X1269	X1278	X1284	X1289
X1301	X1341	X1343	X1347	X1357	X1362	X1369	X1372	X1375	X1384
X1392	X1394	X1402	X1404	X1407	X1408	X1410	X1413	X1421	X1430
X1432	X1445	X1448	X1451	X1456	X1460	X1486	X1490	X1493	X1503
X1508	X1512	X1515	X1516	X1522	X1528	X1530	X1534	X1540	X1547
X1552	X1567	X1575	X1583	X1605	X1607	X1610	X1616	X1622	X1623
X1624	X1634	X1635	X1645	X1664	X1675	X1676	X1692	X1696	X1698
X1700	X1704	X1706	X1708	X1714	X1717	X1718	X1723	X1729	X1735
X1744	X1746	X1752	X1764	X1766	X1777	X1779	X1789	X1790	X1800
X1814	X1823	X1828	X1830	X1840	X1841	X1842	X1855	X1864	X1872
X1878	X1880	X1883	X1885	X1886	X1888	X1890	X1892	X1893	X1896
X1900	X1908	X1913	X1921	X1925	X1933	X1938	X1942	X1943	X1948
X1954	X1959	X1961	X1962	X1966	X1976	X1977	X1979	X1979	X1994
X2002	X2025	X2031	X2032	X2037	X2044	X2060	X2071	X2073	X2088
X2095	X2114	X2118	X2121	X2122	X2127	X2128	X2129	X2131	X2135
X2139	X2141	X2147	X2169	X2171	X2224	X2230	X2242	X2243	X2253
X2258	X2259	X2268	X2288	X2290	X2299	X2306	X2315	X2324	X2326
X2325	X2331	X2334	X2338	X2339	X2343	X2344	X2359	X2362	X2369
X2376	X2398	X2416	X2417	X2424	X2438	X2442	X2443	X2446	X2472
X2473	X2477	X2483	X2490	X2491	X2501	X2502	X2507	X2508	X2514
X2522	X2528	X2529	X2530	X2533	X2535	X2544	X2547	X2554	X2561
X2557	X2558	X2578	X2579	X2588	X2591	X2611	X2623	X2625	X2626
X2632	X2637	X2646	X2649	X2651	X2659	X2661	X2662	X2674	X2675
X2679	X2695	X2727	X2733	X2750	X2764	X2769	X2770	X2774	X2775
X2778	X2779	X2787	X2793	X2799	X2800	X2802	X2804	X2811	X2812
X2823	X2837	X2847	X2866	X2866	X2866	X2871	X2881	X2883	X2885
X2887	X2891	X2902	X2904	X2908	X2934	X2937	X2938	X2943	X2949
X2959	X2967	X2978	X2990	X2993	X2997	X2999	X3020	X3047	X3053
X3063	X3066	X3071	X3098	X3103	X3111	X3127	X3148	X3154	X3154
X3156	X3169	X3174	X3185	X3186	X3197	X3198	X3211	X3217	X3218
X3214	X3220	X3224	X3228	X3236	X3248	X3256	X3273	X3277	X3280
X3307	X3313	X3315	X3323	X3338	X3339	X3350	X3351	X3367	X3372
X3375	X3377	X3378	X3380	X3385	X3400	X3403	X3404	X3407	X3409
X3415	X3416	X3423	X3425	X3432	X3446	X3447	X3449	X3452	X3462
X3469	X3477	X3485	X3488	X3493	X3498	X3499	X3501	X3509	X3510
X3515	X3521	X3527	X3530	X3534	X3546	X3554	X3571	X3573	X3575
X3578	X3585	X3591	X3594	X3600	X3605	X3614	X3615	X3621	X3624
X3627	X3631	X3632	X3634	X3639	X3645	X3651	X3653	X3658	X3658
X3663	X3664	X3673	X3704	X3717	X3725	X3729	X3746	X3750	X3752
X3758	X3764	X3765	X3766	X3772	X3773	X3775	X3780	X3791	X3796
X3809	X3828	X3863	X3869	X3871	X3873	X3880	X3895	X3896	X3907
X3925	X3927	X3933	X3962	X3964	X3968	X3969	X3977	X3982	X3998

The principal amount of 16½% Deposit Notes outstanding after the said redemption date will be: US\$13,000,000.

Manufacturers Hanover Limited  
London as Drawing Agent

8th April, 1987

## INTERNATIONAL COMPANIES and FINANCE

John Murray Brown, recently in Biak, on a venture in fish canning

## Transpêche bucks the tuna trend

MR BERNARD FOREY, who has been in Biak, on a venture in fish canning, says that the tuna industry in the Pacific is not as healthy as it once was. But this former French paratrooper is netting himself a unique position in one of the Pacific's richest fishing grounds, where tuna reserves outstrip by five times the world's annual 2m tonnes demand.

Transpêche, a company set up in 1982 on the tiny Indonesian island of Biak, is poised to become the region's first fishing business with an onstream cannery facility—processing its own monthly 1,500 tonnes catch, and the much larger landings bought from the distant-water fleets of Japan, Korea, Taiwan, the US and Soviet Union. The plant, due to come into operation in June, can process 25,000 tonnes annually, with initial turnover of \$15m.

Some might call it foolhardy. Since 1982 the tuna industry has been in deep recession. In what is a labour intensive business, low prices have forced a major restructuring. The US, the world's leading canning nation, has closed all but one of its mainland facilities. Canneries in American Samoa are under pressure too, following legislation that all US employers pay a minimum wage of \$3.25 a hour, putting an estimated \$3.6m on cannery payrolls in the islands.

Processing plants in Hawaii and Fiji have already closed, and even in Thailand, which enjoys low costs, companies face problems over quality deficiencies.

Mr Forey has an impressive track record as a entrepreneur. After the war in Indochina, he prospered for oil in Tunisia, Algeria and Chad. More recently he worked in plants

in Malaysia and Indonesia where he still has men scouring the forests for exotic flora from which to make a planned soft drink. A public works administrator by his own account, he might better be described as a fixer.

For this latest fishing ven-

ing grounds can hope to survive. Traditionally, world tuna prices have been determined by a small number of large canning companies including Helms and Starline of the US, and the French company Salspique, Japan, which is both the

shipping raw fish to Thailand costs \$100 a tonne. Of that about half is used, with 30 per cent water content and 30 per cent rejected.

Biak, Mr Forey says, also has many local advantages—a recently opened international air link; a safe harbour, earthquakes; a ready supply of cheap labour; and easy access to fuel at the nearby Indonesian oil facility at Sorong.

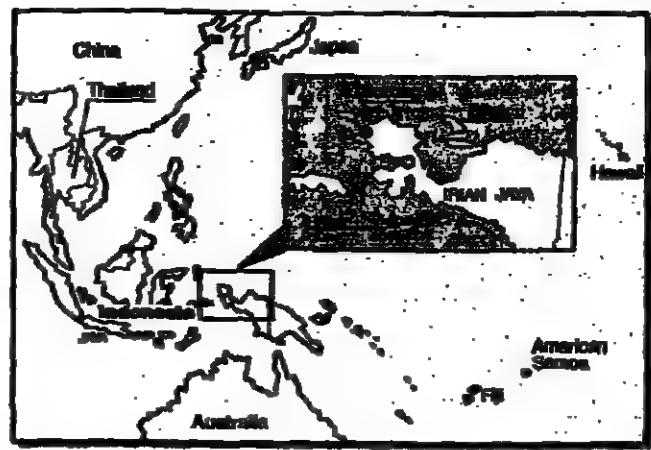
As to likely competition, he is equally confident. "No Indonesian wants to live here and watch over a fleet which spends 300 days in the year at sea. Besides, the people with money prefer to speculate on land in Jakarta."

Mr Forey says it is now difficult for a foreign company to set up, given the latest ruling that all boats fishing under joint venture licences must be built in Indonesia.

However, it has not all been plain sailing. The purse seiner—which uses a net as deep as the Eiffel Tower—is tail-to-tail with Indonesian technology. The local industry is still characterised by indigenous methods where fishermen use pole and line, rarely venturing more than a few miles from shore.

Mr Forey's short-term solution has been to employ Japanese crews, at the same time sending a local team to learn the deep sea craft with a French fleet fishing off West Africa.

Yet for all its apparent sophistication, purse seining remains a curious blend of ancient and modern. A keen eye in the forecastle beats an amount of sonar reconnaissance in the sometimes painstaking search for this migratory fish.



## Brierley adds Bundaberg stake to sugar interests

BY BRUCE JACQUES IN SYDNEY

MR RON BRIERLEY, the major Australian Industrial Equity (AIE) fund manager, has added a stake in Bundaberg Sugar to his portfolio of sugar interests.

Mr Brierley's AIE fund, only days after being unveiled as the purchaser of a 4 per cent stake in CSR, Australia's premier sugar producer, has emerged with an interest of 11.88 per cent in Bundaberg Sugar of Queensland.

IEL is understood to have bought the bulk of its Bundaberg shares last Friday from Mr Bruce Judge's Article Australia, for around A\$2.36 each, compared with yesterday's closing price in Sydney of A\$2.60.

Bundaberg has responded by declaring that the company will not alter its operations. "We will be doing what we have always done and that is trying to keep the earnings per share and profits as high as possible for shareholders," directors said.

The purchase adds to a number of small positions acquired by IEL in recent months, including stakes in Advertiser Newspapers, Bunnings, the building products group and Cheetham Salt. It comes as the international sugar market is recovering after several years in the doldrums.

Mr Brierley is also reported to have built a position in Peko-

Wallend, the major Australian mining house, which yesterday issued a statement which the market promptly took to be a response to this acquisitive attention—giving a bullish outlook for its own prospects.

At CSR, Australia's biggest mining house, has chosen to cash in on the booming gold market by selling its wholly-owned Forest Gold subsidiary. The company has been sold for an undisclosed sum to a consortium comprising three Perth-based gold producers—Whim Creek Consolidated, Aurifer Resources, and Croesus Mining.

Forest has mines at Tower Hill and Hamans South with annual production of 20,000 oz and 17,000 oz respectively, plus a deposit known as Labouchere with reserves estimated at 800,000 tonnes with an average grade of 3.5 g of gold to the tonne.

Whim Creek directors have estimated that the Labouchere mine could be producing more than 30,000 oz of gold a year within 12 months. They put Forest's total reserves at 4m tonnes of gold-bearing ore, containing an estimated 300,000 oz of gold.

## NOTICE OF PREPAYMENT

The Bank of Tokyo, Ltd.

(Incorporated with limited liability in Japan)

U.S. \$15,000,000 Callable Negotiable Floating Rate Dollar Certificates of Deposit due 16th May, 1988 (Series RI)

In accordance with the provisions of the Certificates, notice is hereby given that The Bank of Tokyo, Ltd. ("The Bank") will prepay the principal amount on the next interest payment date, 14th May, 1987, together with the interest accrued to that date. Payment will be made against presentation and surrender of the Certificates at the Bank's London Office at 20/24 Moorgate, London EC2R 6DH.

March 1987

\$90,000,000

M Tech

5½% Convertible Subordinated Debentures Due March 15, 2012

Convertible into Common Stock at \$30.375 per Share

Interest Payable March 15 and September 15

Alex. Brown & Sons  
Incorporated

The First Boston Corporation

Shearson Lehman Brothers Inc.

TELLERHAUDEN VORMA OY  
(TVO Power Company)  
US\$100,000,000

Notice is hereby given that the Rate of Interest for the first interest Sub-period of the interest Period ending on 9th July, 1987 has been fixed at 6½% per annum. The amount payable for the first interest Sub-period will be US\$59,44 and will be payable together with the amounts for the second and third interest Sub-periods of the said interest Period on 9th July, 1987 against surrender of Coupon No. 13.

Manufacturers Hanover Limited  
Agent Bank

## PAN-HOLDING

Société Anonyme

Luxembourg

As of March 31, 1987, the consolidated net asset value was US\$293,839,067.15 i.e. US\$419.77 per share of US\$300 par value. The consolidated net asset value per share amounted, as of March 31, 1987 to US\$443.64.

## Australia to extend export subsidies

AUSTRALIA said yesterday it would increase its subsidies to developing nations, particularly since Asian countries, that buy certain goods and services from Australian companies, AP-DJ reports from Canberra.

Spurred with other industrial nations winning export contracts to developing nations with subsidised financing known as mixed credits, Australia introduced an arrangement in 1986 whereby export credits for development projects approved by the Australian Government are subsidised with aid funds.

Foreign Affairs Minister Mr Bill Hayden said the arrangement would be changed to "improve the competitiveness of Australian companies tendering for worthwhile development projects."

Under the new plan, Australia's mixed credits of export financing subsidised by aid will be available to all developing nations. In the past, only countries that received bilateral aid got mixed credits.

The plan also introduces the concept of "spilled markets," where mixed credits from other industrial countries are not common that a tender would not be accepted unless it were subsidised with aid funds.

Countries classified by Australia as "spilled markets" are China, Burma, India, Indonesia, Malaysia, Pakistan, the Philippines, Sri Lanka and Thailand. Evidence of competitive mixed credits from other industrial nations will not be needed to get subsidised finance for these nations.

Grants of 25 per cent of the contract value will be made to support all bids for capital goods and related services for projects meeting the criteria set under the Australian Government's development import finance facility.

Evidence of mixed-credit competition will still be required for subsidies for other services and some goods. However, in markets that are not classified as spilled, the requirements for evidence of mixed-credit competition have been relaxed.

Mr Hayden said the Government would increase the finance facility to 5 per cent of its aid funds, or A\$120m, by the fiscal year ending June 30, 1990, from about A\$15m this year.

## Abu Dhabi insurer shows marginal rise in profits

BY ANGELA DIXON IN DUBAI

ABU DHABI National Insurance Company (Adnic), the United Arab Emirates' biggest insurer, lifted profits by 3.3 per cent last year to Dh 106.7m (\$29.05m).

This was achieved despite a 5.7 per cent dip in premium income to Dh 328.1m, which the board attributed to fluctuations in oil prices and the Iran-Iraq war.

Assets grew by 8.9 per cent to Dh 682m, and the return on investments rose to Dh 68.7m from Dh 55.6m.

Adnic controls some 70 per cent of Abu Dhabi business

alone, and handles the bulk of the insurance business of the emirate's oil companies.

In 1986, the company introduced a medical insurance scheme in conjunction with the UAE which is expected to be a major source of income in future, according to senior management. It represents a significant step in the increasing range of client services which Adnic plans to offer.

The company expects to expand its geographic scope in the near future. It already has a wholly-owned subsidiary in London.

## Air New Zealand may buy into Australian carrier

BY DAI HAYWARD IN WELLINGTON

AIR NEW ZEALAND, which has been pushing hard without success, for the right to carry passengers within Australia, may buy a stake in East-West Airlines, Australia's third largest domestic carrier.

The New Zealand carrier has confirmed that it has been talking with East-West but says this is one of several options it is considering.

East-West is planning to gain an Australian listing through a flotation which would raise about A\$50m (US\$35.5m). At present, Australia has a two airline policy which restricts domestic air travel

largely to Australian Airlines and Ansett. When Ansett was given permission by the New Zealand government to buy a half stake in a new domestic airline to be set up with Brierley Investments and the Newmans group, Air New Zealand argued that it should have similar opportunities within Australia.

The Ansett airline in New Zealand is expected to make big inroads into Air New Zealand's domestic passenger traffic at least initially. Buying into East-West would give Air New Zealand a financial foothold in the Australian domestic aviation market.

## New curbs on Chinese bonds

CHINA'S State Council has issued a circular tightening control of stock and bond issues to curb misuse of investment funds and excessive capital construction, Reuters reports from Peking.

The New China News Agency quoted the circular as saying only a few designated collectives may issue shares and new collectives formed by merging several firms may not sell shares to the public.

Only state-owned firms may issue bonds after approval from the People's Bank of China, and they must not exceed the stipulated bond amount and may only use the money for projects within the state plan.



## UK COMPANY NEWS

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# Clive Wolman on Equiticorp's stake in Guinness Peat

## Revival of the takeover threat

THE SURPRISE acquisition last week of a potentially hostile 25 per cent stake in the merchant bank and financial services group, Guinness Peat, by New Zealand's Equiticorp Investment Company has revived the threat of a takeover and break-up of the group.

That threat is given more substance by Mr Alastair Morton's decision in late February to step down as chief executive of Guinness Peat, while staying on as a half-executive chairman and becoming co-chairman of the Euro-tunnel Anglo-French consortium.

Even he may find it difficult to fight off a bid while trying to raise nearly \$50m to dig the Channel Tunnel.

Equiticorp, whose previous brushes with regulators may arouse the Bank of England's hostility, is more likely to sell its stake to another foreign financial institution rather than bid itself.

It was the Bank which brought Morton, now 46, into Guinness Peat in January 1982. The group was on the brink of insolvency after suffering massive losses in its US commodities and import financing businesses and its board was given by the bank.

As a residue of the bitterness of that period, Mr Morton today has to confront two other unfriendly shareholders, Lord Kinnaird, founder of the group, and a German industrial company.

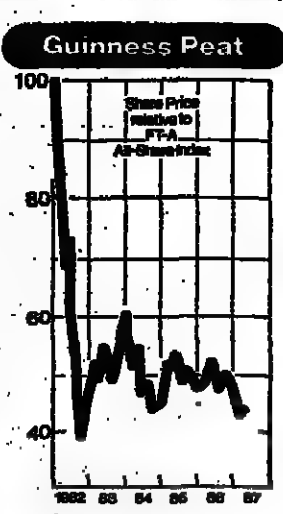
Between them, they account for more than 15 per cent of the equity which could easily be pledged to a predator.

Guinness Peat's recovery since 1982 was achieved by Mr Morton's ruthless cost-cutting programme and sale of peripheral businesses and assets.

The group was stripped down to the core activities of insurance broking (Fenchurch Insurance Holdings), investment banking, fund management and a lucrative, but passive, stake in the highly successful Guinness Peat Aviation.

Stockbroking analysts admire Mr Morton's intellectual rigour, his energy and his experience of dealing with Whitehall, but they say he lacks strategic vision and entrepreneurship.

His tough and abrasive style has also made him many enemies including Mr Robert Maxwell who was sufficiently stung by his insults to build up



Alastair Morton... a tough and abrasive style

a stake in Britannia Arrow in alliance with Mr David Stevens and thwart Guinness Peat's \$120m takeover bid at the end of 1985.

Mr Morton's boldest move has been the development of a fund management business spanning the Atlantic. Last autumn, Guinness Peat made the largest-ever acquisition of a US fund management house by a UK company with its purchase of Fortmann-Leff Associates, a New York firm managing \$4.5bn of pension fund assets.

Mr Morton started with a small investment management business which was part of the Guinness Peat merchant bank. It built up a reputation for managing currency funds and attracted publicity, although little business, when it became the first UK pension fund manager to offer charge fees related to its investment performance.

The purchase of the private client business of the stock-broking firm Henderson Crosthwaite gave Guinness Peat another £10m of assets although not all those assets are managed on a fully discretionary basis.

The fund management rationale behind the move was blurred by the acquisition of two small jobbing firms which suggested that Mr Morton was having second thoughts about his decision to steer clear of the post-Big Bang securities industry.

After the failure of the bid for Britannia Arrow, with its large, but troubled, unit trust management business, Mr Morton and his deputy in the US, Mr Michael Kerr-Dineen,

begin seeking a US fund manager.

Business has been booming in recent years for the independent investment "boutiques" in the US, like Fortmann-Leff. Many of the founding entrepreneurs, uneasy at making the transition to a more mature business, have started selling out to larger financial service companies (including, ironically, Britannia Arrow).

Fortmann-Leff is one of the few firms in the US or UK which can demonstrate a fairly consistent record over its 19 years of outperforming the relevant stock market index for its pension fund clients.

The acquisition, for which the initial payment was worth about \$80m, was cleverly structured by Mr Morton to achieve the following objectives:

● To give the existing owners of the 19-year-old firm, and the up-and-coming generation of fund managers beneath them, a sufficient incentive to develop the business and not to be lured away by rival firms, at least not for the next six years.

● To give the leading figures a stake in Guinness Peat and an incentive to assist it in the acquisition and development of complementary fund management businesses in the US, for example in mutual funds, endowment funds or passive management.

● To allow the US managers to continue running the business autonomously, and in particular to control its expenses and the remuneration packages for its employees without worrying about the reaction of head office in London.

● To achieve maximum tax efficiency by letting the company owners cash in their chips under the more generous capital gains tax regime before the Tax Reform Act took effect, by depreciating the actuarial value of the investment management contracts against taxable earnings, and by generating enough cash to make use of the 1980-81 disaster tax losses. These are a hang-over from the 1980-81 disaster.

The deal incorporated warrants, a sharing of the first three years' gross earnings (before expenses) and a final buy-out formula based on a multiple of those earnings. In effect, both parties gained what appeared to be exceptionally favourable terms at the expense of the taxpayer.

There are some opportunities for cross-selling. The pension plan clients of Fortmann-Leff may be encouraged to use, for example, the Guinness Peat currency fund whilst pension fund and private clients in the UK may find the US arm useful when seeking diversification into US equities. But investment clients are increasingly sceptical about such referrals.

Fortmann-Leff is also serving as the hub for the company's expansion into other US fund management businesses.

Another company, Eagle Management and Trust of Houston, Texas, which manages over \$80m of mainly charity and educational endowment money, was acquired at the year end for \$11m.

The concept of a multi-national fund management operation, with an autonomous base on each side of the ocean, is an interesting one. But it is difficult to see what, apart from the drive of its former chief executive, is holding that part of Guinness Peat together with its insurance broking, merchant banking and aviation finance activities.

Mr Morton's Eurotunnel appointment in February led to an upgrading of the positions of three deputies, Mr Kerr-Dineen, who is in charge of fund management, Mr John Selinger, in charge of banking, and Mr Geoffrey Knight, who is running the insurance broking arm.

Provided the merchant bank remained independent or found a respectable owner, the Bank of England would find it difficult to justify using its veto power under the Banking Bill to block a predatory move to break up the group into these components.

## Morceau shares fall on loss of contracts

By Ralph Atkins

SHARES in Morceau Holdings, the specialist fire protection group, fell 20p after it announced the loss of two major contracts worth a total of about £1.5m.

The group said it failed to secure contracts anticipated at the time of the group's last annual meeting. The contracts, put out to tender, were for the supply of fire protection equipment to a UK and a Norwegian oil company.

"Our expectations have been significantly dampened by the loss of these contracts," said Douglas Godfrey, finance director.

Morceau also said it expected to report a loss for the six months to March 1987 because of the normal low level of activity in the winter months and a depressed level of orders from North Sea oil companies.

"It would not be unusual to experience a loss in the first half but still produce a profit for the full year," he said.

The board of Morceau has decided not to pay an interim dividend. It will review the question of any final dividend in the light of the full year results.

In December the group announced that its results for the year to September 1986 would be below expectations because of difficulties in analysing the account for work at the new headquarters of Hongkong and Shanghai Bank.

The results showed pre-tax profits falling to £1.55m from £3.7m in the previous 12 months.

## Tesco holds 9.8% of Hillards

By Niall Tate

Tesco, the supermarket chain, which is raising a £176m bid-battle for Yorkshire-based Hillards, announced yesterday that it owned or had received acceptance of 9.8 per cent of Hillards shares by Monday's first closing date.

Acceptances themselves came from holders of 3.1 per cent of Hillards shares — a mix of private and institutional investors, according to Tesco. Country Bank, which is advising Tesco, has picked up a 6.5 per cent stake since the offer was announced, and a further 0.5 per cent is held by the Tesco pension funds.

Tesco, which has now extended the offer until May 1—said yesterday that it was pleased with the level of acceptances.

"We wanted to have around 10 per cent under our belt at this stage," commented Mr David Reid, Tesco's finance director.

However, the acceptances figure was immediately dismissed by Mr Peter Hartley, Hillards' chairman, as "pitifully low". Hillards has already announced that directors and family holdings accounting for 28.4 per cent of the shares have indicated that they will reject the bid.

In the market, meanwhile, Hillards shares added 1p to 314p—some 7p above the value of the Tesco paper which eventually increases its offer. Tesco shares themselves added 1p to 744p.

## Bell raises Standard stake to nearly 15%

By Hugo Dixon

MR Robert Holmes & Court's Bell Group International increased its stake in Standard Chartered, the UK-based international bank, to 14.99 per cent yesterday. It had increased its stake from 10 per cent to just under 12 per cent on Monday.

There was no definitive explanation for Mr Holmes & Court's move, though Mr Peter Wilmoth-Sitwell, chief executive of Warburg Securities, which is acting for him, said he had no intention to make a full bid for the bank.

Others continued to speculate that he was building up a strategic stake which would

give him greater bargaining power should somebody else make a bid.

Lloyds Bank, which made an abortive bid for the bank last year and still has almost 5 per cent, will be free to relaunch its bid, if it wishes, in July.

Mr Holmes & Court was one of three white knights who rescued Standard Chartered from that bid by buying large numbers of its shares in the final stages of the battle. The others were Sir Y. K. Pao, the Hong Kong businessman who also has a 15 per cent stake, and Mr Tan Sri Khoo Teck Puat, the Malaysian financier, who has about 6.5 per cent.

## Adwest profits advance checked by restructuring

■ comment

Rather like the curious incident of the dog that failed to bark in the night, the odd thing about Adwest is that no-one has tried to take it over. With substantial property interests which put the shares at a discount to the net asset value and a growth record that leaves a lot to be desired, it looks an ideal target.

Perhaps the dividend of just under 5p per cent has kept shareholders happy. This year, the company has cut back its automotive interests—since 96 per cent of turnover and now headed for 95 per cent whilst continuing its property dealing which now makes up a third of group profits. Whether a predator would want to wade through Adwest's collection of small businesses to get to the tasty property prospects is the key question; certainly the shares reflect some interest, for assuming a pre-tax profit of £10.1m this year, they are unattractive on trading grounds on a prospective p/e of 12.5 at yesterday's close of 363p.

A number of major new contracts at IHW, although resulting in heavy start-up costs, would contribute to future profits.

Profits for this year had been affected by the changes.

Turnover in the first six months was up from £39.13m to £48.13m. Tax charged was £1.14m (£1.23m) and minorities were £69,000 (£47,000). There was an extraordinary charge after tax of £385,000, stated after estimated tax relief of £387,000.

Further net closure costs of approximately £220,000 after tax relief are anticipated during the six months to June 30 1987 and an extraordinary credit of approximately £750,000 is anticipated on the disposal of Burman.

The interim dividend has been raised from 1.7p to 1.8p per 25p share.

## Australians increase stake in RHM

Goodman Fielder, Australian food group, has increased its holding in RHM, Hovis McDougall to 15.79 per cent. On Monday it bought 600,000 shares at 310p a share and a further 860,000 at 309p.

The purchase was seen as part of a strategy to prevent its holding from being diluted should RHM's hostile bid for Avana, Welsh food company, succeed.

Dr John Rendall, chairman and chief executive of Avana, has maintained throughout the takeover campaign that RHM's bid was a defensive tactic against a possible future bid from Goodman Fielder rather than a move dictated by commercial logic.

The Australian company paid £5.47 million for the 1.579 per cent stake in RHM and promptly denied it had any plans to launch a bid.

Fletcher Challenge of New Zealand holds a little less than 5 per cent.

## Kellock pays £16m for loss adjuster

By Nick Barker

Kellock Trust, financial services group, plans to pay an initial £12m to buy 85 per cent of Ellis & Buckle, one of Britain's leading insurance loss adjusting firms.

It comes at a time when the UK's loss adjusting market is passing through a big reorganisation. Traditionally, it has been dominated by long-established privately-owned companies, but recently several outside institutions have begun buying in.

Two weeks ago Merrett Group, one of the biggest underwriting agencies at Lloyd's of London, said it was buying Graham Miller (Northern), another well-known loss adjuster. The initial consideration for Ellis will be met by an issue of 25.2m new shares at 45p.

A further consideration of between £2.2m and £3.5m may be payable depending on profits in 1987 and 1988.

Mr Michael Langdon, Kellock's chief executive, said the purchase also involved what he called "a state-of-the-art management buy-in".

This is being conducted via the creation of a new holding company, Ellis & Buckle Holdings which will be 15 per cent owned by three of Ellis's present directors, Mr T. E. Heward, Mr G. A. Loughney and Mr C. W. Storer.

Mr Storer was appointed in 1984, at a time when Ellis was beginning a planned expansion programme. It has opened new offices nationwide, bringing the total to 38, and increased pre-tax profits from £492,000 in 1984 to £1.65m to September 30 1986.

Mr Bill Best will continue as Ellis's managing director until April 1989, and will also join Kellock's board.

Kellock Trust is 48 per cent owned by London & Edinburgh Trust, the property company.

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend for previous year	Total dividend for year
Alexandra Workwear	1.5	May 28	8.75	10.25
Adwest Inv	1.8	June 4	1.7	3.5
New Court Trust	1.5	May 28	4.75	6.25
Ash & Lacy	1.3	May 30	10.25	20.25
Aspen Comm	2.4	May 28	1.3	3.7
Cowell	1.5	May 28	1.5	3.0
Fitch & Co	4.8	May 28	4.1	8.9
Friendly Hotels	0.7	—	—	1.2
Hollis	1	—	—	1
Home Counties News	6.75	—	5.5	10
Kellock	0.4	June 1	0.4	0.8
Marlborough	0.7	May 28	—	0.7
Metec	1.3	—	1.3	2.6
More O'Ferrall	3	June 4	3	6
Tharston	10.5	—	8	12.5
H. Vowles Holdings	1.5	May 27	2.2	3.7

Dividends shown Pence per share except where otherwise stated. \* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ Gross throughout.

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1,000,000	1,000,000	—	—
£1,700,000	£1,700,000	—	—

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8th April 1987

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### SPONSORED SECURITIES

High	Low	Company	Price	Change	Div. (p)	P/E
161	118	Ass. Brit. Ind. Ordinary	157	—	7.3	4.6
163	121	Ass. Brit. Ind. CULS	163	—	10.0	6.1
40	28	Armstrong and Rhoads	38	—	4.2	11.7
80	84	BBS Design Group (USM)	78	—	1.4	1.8
222	108	Bardon Hill Group	221	+1	4.8	21.1
114	85	Bray Technologies	114	—	4.3	13.6
138	78	CCI Group Ordinary	134	—	2.9	2.2
107	77	CCI Group 10c Conv. Pl.	101	—	15.7	15.5
27	118	Carborundum Ordinary	270	—	8.1	3.4
104	90	Carborundum 7.5pc Pl.	94	—	10.7	11.4
125	75	George Blair	94	+1	3.8	4.0
117	87	Ind. Precision Castings	117	—	6.7	5.7
178	118	Isle Group	122	+1	18.3	—
125	101	Jackson Group	125	+1	6.1	4.9
377	269	Jones Burrough	269	—	17.4	10.0
100	89	Jones Burrough Sp. Pl.	82	—	12.9	14.0
1038	342	Muthuswamy NV (Ames)	680	—	—	35.8
380	280	Record Highway Ordinary	363	—	—	6.5
100	83	Record Highway 10pc Pl.	88	—	14.1	18.4
81	67	Robert Jenkins	85	—	—	3.7
80	30	Screens	80	—	—	—
154	67	Torday and Carlisle	153	—	5.7	3.7
340	321	Trevian Holdings	324	—	7.9	2.4
91	42	Unilock Holdings (SE)	84	—	2.8	3.3
133	88	Walter Alexander	133	+1	6.0	3.7
200	150	W. S. Yates	193	—	17.4	19.2
106	67	West Yorks. Ind. Hoas. (USM)	102	—	5.8	6.5

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8th April, 1987

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## UK COMPANY NEWS

## Sunleigh launches 'unwelcome' £13.4m bid for Dale Electric

BY NIKKI TAIT

A £13.4m bid battle broke out yesterday between Sunleigh Electronics, the USM-quoted electronics holding company where FKI Electricals holds around one-quarter of the shares and four former or current FKI men are on the board, and Dale Electric, which is fully quoted and makes power systems.

Sunleigh announced that it is offering 12 of its own shares for every five Dale. There is no cash alternative, and with Sunleigh up 1p at 42p yesterday, that values each Dale at 100p. Dale itself jumped 32p to 87p.

However, the offer was immediately rejected by Dale as unsolicited and unwelcome.

Mr Christopher Coole, Dale's

finance director, said that the company would be discussing the bid more fully with its advisers, County Bank, today and would write to shareholders shortly.

Sunleigh has been building a stake in Dale for two months, which—before yesterday—stood just below the disclosure level.

Yesterday, it picked up a further 100,000 shares, taking its stake to 5.73 per cent.

If successful, the bid would almost double the size of Sunleigh—30.4m shares, representing 83 per cent of the existing capital would be issued.

Yesterday, Mr Anthony Merryweather, Sunleigh's chairman, said the company had planned "to make a quantum

leap" during 1987, and that the board had "wide experience of rationalising companies" which he claimed could transform Dale.

Dale, itself, which makes AC and DC power systems, went into the red with a £260,000 loss before tax in the year to April 1986—the result of reduced export orders for the main UK manufacturing business and problems at its Thai subsidiary.

However, in the six months to end-October, the company swung back to a pre-tax profit of £589,000.

According to Mr Coole, around 25 per cent of the shares are held by family and directors.

## Chamberlain forecasts more profit expansion

By Philip Coggan

Chamberlain Philippe, the shoe components and adhesives group currently fighting off a hostile bid from Wardle Stores, yesterday revealed a pre-tax profit forecast of £7.25m in the year to March 31, 1988 compared with the forecast of £6.75m it has already made for the year just ended.

The Northamptonshire-based shoe group is pointing to the elimination of losses in Vinalux UK, increased sales to the Far East and full-year contributions from recent adhesives purchases as the engine behind earnings per share growth, forecast at 27 per cent in the 1987-88.

Chamberlain considers that the bid from Wardle, which manufactures plastic sheeting and survival equipment, has "no industrial logic."

Wardle launched a three-for-10 share offer in February, criticising the earnings record and the diversification strategy of Chamberlain.

On its first closing date, Wardle's offer had received acceptances of only 0.47 per cent and it is widely expected to increase its offer next week.

Based on yesterday's closing prices of 159p, up 8p for Chamberlain, and 447p, up 4p for Wardle, the current offer is worth £48m.

## ISSUE NEWS

Philip Coggan on the background to the Filofax debut

## Making a date with the USM

ARRANGE an appointment with a trendy young professional nowadays and the chances are that he or she will reach for their Filofax. Now the company which has owned the trademark to the fashionable "personal organisation product" since 1980 is joining the Unlisted Securities Market.

But the customers who have been prepared to shell out about £50 for the popular Winchester version of what is, essentially, a souped-up diary will not be given much chance to apply for shares. Broker Phillips & Drew is placing the 4m shares on offer with selected institutions in order to reduce offer costs and to create a firm base for the equity.

Under Stock Exchange rules, 25 per cent of the shares must be distributed via other named brokers, private clients of Stock Beech and Albert Storey.

Given the publicity that has surrounded the launch of Filofax, the chances are that the shares will immediately go to a substantial premium over the placing price of 120p when dealings begin on April 14.



David Collinson, chairman of Filofax, and his wife, Lesley, the personnel director

Mr David Collinson, the company's chairman, and his wife, Lesley, the personnel director, started a group called Pocketfax in 1976 to market Filofax products by mail order. By the late 1970s, they became a major customer of Norman & Hill, as the Filofax company was then called, and in 1980 they took it over, acquiring 76 per cent of the equity in the process.

Profits growth really began in 1983 after the company had re-designed the Filofax and improved the marketing. Pre-tax profits have grown from £112,000 in 1983 to £1.42m last year, putting a 9.5c on the shares at the placing price of 16.5.

Now the company is being launched with a market capitalisation of £17m and Mr and Mrs Collinson and trusts are selling

about 1.8m shares worth about £2.16m. The equity on offer, which includes 2.2m new shares, represents 28 per cent of the enlarged capital.

Filofaxes are now available with cover designs ranging from the wily at £12 to the crocodile at £50. But the real expansion has been in the add-on sheets which can be slotted in—and provide information like places to go in London, maps of cities and expenses forms.

In the UK, the product is sold through a range of retailers like Harrods and Fortnum & Mason as well as W. H. Smith. Overseas sales now make up slightly less than one-third of the total, thanks to a recent export to Japan, and the company has just set up a subsidiary in the US.

The company believes there is plenty of growth potential in the UK—sales increased 118 per cent in 1986—but will use the proceeds of the placing to develop new products and overseas sales. It has plans for acquisitions in the field of "personal organisation"—which apparently means better designed briefcases and handbags.

## Holmes Protect. in Australian deal

Holmes Protection Group, a New York-based electronic security group, although still listed in London, yesterday unveiled plans for a link-up with Wormald International, the diversified Australian company.

Initially, Holmes is proposing to issue 6.15m new shares—a 9.99 per cent stake—to Wormald at 172p each, giving a cash injection of £10.6m. But it hopes to follow this with a deal by which Holmes would acquire

Wormald's security interests in the States, the UK and Europe in return for a minority stake of between 40 and 50 per cent of Holmes.

Yesterday, Mr Tom Forrest, vice chairman of Holmes, said that these interests have revenues of around £220m a year and make pre-interest profits of some US\$10m-US\$15m. However, he stressed that details of acquisition have yet to be worked out.

Wormald moved into the States back in 1970 with the purchase of a fire protection business, the Amsul Company.

Holmes, meanwhile, is heavily involved in burglar, fire and other alarm market in New York and Miami.

Yesterday Holmes' shares—which have attracted bid speculation in the past and have risen strongly during the past few months—added another 8p to 192p.

## Brooks offer aims to clean up

BY RICHARD TOMKINS

INVESTORS who subscribe to the placing of shares in Brooks Service, a Bristol-based lingerie and dry-cleaning group, will get the chance to see the issue. But everyone else will have to wait.

Given the publicity that has surrounded the launch of Filofax, the chances are that the shares will immediately go to a substantial premium over the placing price of 120p when dealings begin on April 14.

Brooks has two main activities. It hires and launders linen and workwear for hotels, restaurants and industry, and it has a network of 68 dry-cleaning shops, mainly in southern England. The dry-cleaning shops also do clothing alterations, laundry, shoe repairs and key cutting, and an increasing number offer a photo-processing service.

The company's origins go back to the 19th century, but

organisation will be able to use it. County, the merchant bank, is placing 2.56m shares in Brooks Service at 115p each through Stock Beech, the Bristol stockbroker. This puts a value on the company of £12.5m.

Brooks has two main activities. It hires and launders linen and workwear for hotels, restaurants and industry, and it has a network of 68 dry-cleaning shops, mainly in southern England. The dry-cleaning shops also do clothing alterations, laundry, shoe repairs and key cutting, and an increasing number offer a photo-processing service.

The company's origins go back to the 19th century, but

more recently its growth has been spurred by a policy of selective acquisitions. Pre-tax profits have risen from £417,000 in 1983 to £1.1m in the year to last December on turnover up from £7.5m to £13.6m.

The shares being sold represent 24 per cent of the enlarged equity. Some 815,248 of them are being sold by existing shareholders and the other 1.74m are new shares being issued by the company to raise about £1.7m net. This will help repay debt and provide capital for expansion.

The historic p/e ratio is 11.8 on an actual 23 per cent tax charge and 14.1 on a notional 38 per cent charge. That compares with 16 for Stockley and 18 for Sunlight Service.

## March revs up for £14.2m USM float

By Ralph Ashton

MARCH, the racing-car maker, has announced details of its flotation on the Unlisted Securities Market.

A total of 3.6m shares will be placed at 120p each, valuing the company at £4.32m. De Zoete & Bevan will place 2.7m. The rest will be placed by Smith Keen Cutler as second distributor.

Dealings are expected to start next Monday the day after the scheduled Brazilian Grand Prix.

The group is issuing 3m shares for the issue to raise £2.17m after expenses to finance further growth. The remaining 1.6m shares are being sold by Mr Robin Herd, chairman. The directors will retain a 66.7 per cent interest in the company.

Mr Herd said the group saw the flotation as the next step in its development.

"We want to establish fully the three prongs of our industry: composite materials; engineering consultancy; and Formula 1 racing," he said.

The group's turnover has risen from £3.5m in 1983 to £11.9m in 1986. Pre-tax profits rose from £204,000 in 1983 to £2.6m in 1986 but then fell to £1.45m in 1986. The group says the 1986 result was exceptional because of exchange-rate movements.

On a 35 per cent tax charge, the placing gives the group a historic p/e ratio of 11.9. At the placing price a dividend of 4.2p, which the directors would have expected to recommend for the year to October 1986, gives a gross yield of 4.5 per cent.

FREESTOCK HOLDINGS has acquired S. P. & S. Records, distributor of records, cassettes and compact discs to leading multiple retailers from the receivers for £742,000 cash. S. P. & S. had a turnover of some £5m in 1986.

## NOTICE OF EARLY REDEMPTION

U.S. \$150,000,000

Union Carbide Overseas Finance Corporation N.V.

144% Guaranteed Notes Due May 1, 1989

Payment of principal and interest unconditionally guaranteed by

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NOTICE IS HEREBY GIVEN that in accordance with Paragraph 5 (a) of the Terms and Conditions of the Securities, the Company will redeem all of the above mentioned Securities at their principal amount on 1st May, 1987, when interest on the Securities will cease to accrue.

Repayment of principal will be made upon presentation of the Securities with all unexercised Coupons attached, at the Office of any one of the Paying Agents listed therein.

Accrued interest due 1st May, 1987 will be paid in the normal manner, against presentation of Coupon No. 5, on 1st May, 1987.

Bankers Trust Company, London  
1st April, 1987

Agent Bank

## SHANGRI-LA INTERNATIONAL



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## SAATCHI & SAATCHI COMPANY PLC

European private placement of  
9,740,000 new ordinary shares  
of 10p each at 654.50p

£ 63,748,300

and introduction of  
all the issued ordinary shares of the Company  
to the Paris Bourse with effect from  
30 March 1987

The above placing and  
introduction were completed by



BANQUE PARIBAS

5 Rue d'Antio 75002 Paris  
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## IN BRIEF

METSEC, USM-quoted designer and maker of structural components and systems, suffered a slight decline in pre-tax profits for 1986. Although turnover improved by 15 per cent from £14.89m to £17.12m the pre-tax result fell by £349,000 to £1.13m. The dividend is 2.6p (1.5p), with a final of 1.5p.

HOME COUNTIES Newspapers Holdings, printer and publisher of local newspapers, continued its recovery with pre-tax profits of £1.62m in 1986. A year earlier the company reported losses of £461,000, but swung back with profits of £746,000 at the interim stage. The final dividend is raised from 5.5p to 6.75p net for total of 10p (7p). Earnings per 25p share emerged at 44.1p (losses 6.9p).

LOCAL AUTHORITY BONDS: The interest rate for this week's issue is 9 1/4 per cent, down 1/4 of a percentage point from last week, and compares with 9 1/2 per cent a year ago. The bonds are issued at par and are redeemable on April 13 1988. A full list of issues will be published in tomorrow's edition.

MRS FIELDS INC's holding company, Mrs Fields Holdings, has bought La Petite Boulangerie from PepsiCo. The acquisition has been structured to improve the earnings of Mrs Fields, USM-quoted US-based cookie maker, by a reduction in the tax charge and giving it the opportunity to acquire LFB, which is forecast to make significant losses in 1987, in 1988.

NEW COURT Trust (Investment trust): Net asset value 709p (568p) at February 28 1987. Interim dividend 5p (4.75p).

HILLSDOWN HOLDINGS has acquired Wyatt & Bruce, a company engaged in animal feed manufacturing and agricultural merchandising via issue of 144,000 ordinary and cash of £245,550.

## MANUFACTURERS HANOVER

## All figures speak for themselves

### Manufacturers Hanover Limited

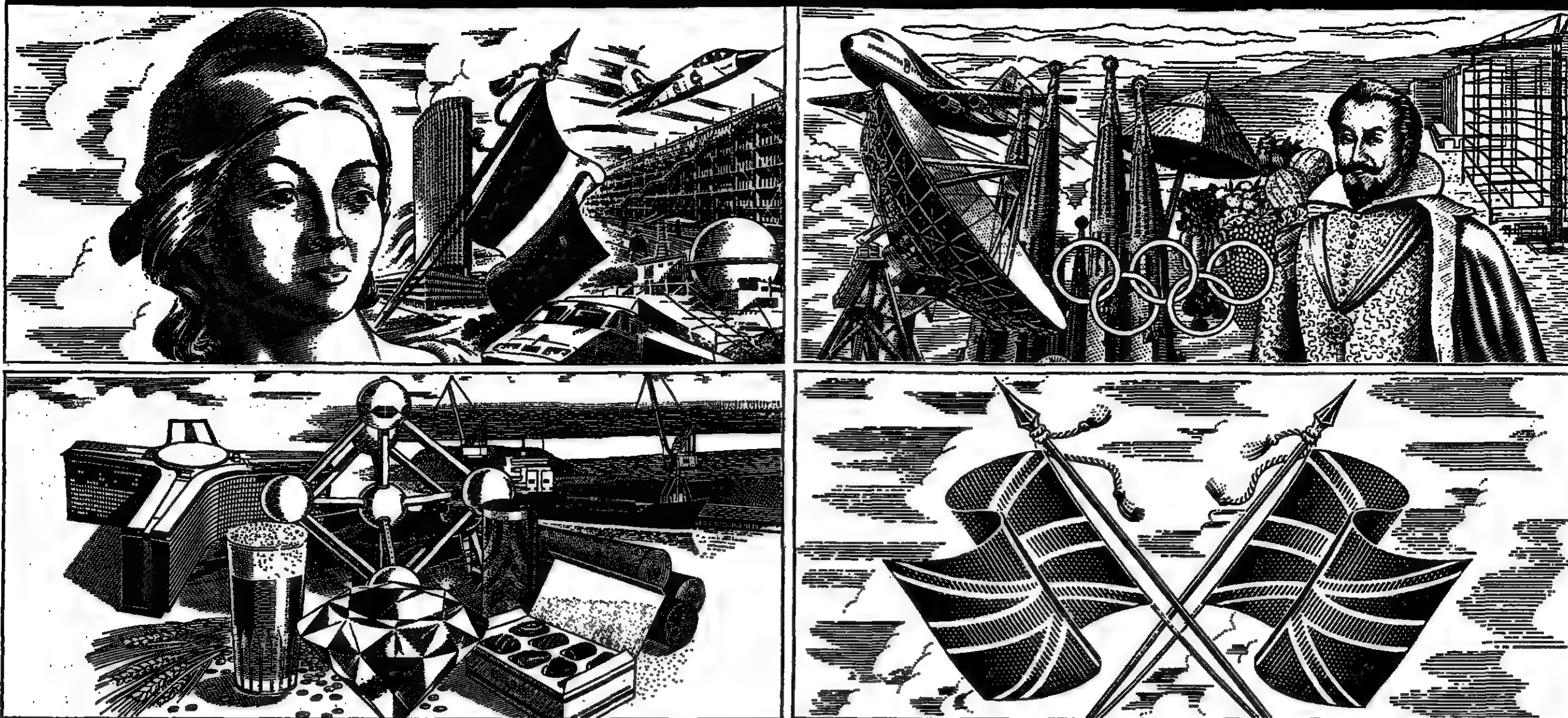
Year ending 31st December	1986 (£000)	1985 (£000)	1984 (£000)
Profit before tax:	16,402	16,032	13,117
Total share capital and reserves:	49,432	39,868	31,712
Total assets:	582,792	344,707	539,485

(But some have more to say than others.)

The Investment Banking Group



# In European markets an experienced guide is essential



## DUMÉNIL The European Specialist

**FRANCE** Our French Growth Fund has continued to prove its performance potential with an increase in the offer price in excess of 17% since launch in October 1986. The Fund was 1st out of 79 European unit trusts for the month of January 1987 and 4th out of 76 European unit trusts over 3 months to 1st March 1987. (Source: Money Management).

The managers' aim is to achieve maximum capital growth from an actively managed portfolio, focusing on special situations. It is well placed therefore to take advantage of the current economic expansion in France.

France now has a stable, right-wing government, committed to a share-owning democracy and offering tax incentives to equity investors. French exports are booming. Inflation is low and the currency strong. Another very positive feature of the French market has been its resilience to the student and trade union unrest evidenced in December last. Within this climate, and encouraged by two successful major privatisations and a continuing privatisation programme, a substantial flow of institutional and private money is now moving into the stockmarket. In our view, the French opportunity is only just beginning. The investment advisers to the Fund are Duménil-Leblé S.A., a leading French securities house. (Figures to 1st April.)

**BELGIUM** A new investment opportunity in the economic heart of Europe - Duménil Belgium Growth Fund. Belgium has always held a vital strategic position within the European economy, having the largest ports conglomeration in Europe and ready access to all European markets.

With revitalised industries, exports up, a stable currency and a stockmarket that's performing well beyond expectations, inflation in 1986 was just 0.6%, below that of Switzerland. The currency is strong having appreciated by 8% against the foreign currencies average in 1986.

Corporate productivity should continue to improve and companies will benefit from the recent 2% cut in corporate tax.

The improvement in terms of trade is spectacular and the current account shows a growing and substantial surplus. The fact that Belgium mostly exports to European countries will reduce the impact of the growing competitiveness of American companies, following the weakening of the dollar.

The launch of the Duménil Belgium Growth Fund gives investors the opportunity to profit from a swelling tide of prosperity in Belgium.

The managers aim for maximum capital growth through locally researched and advised investment in those areas of economic activity with the most potential. The advisers to the Fund are Banque Degroof in Brussels, the leading Belgian private merchant bank currently managing clients' funds of approximately \$1.5 billion.

**NEW FUND  
FIXED OFFER  
UNTIL 15TH APRIL**

**SPAIN** Spain has seen considerable political change and a dramatic development of its infrastructure in the last decade. Changes which have set the scene for dynamic economic growth. Government policies and EEC integration will further fuel industrial development, and give every indication that Spain has entered a period of sustained growth. In the twelve months to December 1986, the Spanish stockmarket showed an increase of 108% (138% in sterling terms). While it may not necessarily enjoy such remarkable gains in the future, it is generally expected to maintain strong growth in the coming 4-5 years. The managers are therefore confident that the Duménil Spanish Growth Fund offers excellent growth prospects to investors in the medium term.

Launched as the UK's first authorised Spanish Unit Trust in January this year, the Fund has attracted in excess of \$26 million of new money to date.

The aim is maximum capital growth through locally researched and advised investment in the traditional areas of economic activity - banking, finance and construction - and in emergent areas such as telecommunications. Investment will be restricted to companies quoted on the Main Madrid Stock Exchange.

The Duménil Spanish Growth Fund benefits from the investment expertise of Spain's premier fund manager, Gestemur S.A. (Figures to 1st April.)

### DUMÉNIL LEBLÉ

Duménil Unit Trust Management Limited is a UK subsidiary of Duménil-Leblé, the Paris based banking and financial services group, established in 1912. Duménil-Leblé has grown particularly rapidly since 1981, when it obtained permission from the Bank of France to become a securities house, and in December 1984 the company went public on the 'second marché'. The group has been described as "the rising star of the French financial market", and has a market capitalisation of approximately \$850m.

A critical factor in the group's success is the combination of Duménil-Leblé's innovative, dynamic approach, with the expertise and "hands on" talent that only skilled local fund managers can provide.

**UK** As the World's third-largest equity market, the United Kingdom now enjoys the additional distinction of being rated among the top three growth economies. Overseas investors are increasingly turning to the UK Stock Market, recognising that the economy offers one of the highest growth rates in Europe, with inflation firmly under control, falling interest rates, steadily improving productivity and rising corporate profits.

In the context of all these positive factors, the Stock Market ratings of UK companies represent exceptionally good value by comparison with their higher rated counterparts in Japan and the USA.

Duménil U.K. Growth Fund (formerly the London Law Capital Growth Fund) was launched on 14th May 1984 and has consistently out-performed the UK Stockmarket indices. The offer price has risen by more than 201% from launch to 31st March 1987, compared with the gain of 95.7% in the Financial Times - Actuaries All Share Index. Such success has been built upon the investment management disciplines of Duménil-Leblé together with the finely tuned market intelligence of Duménil within the U.K.

We are confident that the combination of the outstanding prospects for the U.K. equity market with the investment management skills and track record of the Duménil U.K. Growth Fund, will continue to offer rewarding prospects to investors over the medium term.

# DUMÉNIL

## Unit Trust Management Limited

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FT 44



## UK COMPANY NEWS

ANOTHER  
EXCELLENT YEARSummary of Results  
for the year ended 31st January 1987

	1987 (52 weeks) £000	1986 (52 weeks) £000	increase
TURNOVER	33,000	26,200	+26%
PROFIT BEFORE TAX	3,900	2,900	+31%
EARNINGS PER SHARE	22.8p	16.4p	+45%
DIVIDEND PER SHARE (NET)	7.75p	6.0p	+29%

Europe's leading supplier and manufacturer of quality  
careerwear and workwear.

Commenting, Chairman Granville Davis said:

- ★ Another successful year—pre tax profits up by 31% to £3.9m.
- ★ Proposed final dividend of 5.0p net—total for year 7.75p.
- ★ Sales and productivity have increased in all main sections.
- ★ Two for one scrip issue recommended.
- ★ The current year has started well—another good year anticipated.

The Annual Report and Sales Catalogue will be available  
on request from the address below**Alexandara**  
WORKWEARAlexandara House, Patchway, Bristol BS12 5TP  
Telephone: (0272) 696808, Fax: (0272) 696808, Telex: 14296Central American Bank for  
Economic Integration  
(CABEI)

U.S. \$20,000,000

Floating Rate Serial Notes due 1994

For the six months

9th April, 1987 to 9th October, 1987

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 1/2% per annum, and that the interest payable on the relevant interest payment date, 9th April, 1987 against Coupon No. 17 will be U.S. \$254,650.

The Industrial Bank of Japan, Limited  
Agent BankShearson Lehman Brothers  
Holdings Inc.

(Incorporated in Delaware)

U.S. \$300,000,000

Floating Rate Notes Due October 1996

For the three months

8th April, 1987 to 8th July, 1987

The Notes will carry an interest rate of 8.6625 per cent. per annum and interest payable on the relevant interest payment date 8th July, 1987 will amount to U.S. \$188,41 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London  
Agent Bank

## Inspectorate International Finance N.V.

Curacao, Netherlands Antilles

under the irrevocable guarantee of

Inspectorate International Ltd.

Neuchâtel, Switzerland

DM 200,000,000

2% Deutsche Mark Bearer Bonds of 1987/1992

with Warrants to purchase Bearer Participation Certificates ("BPCs") of St. 20.— per value each of Inspectorate International Ltd.

Each Bond in the denomination of DM 5,000.— is provided with one detachable Warrant A which entitles the Warrantholder to purchase four BPCs of Inspectorate International Ltd. and to subscribe for two Warrants B. Such two Warrants B entitle the Warrantholder to purchase an aggregate of eight BPCs of Inspectorate International Ltd.

## Schweizerischer Bankverein (Deutschland) AG

Banque Paribas  
Capital Markets GmbHCommerzbank  
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AktiengesellschaftMerrill Lynch  
Capital Markets

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AktiengesellschaftBerliner Handels-  
und Frankfurter BankIndustriebank von Japan  
(Deutschland) AGKreditbank  
International Group

Leu Securities Limited

Swiss Volksbank

Trinkaus & Burkhart  
Kommanditgesellschaft auf Aktien

New Issue

This announcement appears as a matter of record only.

April 8, 1987

More O'Ferrall jumps  
by 86% to over £5m

More O'Ferrall, the outdoor advertising group, boosted its pre-tax profits by more than 86 per cent from £2.81m to £5.24m on turnover up from £22.51m to £29.97m in 1986.

Shareholders will benefit from the substantial improvement through a proposed final dividend of 3.5p (3p), making a total of 5.2p (4p) for the year.

Mr Russell Gore-Andrews, the chairman, said that a restructuring of the competition in the outdoor advertising sector in the UK, More O'Ferrall's major market, should lead to the strengthening of the medium and a more profitable base for the group's future development.

He said that it had continued its investment in acquiring new sites in France and believed

that More O'Ferrall's special presentation of advertising in the market would meet the new challenge from the liberalisation of TV advertising.

In January, the group paid a total of £406,000 (£387,000) for Multimedia, which has the concessions for Dublin, Cork and Shannon airports, and Display Sign Services, a roadside contractor.

Tax charges rose from £1.28m to £1.98m and earnings virtually doubled to 13p (6.7p).

## comment

After a patchy profits record in the last few years, More O'Ferrall now seems to have got the formula right. It has established itself at the top end of the market and used its management skills and shrewd

marketing to turn the outdoor poster into an attractive and flexible advertising medium. Its Adshel subsidiary, which sells advertising space on bus shelters, has an 85 per cent of market share but the group has only 20 per cent of total poster sales income in the UK. This, together with the potential for expanding its operations in Europe, leaves plenty of room for growth. The takeover of London and Continental Advertising Holdings by MAI in January has left the poster market looking firm. A General Election campaign will be the icing on the cake. Pre-tax profits of £5.5m for 1987 are forecast which at 100p, up 13p, gives a prospective p/e of about 12. This is undemanding for a group with good opportunities for further progress.

Friendly Hotels  
advances and  
raises £8.6m

Friendly Hotels announced a sharp increase in its pre-tax profits for 1986 from £180,000 to £781,000 on turnover of £8.07m against £1.6m. It also announced a share placing to raise £8.5m net.

Up to 2,157,383 new ordinary shares and 4,274,678 convertible preference shares are being conditionally placed but, existing ordinary and convertible preference shareholders are invited to apply for the new shares at 25p per new ordinary and 100p net preference share.

Application for the new shares may only be made in units comprising one new ordinary and two convertible preference shares.

The gross profit for 1986 was £2.08m (£877,000); distribution costs amounted to £130,000 (nil) and administration costs to £1.98m (£877,000). Other operating income brought in £30,000 (same) while interest payable was £102,000 (£45,000). Tax charged was £125,000 (£37,000) and minority interests £53,000 (nil). There were no extraordinary charges in 1986 (£29,000).

The dividend is raised to 1.5p with a proposed final of 0.7p (single payment of 0.7p) per share on earnings of 6.4p (2.5p) per share.

Confidence at Aspen as  
profits soar to £2.1m

Aspen Communications almost doubled its pre-tax profits from £1.1m to £2.1m in 1986, and the final dividend of this USM company is raised from 1.5p to 2.4p for a final of 3.7p net compared with 1.8p.

The directors said the group's organic growth prospects remained excellent.

Results include a full year's contribution from the ACT Preprint companies and the final quarter's results from Sparfax Television Holdings, acquired in September. Sparfax produced the anticipated improved volumes, and last month it was merged with Aspen Television to form Aspen Corporate Communications.

Current volumes were significantly ahead of last year, and the prospects for this division were excellent.

The Clearstream radiotelephone division had an outstanding year with substantial increases in turnover and profits. Second half results at Penward Press were affected by actions to prepare for the major increase in capacity resulting from the decision to invest approximately £2.5m (before regional grants and loans) in building plant and machinery over the next three years.

Volumes are well ahead of last year in anticipation of new

production capacity to be available next month. Prospects for the second half are good.

Magnatech, launched last May, had a good year, producing an overall profit and impressive volume increases. An excellent result is expected from this division in 1987.

Business forms and computer supplies had a year of considerable progress. The merged business forms companies, Walker Computer Forms and the ACT Preprint companies yielded the anticipated improved margins.

The real potential benefits should start to show in the second half of the current year when two new high productivity presses will be operating.

Group turnover for 1986 climbed from £2.1m to £16.75m. Tax took £760,000, against £1.23m against £1.17m. Turnover rose marginally to £6.75m (£6.7m).

There were further losses from the Leisure Industries subsidiary which made home smoker tables. That division had now been sold, he said. The Leisure Industries division incurred reduced losses of £438,000 (£494,000). From a reduced group trading profit of £1.83m (£2.43m), the pre-tax result was after interest charges of £916,000 against £1.68m.

Tax took a lower £94,000 (£198,000), and after an extraordinary credit of £1.35m (£181,000 debit), which included the cost of closure and sale of Leisure Industries, retained profits came out at £1.71m (£27,000).

Earnings per 10p share fell to 1.3p (1.5p), and there is no dividend proposed.

Profits fall  
to £0.43m  
at Riley  
Leisure

A FALL in pre-tax profits, from £751,000 to £429,000, was yesterday reported by Riley Leisure, sneaker table maker and smoker club operator, for 1986. The group for 1986 included a £471,000 contribution from the fitness equipment division which was sold in March 1986 to improve liquidity.

Turnover for the year was reduced by £1m to £11.75m. Mr Alan Deal, the chairman, said that a collapse in sales of sneaker tables to Hong Kong was behind the lower result. The bubble had burst for Riley in that market, which had reached saturation point, he said. Sales were down by over £3m, which had left the company an estimated £500,000.

Overall profits from the Riley Leisure division fell from £1.23m to £587,000, on turnover down £1m to £10m.

The directors were looking to other export markets, including Japan and China.

The sneaker table made another good contribution, the chairman said, with profit of £1.23m against £1.17m. Turnover rose marginally to £6.75m (£6.7m).

There were further losses from the Leisure Industries subsidiary which made home smoker tables. That division had now been sold, he said.

The Leisure Industries division incurred reduced losses of £438,000 (£494,000). From a reduced group trading profit of £1.83m (£2.43m), the pre-tax result was after interest charges of £916,000 against £1.68m.

Tax took a lower £94,000 (£198,000), and after an extraordinary credit of £1.35m (£181,000 debit), which included the cost of closure and sale of Leisure Industries, retained profits came out at £1.71m (£27,000).

Earnings per 10p share fell to 1.3p (1.5p), and there is no dividend proposed.

Sharp sales rise  
boosts Alexandra  
Workwear to £4m

Alexandra Workwear raised its 1986-87 pre-tax profits by 32 per cent and said yesterday that the current year had started well with orders, sales and production all showing good increases over the previous 12 months.

The extra production in the new factory, which opened at the beginning of last year, was giving improved overhead recovery and the directors anticipated another very good year.

For the year to January 31 1987 turnover pushed ahead from £36.25m to £32.96m and at the pre-tax level profits advanced by £220,000 to £3.85m—the group is a manufacturer and supplier of careerwear and workwear.

Sales in the UK continued to increase in all sections throughout the year.

Overseas sales in total increased by 28 per cent to £17.1m—the rest of the ECU increased its sales by 58 per cent.

Pre-tax profits for 1986 were struck after taking account of the employee bonus of £204,000 (£162,000) and net interest charges of £224,000 (£275,000)—comparative results were for 53 weeks.

Tax accounted for £1.31m (£1.1m) and left net profits 48 per cent ahead at £2.54m. Earnings worked through at 23.5p (16.4p) per 10p share and the dividend for the year is being increased from 6p to 7.75p net via a final of 6p. A scrip issue on a two-for-one basis is also proposed.

Mr Granville Davis is stepping down as executive chairman and will become non-executive chairman. Mr John Prior, at present managing director, will become chief executive.

## comment

Alexandra Workwear set a rather demanding growth rate for itself by beating its own pre-tax profits forecast for the first year of life as a quoted company by £1m. This time the result was in line with expectations—the benefits of tighter stock controls and lower interest charges were inevitably at repeatable. However, trading margins were ahead half a p cent and increased utilisation of existing production capacity will bring gains but nothing quite so dramatic as was seen in 1985-86. Keen to enhance its white-collar half of its operations, the company is careful monitoring European expansion plans by existing customers.

The Group may be some light years away from adopting Japanese-style uniforms but there is a growing trend for these in the service industry. This year £44m is in view which puts the shares at 457p on a forward looking multiple of 18. A 24 per cent growth rate may not be quite enough, even with the help of a share price lightened by the scrip issue, to sustain this premium to the market.

## BOARD MEETINGS

TODAY	Apr 10	Apr 11	Apr 12	Apr 13	Apr 14	Apr 15	Apr 16	Apr 17	Apr 18	Apr 19	Apr 20
Barclays Bank	British Airways	British Petroleum	British Telecommunications	British United Assurance	British United Insurance	British United Insurance	British United Insurance	British United Insurance	British United Insurance	British United Insurance	British United Insurance
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## APPOINTMENTS

## Turner &amp; Newall divisional chairmen

Following the acquisition of A.T. TURNER AND NEWALL, the chairman of the divisional chairmen, Mr David Carruthers has been appointed chairman of Cooper-Payson, Cery, The Glacier Metal Co., and the division of the divisional chairmen.

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as managing director, Kohnen Europe with Mr Frank A. Thallman as managing director, and Richards & Appleby with Mr T. D. Johnson as managing director.

Mr Graham R. S. Lark has been appointed a partner in ROGER LARK & SONS, an associate company of the Sedgwick Group.

Mr Terrell Wyatt, at present chairman of Costain, is to join the board of W.S. Atkins in August and will take over as chairman and chief executive before the end of the year.

CAPE BUILDING PRODUCTS INTERNATIONAL has appointed Mr J. F. Lark as managing director, Mr L. Dupont as director, European operations, and Mr M. P. Kelley as export director, land sales.

Mr Robert Pearce, former chairman of United Technologies International, has been elected to the board of N. M. Rothschild & SONS as a non-executive director. Mr Pearce has also been appointed a director of Rothschild & Associates Banque in Paris.

GRODA INTERNATIONAL has a new management structure for its cosmetics and toiletries companies following the divestment of Crocos Consumer Products. A new company—Crocos Cosmetics & Toiletries—has been formed with Mr T. A. Brock as managing director. This will consist of The Standard Soap Co with Mr W. F. Crickson

Mr Charles Jacob has retired as managing director of LINVEST SECURITIES and has been succeeded by Mr Peter Walling. Mr Peter Bennett has been appointed a director. Mr Jacob will remain with the company as a consultant.

Mr Andrew Davison has been appointed chief executive and

Mr Tony Clarke, who heads OFFICIAL AIRLINE GUIDES' European regional operation, has been promoted to general manager and area director for Europe, Africa and the Middle East. He was formerly commercial director for the area.

SP TYRES (UK) has appointed Mr Peter Dodd as marketing services director. He joins from Unipart, where he was marketing manager for the UnipartAir division.

Mr Michael Armitage has joined the board of MAY CURNY HOLDINGS as a non-executive director. He was group finance director of Hawker Siddeley Group.

Sir Robert Reid, chairman of British Railways Board, became chairman of the NATIONALISED INDUSTRIES' CHAIRMAN'S GROUP in succession to Sir Philip Jones, chairman of the Electricity Council.

Sir John Collyear has been appointed a non-executive director of MK ELECTRIC GROUP. It is intended that Sir John, who was until recently chief executive and chairman of AE, will become chairman of MK following the retirement of the present chairman, Mr David Robertson, after the company's annual meeting on July 21.

TSB ENGLAND & WALES has appointed two non-executive directors, Mrs Hilary Cropper and Mr Stephen Martin de Bartolomea. Both were nominated by the TSB Foundation for England & Wales. Mrs Cropper is managing director of the computing services company F International. Mr de Bartolomea was executive chairman of Spear & Jackson until his recent retirement.

J. HENRY SCHRODER WAGG & CO has appointed Mr P. Drayton and Mr J. J. Whitaker as directors. Mr R. S. Bonchaise, Mr E. E. Birch, Mr G. Bone, Mr D. E. Franklin, Mr P. A. Irving, Mr C. James, Mr N. A.

Mr Robert Pearce, former chairman of United Technologies International, has been elected to the board of N. M. Rothschild & SONS as a non-executive director. Mr Pearce has also been appointed a director of Rothschild & Associates Banque in Paris.

GRODA INTERNATIONAL has a new management structure for its cosmetics and toiletries companies following the divestment of Crocos Consumer Products. A new company—Crocos Cosmetics & Toiletries—has been formed with Mr T. A. Brock as managing director. This will consist of The Standard Soap Co with Mr W. F. Crickson

Mr Charles Jacob has retired as managing director of LINVEST SECURITIES and has been succeeded by Mr Peter Walling. Mr Peter Bennett has been appointed a director. Mr Jacob will remain with the company as a consultant.

Mr Andrew Davison has been appointed chief executive and

Mr Tony Clarke, who heads OFFICIAL AIRLINE GUIDES' European regional operation, has been promoted to general manager and area director for Europe, Africa and the Middle East. He was formerly commercial director for the area.

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Mr Tony Clarke, who heads OFF



## UK COMPANY NEWS

## MTM tops £4m and plans growth via acquisitions

Marlborough Technical Management, soon to change its name to MTM, yesterday revealed that its profits for the 1986 year had exceeded the prospectus forecast by 10 per cent.

On the back of a £14.7m improvement in turnover to £88.9m profits at the pre-tax level surged from £1.7m to £4.1m — the speciality chemicals group came to market in the latter part of 1986 forecasting profits of £3.8m.

Exports advanced from £8.6m in 1985 to £15.4m. The directors said their aim was to increase earnings from organic growth of the existing businesses and by acquisition.

They anticipated that 1987 would see developments and believed it would be a period of continued growth. Meanwhile, the dividend for 1986 is the promised 0.7p net per share. Earnings for the period rose from 8.7p to 10.6p. Had the shares been listed for the full year a dividend of 2.7p would have been recommended.

Tax accounted for £213,000 (£598,000) and minorities for £583,000 (£389,000). There were

also extraordinary debits of £180,000 (credits £287,000).

In the chemical intermediates sector Pure Organics (acquired in November) has been merged with Chemical Services & Distribution and the agency business. They operate now under MTM Chemicals. Benefits of a major refurbishment and expansion are expected to start to flow through to the sector during the current year.

BNB Chemicals was affected by a downturn in oilfield exploration drilling. However, new products and technology developments in oil production chemicals had enabled the company to expand both its activity and scope in the current year. The group's stake in BNB was stepped up from 45 per cent to 51 per cent in 1986.

Mr Brian Wiggins, who founded MTM some nine years ago with Mr Richard Lines, chief executive, intends to retire from his full time executive role of chairman in June. He will continue as a non-executive chairman with continuing executive responsibility for acquisitions.

## • comment

MTM is no more precise about the source of its profits now than it was at last year's flotation, but investors who have seen a doubling in the share price from an initial 110p just six months ago to yesterday's 225p are likely to find little cause for complaint. About £700,000 of the increase was in first-time contributions from acquisitions, leaving the rest vaguely attributable to the management's undoubted skills in maximising returns from earlier purchases and the expansion of sales in the US and Far East. New products and the returns on a capital investment programme running at £7.5m a year could help push the group to £8m next time, but a rise in the tax charge to 26 per cent will moderate the earnings growth, so the shares are on the highest p/e of the sector at nearly 18. If someone has to be top, it might as well be MTM, but with ICI sitting on 30 per cent of the shares, it is a tight market. Nice stock if you can get it.

## Linread in £5.5m purchase

Linread has strengthened its position in the market for specialist insurers for the aircraft and automotive industries via the acquisition of Leicester-based Tradeshaw for an initial £5.5m in shares.

Of the 4,541,486 new ordinary Linread shares to be issued, 1,237,766 will be retained by the majority of the vendors for at least two years: the balance is being conditionally placed with certain institutions at 210p per share, subject to clawback by existing shareholders.

A maximum additional £1.04m in cash or shares is payable, dependent on Tradeshaw's profits for the 1987 year.

Tradeshaw and its subsidiaries are known as the North Bridge Group.

## Blue Arrow spends

Blue Arrow has agreed to purchase DP Support Services and Tamar for an initial consideration of £8m. Of the £1.5m will be payable in cash, with the balance to be satisfied by the issue of £30,585 Blue Arrow ordinary shares.

Any deferred consideration payable would be related to DPCC and Tamar's combined profits performance in 1988 and 1989, and satisfied by the issue of Blue Arrow ordinary shares.

## Dowty buy

Dowty Group's subsidiary, Dowty Aviation Services Singapore (PTC) has acquired Heli-Orient and FAS Orient for \$4.4m cash.

The businesses are based in Singapore and will be merged with DAS, becoming part of the Dowty repair/overhaul facility worldwide. The acquisitions will enable Dowty to broaden its capabilities into helicopter repair and overhaul.

## Meggitt disposal

MEGGITT HOLDINGS has reached agreement on the sale of its 26.57 per cent holding in Mechmar Bessemer Breda for £1.8m. Mechmar Bessemer is a publicly-quoted company formed in 1984 following the merging of Mechmar and the Bessemer companies in Malaysia.

## Klark-Teknik improves

After a hiccup in 1985-86 the USM quoted Klark-Teknik, manufacturer of electronic equipment, reported pre-tax profits up 23 per cent from \$451,000 to \$552,000 in the six months to January 31 1987. The directors said that the combination of continued demand for existing products and new product development would lead to further growth in profits in the second half of the year. They forecast that the higher rate of expenditure on

R and D would produce a significant contribution to turnover and profits over the next twelve to eighteen months.

Devides Davies Associates was now fully integrated and had achieved its profit targets. It was already establishing market share in the US and the board was forecasting steady growth.

Turnover during the six months rose from £1.35m to £2.08m and tax was £195,000 (£180,000) leaving attributable profits of £357,000 (£261,000). Earnings per share ordinary were 8.4p (5.5p) and the interim dividend is raised from 0.4p to 0.5p per share.

## Crown TV finance

Darling Downs TV is providing additional finance for Crown Television Productions by acquiring the shareholdings in the company of Greenstar Leisure and Enterprise Television for £1m. The additional finance will be provided by way of unsecured loan notes and in consideration Crown will grant options to subscribe for 2m ordinary at 60p each, exercisable at any time during the year, two to four following their grant. The holding being acquired amounts to 2.65m ordinary.

Crown's chairman, Mr Gordon Currie, and Mike Marshall a non-executive director, will resign from the board at the AGM. Mr Christopher Chastway will become non-executive chairman and Mr Laurie Burrows a non-executive director.

## CORRECTION NOTICE

MANUFACTURERS HANOVER TRUST COMPANY  
US\$200,000,000

Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that interest for the period 20th October 1986 to 23rd April 1987 will be US\$1,575.18 per US\$50,000 coupon and will be payable on 23rd April 1987 against surrender of Coupon No. 4. Manufacturers Hanover Limited Agent Bank

## Halifax Building Society

Floating Rate Loan Notes 1992

For the three month period from 7 April 1987 to 7 July 1987 the Notes will bear interest at the rate of 9 1/4 per cent per annum. The Coupon amount per £5,000 Note will be £123.58, payable on 7 July 1987. Morgan Grenfell & Co. Limited Agent Bank

## Second half gives Ash &amp; Lacy a boost

BY JASON STEGEMAN

Ash & Lacy, manufacturer of perforated metal, steel cladding and galvanisers, pushed pre-tax profits up from £3.01m to £3.28m in the 52 weeks to January 2 1987. Turnover fell from £34.93m to £33.53m.

Mr Fane Vernon, chairman, said the improvement had been largely due to a strong second half showing from the group's perforating and cladding companies. At the midway stage he had expected year-end profits to be of the same order as those for 1985.

Mr Vernon said that shareholders would benefit from the company's improved net cash resources — up from £2.74m to £4.7m — through a proposed

final dividend of 13p (10.25p), making a total of 24p, an increase of 3.75p on 1985.

He said that Ash & Lacy Steel Products continued to suffer from strong competition in the cladding field but said that it was widening its range through its joint venture with Himmur Oy of Finland which would manufacture insulated panels under the name of Himmur at Delyn, north Wales.

He expected Himmur's products to make a considerable impact on the market later this year but did not expect a contribution to group profit until next year.

Mr Vane added that Prince Cladding, which Ash & Lacy had

acquired in March 1985, had had a better second half and represented an important move forward into high-specification commercial cladding.

Joseph Ash & Son, the group's galvanising operation, had maintained the high level of profit seen in 1985, and thanks to tight cost-control and substantial sales efforts the tank-making division had held its own in a difficult year.

New plant costing more than £800,000 and changes in selling and distribution arrangements had helped the perforators company to more than double its profits.

WAS Allety had succeeded in lifting its turnover through-out and had so been able to return a strong profit only slightly less than last year's — despite the adverse effects of depressed metal prices in world markets.

Mr Vernon added that the growing cash resources had put the group in a strong position to continue to re-equip, re-develop and re-invest.

Tax charges fell from £1.56m to £1.29m, a drop from 51.8 per cent to 38.5 per cent. After this, earnings rose from 34.5p to 46.5p.

£100,000,000

BBB

BRADFORD &amp; BINGLEY BUILDING SOCIETY

## Floating Rate Notes Due 1998

Interest Rate	10% per annum
Interest Period	8th April 1987 8th July 1987
Interest Amount per £10,000 Note due 8th July 1987	£249.32

Credit Suisse First Boston Limited Agent Bank

BROOKS

Brooks Service Group Plc

Incorporated in England under the Companies Act 1986 to 1986 No. 00712

Placing by

COUNTY LIMITED

of

2,555,248 Ordinary Shares of 25p each at 115p per share

SHARE CAPITAL

Authorised £4,000,000

in Ordinary Shares of 25p each

Issued and to be issued fully paid £2,555,250

Brooks' main activities are the hire and maintenance of linen and workwear for hotels, restaurants and industry. Through a network of fifty-eight shops, Brooks also provides a range of personal services including dry cleaning of clothing and home furnishings, garment repairs and alterations, shoe repairs and photo processing.

Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of Brooks Service Group Plc, in issue and now being issued, to be admitted to the Official List. 638,812 Ordinary Shares, representing 25 per cent of the Ordinary Shares now being placed, are being placed through Capel-Cure Myers. It is expected that dealings will commence on 18th April 1987.

Listing Particulars of the Company are available in the statistical services of Birtal Financial Limited. Copies of such particulars are available during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 22nd April 1987 from:

COUNTY LIMITED

Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES

STOCK BEECH &amp; CO LIMITED

Bristol and West Building, Broad Quay, Bristol BS1 4DD

Warford Court, Throgmorton Street, London EC2N 2AY

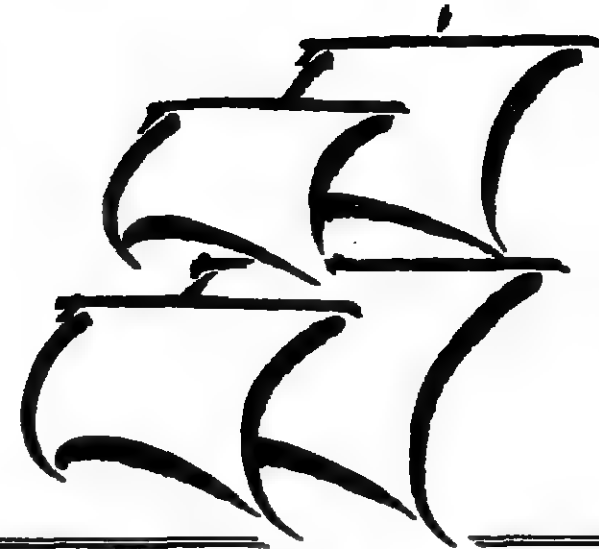
and from

BROOKS SERVICE GROUP Plc

Ashley Vale, Bristol BS2 9RD

Copies of the Listing Particulars are also available from The Company Announcements Office up to and including 10th April 1987.

8th April 1987



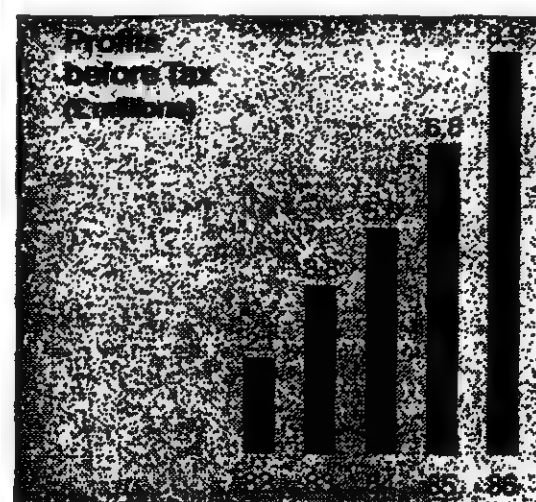
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# Royal Trust Bank

## A year of significant achievement with profits up 30% in 1986



The year was one of significant achievement for this Bank with continued improvement in operating results as well as in business development activities that strengthened the foundations for future growth.

Nigel Robson, in his report as Chairman of Royal Trust Bank for 1986.

Royal Trust Bank is a wholly-owned subsidiary of Royal Trust, Canada's largest trust company with total assets worldwide under administration exceeding £34 billion and a double A credit rating comparable with the Canadian chartered banks.

Royal Trust Bank in London, Manchester and Ipswich provides a wide range of banking and financial services to corporations and private clients including commercial lending, treasury services, corporate trust and global custody, commercial and residential mortgages, personal financial services, private banking, tax and insurance advice.

- 30% increase in capital base to £73.4 million
- 44% increase in total assets and loans to £12 billion
- 40% increase in deposits to £878 million

Copies of the 1986 Annual Report of Royal Trust Bank can be obtained from the Company Secretary at the London address below.

ROYAL TRUST  
Royal Trust Bank

Royal Trust Bank

Royal Trust Bank

Royal Trust Bank



## COMMODITIES AND AGRICULTURE

## Potato 'squeeze' angers farmers

BY DAVID BLACKWELL

BRITISH POTATO farmers are angry at what they believe is a punitive difference between the physical price for potatoes and the current price on the London Potato Futures Market. They allege that the market is being manipulated by speculators.

They are unhappy with the verdict of last month's official inquiry by the Association of Futures Brokers and Dealers which found no evidence of any attempt to squeeze or corner the market.

Prices rose on the futures market last July as high as £230 a tonne, while prices in the Dutch market were even higher at £270, following fears of a smaller crop than for 1985. Since then Dutch farmers prices have fallen to about £20 a tonne over the physical price, whereas in London they have been kept at a high level.

On the physical market potatoes are selling at £104 a tonne, while futures contracts for the April portion, which expires on Friday, have been around £170 recently. The April

contract is the busiest because it coincides with the end of the main crop season.

Farmers use the futures market to protect themselves against a sudden fall in prices. Many farmers who hedged had to make increased margin payments because of last summer's price rise. The mounting interest bills have forced some to cave in and liquidate their positions at losses, in some cases reaching several thousand pounds. In normal circumstances, the farmers might expect to recoup any loss on a hedge through a higher price on their physical sale.

Mr Robin Pooley, chief executive of the Potato Marketing Board, says the fact that the April futures price has remained about 25 per cent ahead of physical is clear evidence of a squeeze on the market. He describes the futures market as "living in the world of Hans Christian Andersen" while farmers were "bleeding to death".

Potato merchants are also

worried, fearing that a large delivery of potatoes to the futures market will unsettle the market. Some believe as many as 500 lots could be delivered against the April position—a total of 20,000 tonnes of potatoes—in the three weeks following this Friday.

This would have to be unloaded on the physical market which handles about 90,000 tonnes a week. Mr Pooley said the market was "not a market for speculators" and that there is no evidence of any attempt to corner the market. "It would cause the biggest log jam in the 50-year history of the PMB."

But Mr Bill Englebright, joint secretary of the London Potato Futures Association, denies that there is any evidence of a squeeze in the market, which is "very fluid and trading well".

Mr 400-500 lots were delivered, the physical market "would eat that figure" he said.

Many farmers had seen the attraction of the futures market

prices and told him that Santa Claus had arrived early. He admitted that there had been a lot of meaning, rumours and innuendo about an alleged squeeze in the market, but pointed out that the official inquiry last month had found no substance in them whatsoever.

Mr Colin Griffin, of Norfolk Farm Produce, which has 1,400 acres down to potatoes, said he believed the market was no longer acting as a hedging market and claimed the farming industry had lost a fortune through the activities of speculators on the market.

"It is a market for hedging, or is it a delivery market?" he asked. "I don't want the aggression of delivery when the product is only worth £100 a tonne."

This would mean denying his traditional merchants any of his potatoes, upsetting a good business relationship, and he would have to buy in potatoes for his farm gate sales.

## LONDON MARKETS

THERE WAS little to get excited about in the London commodity markets yesterday. Coffee was the only one of the "softs" to register a movement of any size, and even here dealers described trading conditions as "flat".

A 517 rise took the July A futures position to 1,589 a tonne and extended the rise on the week so far to £23 a tonne. But dealers attributed the gain to technical consolidation following recent sharp losses. They said interest in buying was not expected to be falling off and there were no significant offerings from producing countries. The market was awaiting fresh news following the closure by Brazil of May export registrations.

The cocoa market meanwhile was confronted by a combination of bullish and bearish factors which left nearby values virtually unchanged.

Firm sterling against the dollar and West African producer offers were tending to depress prices while the opposing bullish influence was generated by anticipation of International Cocoa Organisation buffer stock support and reduced Brazilian crop forecasts.

LBSE prices supplied by Amalgamated Metal Trading.

## INDICES

REUTERS  
Apr 7 Apr 6 Apr 5 Apr 4 Apr 3  
1555.9 1544.2 1531.7 1524.1  
(Base: September 1981=100)

DOW JONES  
Dow Jones 118.25 118.25 118.25 118.25 118.25  
S&P 118.11 118.11 118.11 118.11 118.11  
(Base: December 31 1931=100)

## MAIN PRICE CHANGES

Apr 7 + or -  
1987 - 1986

METALS  
Aluminium 1544.45 -0.5 1544.45  
Copper 1544.45 -0.5 1544.45  
Gold 1544.45 -0.5 1544.45  
Silver 1544.45 -0.5 1544.45  
Tin 1544.45 -0.5 1544.45  
Zinc 1544.45 -0.5 1544.45

GRAINS  
Wheat 1544.45 -0.5 1544.45  
Barley 1544.45 -0.5 1544.45  
Oats 1544.45 -0.5 1544.45  
Rye 1544.45 -0.5 1544.45  
Sorghum 1544.45 -0.5 1544.45  
Millet 1544.45 -0.5 1544.45  
Maize 1544.45 -0.5 1544.45  
Soybeans 1544.45 -0.5 1544.45  
Cotton 1544.45 -0.5 1544.45  
Hemp 1544.45 -0.5 1544.45  
Flax 1544.45 -0.5 1544.45  
Jute 1544.45 -0.5 1544.45  
Sisal 1544.45 -0.5 1544.45  
Rubber 1544.45 -0.5 1544.45  
Cocoa 1544.45 -0.5 1544.45  
Coffee 1544.45 -0.5 1544.45  
Tea 1544.45 -0.5 1544.45  
Sugar 1544.45 -0.5 1544.45  
Honey 1544.45 -0.5 1544.45  
Eggs 1544.45 -0.5 1544.45  
Poultry 1544.45 -0.5 1544.45  
Dairy 1544.45 -0.5 1544.45  
Meat 1544.45 -0.5 1544.45  
Fish 1544.45 -0.5 1544.45  
Shellfish 1544.45 -0.5 1544.45  
Fruit 1544.45 -0.5 1544.45  
Vegetables 1544.45 -0.5 1544.45  
Herbs 1544.45 -0.5 1544.45  
Spices 1544.45 -0.5 1544.45  
Essential oils 1544.45 -0.5 1544.45  
Fats 1544.45 -0.5 1544.45  
Waxes 1544.45 -0.5 1544.45  
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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Volcker lifts dollar

THE DOLLAR was very quiet and steady during the European morning trading, after losing ground in the Far East, but then recovered to around Monday's closing level on comments in Washington by Mr Paul Volcker, chairman of the Federal Reserve Board.

Speaking before the Senate banking committee, Mr Volcker warned against a further sharp fall in the value of the dollar. He added that the substantial downward adjustment already made should be enough to restore the balance in trade. Mr Volcker also called for a reduction in the US Budget deficit.

Earlier in the day the dollar was undermined by remarks by Mr Beryl Sprinkel, chairman of President Reagan's Council of Economic Advisers.

His called February's trade accord on foreign exchange stability a vague statement, and said the US had no objective regarding the value of the dollar.

Comments by Mr Sprinkel and Mr Volcker came at a time of nervousness in the market about the meeting of finance ministers from the major industrial nations ahead of a gathering of the international Monetary Fund in Washington.

The dollar rose to DM2.8255 from DM2.8250, and to FF9.0750 from FF9.0725, but fell to SF1.5145 from SF1.5150 and to £1.5185 from £1.5190.

Against the dollar the 1987/8 exchange rate index declined to 101.6 from 101.7.

STERLING-TRADING RANGE  
Against the dollar the 1987/8 exchange rate index declined to 101.6 from 101.7.

## £ IN NEW YORK

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## STERLING INDEX

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## CURRENCY RATES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## CURRENCY MOVEMENTS

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## OTHER CURRENCIES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## MONEY MARKETS

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK rates steady

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## UK clearing bank base

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## FINANCIAL FUTURES

## Gilts lose ground

LONG TERM gilt futures fell to close almost at the day's low on the London International Financial Futures Exchange yesterday.

Dealers described the market as good, as far as trading range and volume were concerned, but lacking new factors or fresh incentives.

Japanese buying of gilts overnight gave the June contract a firm start at 124.10, and futures were also underpinned initially by a steady performance by sterling against the dollar and D-Mark.

On the other hand the weakness of the dollar, before a turnaround on remarks made by Mr Paul Volcker, chairman of the Federal Reserve Board, hit US Treasury bond futures, and fed through to depress long term gilts.

Mr Volcker's testimony, before the Senate banking committee, created nervousness, but dealers said his comments about the danger of a weaker dollar and the need to cut the US Budget deficit only repeated known views.

Gilt futures failed to gain any further benefit from more encouraging public opinion polls for the Government, showing the Conservatives comfortably in the lead.

It was feared all the good news that can be reasonably expected on the economy and the political front was already in the market.

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## LONDON 10YR GILT FUTURES

Apr 7	Latest	Previous
£100/\$	163.05-163.05	163.05-163.05
£100/DM	1.5185-1.5185	1.5185-1.5185
£100/FF	9.0750-9.0750	9.0750-9.0750
£100/SF	1.5145-1.5145	1.5145-1.5145

## FINANCIAL INFORMATION SERVICE ON JAPANESE CORPORATE ISSUERS

## MIKUN'S CREDIT RATINGS

on over 3,000 bond issues by about 750 Japanese companies  
Cost: US\$3,100 per year

## To MAORI &amp; Co Ltd

100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518,







**FT UNIT TRUST INFORMATION SERVICE**[illegible]



FLINT

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[illegible]



### AMERICANS—Continued

## CANADIANS

## BANKS, & LEASING

## BEERS, WINES & SPIRITS

## BUILDING, TIMBER, ROADS

## BUILDING, TIMBER, ROADS—Cont

## CHEMICALS, PLASTICS

## DRAPERY AND STORES

### DRAPERY AND STORES—Cont.

## ELECTRICALS

150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890	900	910	920	930	940	950	960	970	980	990	1000
150	160	170	180	190	200	210	220	230	240	250	260	270	280	290	300	310	320	330	340	350	360	370	380	390	400	410	420	430	440	450	460	470	480	490	500	510	520	530	540	550	560	570	580	590	600	610	620	630	640	650	660	670	680	690	700	710	720	730	740	750	760	770	780	790	800	810	820	830	840	850	860	870	880	890											

## ENGINEERING

**ENGINEERING—Continued**

1001	Castings 100	120	79.0	3.5	3.5
1002	Consolidated & Hill	114	3.5	2.9	4.3
1003	Chemical Process Co.	600	71.2	7.2	7.2

**FOOD, SERIES, ETC.**

315	187	Row (A.C.)	515	+2	11.5	2.0	3.0
225	192	Shaw's Fruits	220	0	16.0	2.0	4.0
191	130	Stacy's Crisps	75	0	2.2	2.3	0
191	130	Strain 10p	165	-1	7.29	2.2	3.6
306	244	4-Seasons Crisp 10p	79	+2			
306	244	Berford (S. & W.)	276	+1	12.0	0	6.1
442	105	4-Seasons Crisp 10p	28	0			
102	135	Becker	430	-4	18.75	0	4.4
102	135	Berndt's (Tos.) 10p	92	-1	0.75	0.6	1.1
211	74	Brake Bros 10p	190	0	1.2	0	1.6
24	36	4-Seasons Crisp 10p	22	0	0.8	1.7	5.1
24	36	Cashway Schnapps	237	0	6.7	1.8	4.0

## HOTELS AND CATERERS

## INDUSTRIALS (Miscel.)

## INDUSTRIALS—Continued

52	626	Amer Group Fm 21	52	626	4.6	1
205	61	Arg. African Fm 7	205	61	4.7	2

120	76	Buckley Douglas 20	285	3.9	1.9
449	347	De La Rue	285	M2.0	1.0
126	76	Dodge 12 1/2	285	2.7	0
126	76	Dodge 12 1/2	285	2.7	0
283	213	Dodge 50	285	3.25	3.0
124	81	Dodge Power 100	223	3.21	1.4
135	88	Dodge Hilda 10	232	4.95	1.0
100	74	Dover Int. 200	94	5.5	2.5
69	130	East Corp. US53	537-7	99.0	1.1
150	121	Duck Group 100	223	M3.4	4.2
99	85	Dynac (L & J)	96	4.5	1.3
87	69	Do. W.	88	4.8	1.3

225	190	Howitz (J.)	210	-	1.2	1.0	2.8
233	155	High-Point Surv. 10p	230	+8	1.7	1.9	3.4
290	285	Highgate & Job 50p	285	-	-	-	1.0
80	58	Mike Ergonomics 10p	60	+2	1.2	1.1	4.7

**INDUSTRIALS—Continued**

140	101	100.7	200	140	100	100
53	43	London France & Int.	58	100	21	21
228	228	London Int'l 100	207	100	26	26

342	140	Security Servs wry up	380	25	21	1.6
343	140	Security Servs wry up	380	25	21	1.6
344	140	Security Servs wry up	380	25	21	1.6
345	140	Security Servs wry up	380	25	21	1.6
346	140	Security Servs wry up	380	25	21	1.6
347	140	Security Servs wry up	380	25	21	1.6
348	140	Security Servs wry up	380	25	21	1.6
349	140	Security Servs wry up	380	25	21	1.6
350	140	Security Servs wry up	380	25	21	1.6
351	140	Security Servs wry up	380	25	21	1.6
352	140	Security Servs wry up	380	25	21	1.6
353	140	Security Servs wry up	380	25	21	1.6
354	140	Security Servs wry up	380	25	21	1.6
355	140	Security Servs wry up	380	25	21	1.6
356	140	Security Servs wry up	380	25	21	1.6
357	140	Security Servs wry up	380	25	21	1.6
358	140	Security Servs wry up	380	25	21	1.6
359	140	Security Servs wry up	380	25	21	1.6
360	140	Security Servs wry up	380	25	21	1.6
361	140	Security Servs wry up	380	25	21	1.6
362	140	Security Servs wry up	380	25	21	1.6
363	140	Security Servs wry up	380	25	21	1.6
364	140	Security Servs wry up	380	25	21	1.6
365	140	Security Servs wry up	380	25	21	1.6
366	140	Security Servs wry up	380	25	21	1.6
367	140	Security Servs wry up	380	25	21	1.6
368	140	Security Servs wry up	380	25	21	1.6
369	140	Security Servs wry up	380	25	21	1.6
370	140	Security Servs wry up	380	25	21	1.6
371	140	Security Servs wry up	380	25	21	1.6
372	140	Security Servs wry up	380	25	21	1.6
373	140	Security Servs wry up	380	25	21	1.6
374	140	Security Servs wry up	380	25	21	1.6
375	140	Security Servs wry up	380	25	21	1.6
376	140	Security Servs wry up	380	25	21	1.6
377	140	Security Servs wry up	380	25	21	1.6
378	140	Security Servs wry up	380	25	21	1.6
379	140	Security Servs wry up	380	25	21	1.6
380	140	Security Servs wry up	380	25	21	1.6

230	178	Write Group	221	8.0	0	51
708	304	Wobesley	630	11.5	33	26
86	77	Wood (Arthur) 5p	80d	2.5	16	44
615	275	Worcester 10p	50d	2.5	16	44

[illegible]



Friday April 8  
INDUSTRIALS—Contd.

LONDON SHARE SERVICE

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INSURANCES—Continued

Stock	Price	%	Stock	Price	%
Prudential	10.12	+0.12	Prudential	10.12	+0.12
Prudential	10.12	+0.12	Prudential	10.12	+0.12
Prudential	10.12	+0.12	Prudential	10.12	+0.12
Prudential	10.12	+0.12	Prudential	10.12	+0.12

PAPER, PRINTING—Continued

Stock	Price	%	Stock	Price	%
Windsor	1.12	+0.02	Windsor	1.12	+0.02
Windsor	1.12	+0.02	Windsor	1.12	+0.02
Windsor	1.12	+0.02	Windsor	1.12	+0.02
Windsor	1.12	+0.02	Windsor	1.12	+0.02

TEXTILES—Cont.

Stock	Price	%	Stock	Price	%
Textile	1.12	+0.02	Textile	1.12	+0.02
Textile	1.12	+0.02	Textile	1.12	+0.02
Textile	1.12	+0.02	Textile	1.12	+0.02
Textile	1.12	+0.02	Textile	1.12	+0.02

FINANCE, LAND—Cont.

Stock	Price	%	Stock	Price	%
Finance	1.12	+0.02	Finance	1.12	+0.02
Finance	1.12	+0.02	Finance	1.12	+0.02
Finance	1.12	+0.02	Finance	1.12	+0.02
Finance	1.12	+0.02	Finance	1.12	+0.02

OIL AND GAS—Continued

Stock	Price	%	Stock	Price	%
Oil	1.12	+0.02	Oil	1.12	+0.02
Oil	1.12	+0.02	Oil	1.12	+0.02
Oil	1.12	+0.02	Oil	1.12	+0.02
Oil	1.12	+0.02	Oil	1.12	+0.02

MINES—Continued

Stock	Price	%	Stock	Price	%
Mines	1.12	+0.02	Mines	1.12	+0.02
Mines	1.12	+0.02	Mines	1.12	+0.02
Mines	1.12	+0.02	Mines	1.12	+0.02
Mines	1.12	+0.02	Mines	1.12	+0.02

LEISURE

Stock	Price	%	Stock	Price	%
Leisure	1.12	+0.02	Leisure	1.12	+0.02
Leisure	1.12	+0.02	Leisure	1.12	+0.02
Leisure	1.12	+0.02	Leisure	1.12	+0.02
Leisure	1.12	+0.02	Leisure	1.12	+0.02

PROPERTY

Stock	Price	%	Stock	Price	%
Property	1.12	+0.02	Property	1.12	+0.02
Property	1.12	+0.02	Property	1.12	+0.02
Property	1.12	+0.02	Property	1.12	+0.02
Property	1.12	+0.02	Property	1.12	+0.02

TOBACCO

Stock	Price	%	Stock	Price	%
Tobacco	1.12	+0.02	Tobacco	1.12	+0.02

TRUSTS, FINANCE, LAND

Stock	Price	%	Stock	Price	%
Trusts	1.12	+0.02	Trusts	1.12	+0.02
Trusts	1.12	+0.02	Trusts	1.12	+0.02
Trusts	1.12	+0.02	Trusts	1.12	+0.02
Trusts	1.12	+0.02	Trusts	1.12	+0.02

OVERSEAS TRADERS

Stock	Price	%	Stock	Price	%
Overseas	1.12	+0.02	Overseas	1.12	+0.02
Overseas	1.12	+0.02	Overseas	1.12	+0.02
Overseas	1.12	+0.02	Overseas	1.12	+0.02
Overseas	1.12	+0.02	Overseas	1.12	+0.02

PLANTATIONS

Stock	Price	%	Stock	Price	%
Plantations	1.12	+0.02	Plantations	1.12	+0.02
Plantations	1.12	+0.02	Plantations	1.12	+0.02
Plantations	1.12	+0.02	Plantations	1.12	+0.02
Plantations	1.12	+0.02	Plantations	1.12	+0.02

THIRD MARKET

Stock	Price	%	Stock	Price	%
Third Market	1.12	+0.02	Third Market	1.12	+0.02
Third Market	1.12	+0.02	Third Market	1.12	+0.02
Third Market	1.12	+0.02	Third Market	1.12	+0.02
Third Market	1.12	+0.02	Third Market	1.12	+0.02

NOTES

Notes section containing various financial notes and updates regarding share prices and market conditions.

MOTORS, AIRCRAFT TRADES

Stock	Price	%	Stock	Price	%
Motors	1.12	+0.02	Motors	1.12	+0.02
Motors	1.12	+0.02	Motors	1.12	+0.02
Motors	1.12	+0.02	Motors	1.12	+0.02
Motors	1.12	+0.02	Motors	1.12	+0.02

NEWSPAPERS, PUBLISHERS

Stock	Price	%	Stock	Price	%
Newspapers	1.12	+0.02	Newspapers	1.12	+0.02
Newspapers	1.12	+0.02	Newspapers	1.12	+0.02
Newspapers	1.12	+0.02	Newspapers	1.12	+0.02
Newspapers	1.12	+0.02	Newspapers	1.12	+0.02

SHIPPING

Stock	Price	%	Stock	Price	%
Shipping	1.12	+0.02	Shipping	1.12	+0.02
Shipping	1.12	+0.02	Shipping	1.12	+0.02
Shipping	1.12	+0.02	Shipping	1.12	+0.02
Shipping	1.12	+0.02	Shipping	1.12	+0.02

SHOES AND LEATHER

Stock	Price	%	Stock	Price	%
Shoes	1.12	+0.02	Shoes	1.12	+0.02

SOUTH AFRICANS

Stock	Price	%	Stock	Price	%
South Africans	1.12	+0.02	South Africans	1.12	+0.02
South Africans	1.12	+0.02	South Africans	1.12	+0.02
South Africans	1.12	+0.02	South Africans	1.12	+0.02
South Africans	1.12	+0.02	South Africans	1.12	+0.02

TEXTILES

Stock	Price	%	Stock	Price	%
Textiles	1.12	+0.02	Textiles	1.12	+0.02

OIL AND GAS

Stock	Price	%	Stock	Price	%
Oil	1.12	+0.02	Oil	1.12	+0.02
Oil	1.12	+0.02	Oil	1.12	+0.02
Oil	1.12	+0.02	Oil	1.12	+0.02
Oil	1.12	+0.02	Oil	1.12	+0.02

REGIONAL & IRISH STOCKS

Stock	Price	%	Stock	Price	%
Regional	1.12	+0.02	Regional	1.12	+0.02
Regional	1.12	+0.02	Regional	1.12	+0.02
Regional	1.12	+0.02	Regional	1.12	+0.02
Regional	1.12	+0.02	Regional	1.12	+0.02

TRADITIONAL OPTIONS

Stock	Price	%	Stock	Price	%
Options	1.12	+0.02	Options	1.12	+0.02
Options	1.12	+0.02	Options	1.12	+0.02
Options	1.12	+0.02	Options	1.12	+0.02
Options	1.12	+0.02	Options	1.12	+0.02



## LONDON STOCK EXCHANGE

## Successful rally in sluggish equity sector but Government bonds close easier

Account Dealing Dates  
Option  
First Declared Last Account  
Dealing Date Dealing Day

Mar 23 Apr 2 Apr 3 Apr 13  
Apr 6 Apr 23 Apr 24 Apr 15  
Apr 27 May 13 May 18 May 28

New time challenges may take place  
from 9.00 am two business days earlier.

The magic of firmness on Wall Street, combined with opinion poll readings favourable to the Thatcher Government's election prospects, failed to work a second time, and the London securities markets had a disappointing session yesterday.

Despite some further demand from Japan overnight, UK bonds settled lower to await tonight's meeting of the G-7 Finance Ministers. Equities ended a shade easier although the blue chips rallied successfully from a weak start. Turnover in both sectors was unexciting.

The market's response to publication of the latest two opinion poll findings predicting election success for the Government was "very disappointing," admitted several market dealers.

Concern over a weak dollar and the threat of a trade war with Japan continue, while price levels for a cut in UK bank base rates are still uncertain and may have been discounted in the market place.

The stock market opened before steady at mid-morning. Then, having largely ignored Wall Street's performance overnight, London rallied when New York opened yesterday's session higher. However, buying support was light.

At the close, the FT-SE 100 index was only 2.6 down at 1,587.0, and the FT ordinary index 1.5 off at 1,584.5.

Firmness in crude prices did nothing for the oil majors, and prices ended lower in sluggish trading. Turnover of 3.8m shares in British Petroleum compared with 3.5m in Wellcome, the pharmaceutical stock, which ran into renewed selling as the absence of Japanese support took its toll.

Glaxo, however, recouped an early loss and finished up at the end of the day. A similar pattern was traced by several of the leading export stocks, which were unsettled at first by sterling's firmness against the US dollar.

Japan's prediction of 10-15 per cent growth in world sales this year, stood out strongly and Imperial Chemical Industries also replaced an early fall with a small gain.

Government bonds opened higher on hints in some quarters of Japanese buying. Demand came from a single source, however, and was soon completed. A check to prices at mid-morning was accompanied by reports from the trading floor that the Government Broker had sold some stock, probably in response to a marketmaker plea.

For the rest of the session, prices were edging downwards, and by the close the FT-SE 100 had lost 2.6 points to 1,587.0. The FT ordinary index was 1.5 down at 1,584.5.

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commented on the fall in the dollar. The long closed 3/4 off.

Standard Chartered remained in the spotlight as Warburg Securities, working on behalf of Mr Robert Holmes, the bid for the bank's total shareholding to the planned maximum permitted 14.9 per cent stake. The shares were actively traded—nearly 8m changed hands—with Warburg paying prices of up to 850p including the 22.5p dividend, but the close was eventually 6 lower on balance at 819p, after 827p. Dealers remained sceptical as to whether Mr Holmes's Court would launch a full-scale bid for Standard and predicted that the stake would be sold on to another suit.

Brokers Wood Mackenzie state that without a bid, Standard Chartered on fundamentals alone is a £1 too high, but if Lloyd's chose to rebid when its official bid is lifted on July 12, on the same terms as last year at current share prices, the bid for Standard would be worth around 850p per share.

Elsewhere in the banking sector, a good two-way turnover developed in RHB Bank as rumours continued to circulate that the bank's £100m shareholding in the group was being sold on to another suit.

Adler of FAI Insurance had disposed of his near-15 per cent stake and the close was a further 13 higher at 489p, after 490p.

Abbey Life Insurance, rising 13 to 260p in response to a Messel "buy" recommendation. Vaux was a bright corner in an otherwise drab session.

The acquisition of a hotel touched off light demand for the shares which rose 9 to 377p. Garmall Whiskies were also firm at 229p, up 4, while Burtonwood improved 5 to 707p. Invergordon Distilleries, 173p, were unaffected by Scottish and Newcastle's sale of 2.3m shares which reduces its shareholding in the group to 4.7 per cent.

Leading Buildings traded quietly and showed little change overall. Canada, a dull market of late, fell 1 1/2 to 1,010p. The acquisition of a hotel touched off light demand for the shares which rose 9 to 377p.

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FINANCIAL TIMES STOCK INDICES											
	Apr. 7	Apr. 6	Apr. 5	Apr. 4	Mar. 31	Year ago	1987	High	Low	Since Completion	Low
Government Sec.	90.76	90.91	89.91	89.91	90.14	93.09	92.19	94.49	127.4	49.18	49.18
Fixed Interest	97.35	97.32	97.30	97.37	97.77	96.66	97.98	90.23	105.4	30.53	30.53
Ordinary	1,564.5	1,566.0	1,564.4	1,567.6	1,588.0	1,288.1	1,625.2	1,201	1,625.2	49.4	49.4
Gold Mines	424.9	421.8	418.9	433.5	445.5	288.0	455.3	288.2	734.7	43.5	43.5
Ord. Div. Yield	3.74	3.73	3.79	3.74	3.76	3.67	3.74	3.76	3.76	3.76	3.76
Earnings Yld. (%)	8.51	8.45	8.58	8.48	8.60	9.43	8.51	8.45	8.45	8.45	8.45
P/E Ratio (ind)	14.53	14.57	14.35	14.52	14.29	13.14	14.53	14.57	14.57	14.57	14.57
SEAO Bargins (5m)	39,749	54,946	59,197	50,718	47,598	—	—	—	—	—	—
Equity Turnover (%)	—	1,275.56	1,265.17	1,265.17	1,265.17	909.02	—	—	—	—	—
Equity Bargins	—	69,129	72,831	69,965	64,046	36,030	—	—	—	—	—
Shares Traded (m)	—	—	573.9	549.2	515.7	354.0	—	—	—	—	—
Opening 1565.3	10 a.m. 1563.1	11 a.m. 1560.2	Noon 1558.5	1 p.m. 1559.2	2 p.m. 1560.3	3 p.m. 1557.5	4 p.m. 1563.4	—	—	—	—
Day's High 1565.3	Day's Low 1556.7	7 a.m. 1556.7	10 a.m. 1556.7	1 p.m. 1556.7	2 p.m. 1556.7	3 p.m. 1556.7	4 p.m. 1556.7	—	—	—	—
LONDON REPORT AND LATEST SHARE INDEX TEL. 01-246 8025											

loss of two major contracts in its petrochemical and offshore businesses would result in a loss in the half year to March '87 and that an interim dividend would not be paid.

Leading retailers prompted irregular trading in the group, with a fall of 4 to 211p in Marks & Spencer, while Gieves "A", which holds a 23 per cent stake in the group, was up 10 to 282p, but Asda and Lacy responded to the preliminary results with a gain of 50 to 535p.

A fresh rise of 5 to 322p in Laird Group was accompanied by a revival of bid talk. Further consideration of the annual results prompted a rally of 3 to 82p in Richards.

Woodward, meanwhile, added 4 to 801p and improvements of 3 and 5 respectively were seen in Burton, 285p, and Searns, 225p. Elsewhere, Press Association, led by David Quigley, co-founded by the Q & Q do-it-yourself chain, has built up a stake in Amber Day helped the latter advance 3 1/2 to 28p.

Debut, still reflecting the recent excellent results, added 4 1/2 to 262p, while Windamer put on 7 to 81p.

Dale Electric soared 3 1/2 to 97p following the Board's decision to reject the offer of the surprise bid from Sunlight, 3 dearer at 42p. Holmes & Narver, mentioned recently as a possible takeover target for RSC, jumped 9 to 102p, on the news of a takeover bid.

International stocks held reasonably well, although the anti-Aids related issues, Wellcome, had a small gain, 1 1/2 to 1,010p, on the news of a takeover bid.

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Investments up 11 more at 248p. Capricorn Securities 3 dearer at 554p. Blue Arrow responded to acquisition news with a rise of 11 to 887p, while Hollis rose 11 to 77p in reply to the preliminary results. Ashby Industrial Trust, reflecting the Trans Pacific Corporation funding arrangement, put on 4 to 70p. Norwest, framed 11 to 450p awaiting defence news, rose 11 to 230p. Blenheim Exhibitions, on the other hand, responded fresh to expansion hopes and closed 30 higher at 285p. Chapman Industries rose 13 to 246p while Adonis Consensus progressed 8 more to 157p ahead of tomorrow's annual figures.

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Investments up 11 more at 248p



IN MAJOR STOCKS

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in  
BELGIUM & LUXEMBOURG

## THE NETHERLANDS

A map of the North Sea region showing the study area. The landmasses are outlined in black, and the sea area is filled with a diagonal hatching pattern. Several sampling stations are marked with black dots and labeled with text: Marvik, Skutumpah, Arcturys, Breivika, Lunde, Linge, and Lundebyen. The stations are distributed across the North Sea, with Marvik and Skutumpah in the northwest, Arcturys in the north, Breivika in the center, Lunde and Linge in the east, and Lundebyen in the southeast.



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**Continued on Page 49**

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Stack	Uls	P/E	Six E 100%	High	Low Class Change	Stack	Uls	P/E	Six E 100%	High	Low Class Change	Stack	Uls	P/E	Six E 100%	High	Low Class Change	Stack	Uls	P/E	Six E 100%	High	Low Class Change

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Continued on Page 47



FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Early gains reversed by fall in bonds

WALL STREET

GIVING UP morning gains, Wall Street stock prices fell sharply yesterday afternoon underpinned by profit-taking and a weak bond market, writes Roderick Oram in New York.

Bond prices, which fell a point at the long end of maturities, were hit by renewed weakness of the dollar. The Dow Jones industrial average closed down 44.00 points at 2,380.04, its fourth-largest points drop in a day. It began the session below its previous close as the market digested a \$61m share-selling programme by New Jersey which is divesting itself of stocks linked with South Africa. Previous sales by the state in recent weeks had also caused sinking spells for the markets.

With the help of a wide premium on stock index futures, however, the Dow industrials recovered to show a maximum gain of about 15 points by mid-morning, but the improvement was soon reversed as the bond market turned lower. The sell-off concentrated in the top tier of stocks, was exacerbated by arbitrage between stock index futures, which were trading at a discount, and the underlying shares.

Broader market indices followed a similar pattern with the Standard & Poor's 500 losing 5.25 to 266.70 and the New York and American stock exchange composites indices falling 2.81 to 188.35 and only 0.59 to 341.84, respectively.

NYSE volume was moderately heavy at 181.4m shares although the institutional buying was light. The number of declining issues outnumbered those rising by a margin of 11-to-five.

Technology stocks were generally weaker. Unisys added \$2 to \$104.75, Motorola fell \$2 to \$58.75, Wang fell \$4 to \$15.75, IBM fell \$2 to \$149.75, Digital Equipment fell \$3 to \$160.75, Texas Instruments fell \$1 to \$119.75, Advanced Micro Devices rose \$1 to \$20.75 and National Semiconductor fell \$2 to \$15.75.

Telex, a manufacturer of computer peripheral equipment, dropped \$6 to \$84.75. Merrill Lynch reduced its recommendation from buy to neutral.

Texaco, up 3% to \$33.75, and Pennzoil, down 1% to \$67.75, recovered and lost respectively some of the ground they made on Monday after Texaco had suffered an adverse court ruling in its fight against Pennzoil.

Allegra was unchanged at \$63.75. It had risen strongly on Monday after the national airline pilots union had offered to buy its United Air Lines subsidiary for \$4.5bn. The two parties are due to meet soon.

GenCorp was unchanged at \$118. An investment group led by AFG Industries and Wagner & Brown terminated their takeover offer following GenCorp's decision to buy back 5% per cent of its shares at \$130 each.

Cessna World added a further \$4

to \$30.75. It is planning a \$25-a-share dividend to fund off a hostile takeover offer of \$20 a share.

Interco gained \$4 to \$45.75. The apparel manufacturer and retailer reported fourth-quarter profits of 89 cents a share against 97 cents a year earlier.

General Motors added \$4 to \$82.75. It is due to hold closed-door meetings with analysts later this week. Rumours of what might be discussed and of a buy recommendation from Goldman Sachs boosted the stock.

Merck Laboratories advanced \$1 to \$73.75. It said it expected net profits for the year ending June 30 to be between \$1.25 to \$1.30 a share against 70 cents a year earlier. Most other drug stocks were lower. Merck fell \$5 to \$180, Upjohn fell \$3 to \$127.75, Squibb dropped \$7 to \$155.75 and Pfizer fell \$2 to \$73.

The tone of Wall Street's credit markets yesterday had been set overnight abroad by a falling dollar. The currency weakened after senior Reagan Administration officials said they had no objective for a dollar exchange rate. The downturn in the dollar undermined prices of US Treasury securities.

Mr Onno Ruding, the Dutch Finance Minister and chairman of the International Monetary Fund's Interim Committee, said yesterday in Washington that any further drop in the dollar would be unwarranted. Officials from leading industrialised countries are meeting in Washington today to discuss international economic policy co-operation.

On the domestic policy front, Mr Paul Volcker, chairman of the Federal Reserve Board, suggested that last week's increase by banks in their prime lending rates was not triggered by Fed monetary policy.

The price of the benchmark 7.50 per cent Treasury long bond fell 1 1/2 points to 93 1/2 at which it yielded 7.93 per cent. Losses were relatively smaller at the shorter end of maturities. Trading was light.

CANADA

CONTINUED strong support for energy and gold stocks kept Toronto prices buoyant following the Composite index's record Monday close of 3,814.2, a rise of 84.2.

Among the stronger gold stocks, Galactic Resources picked up 3% to \$31.04, having announced on Monday plans to merge with Quartz Mountain Gold. Hemlo Gold was up 3% to \$27.75 and Lacana Mining added 1 1/2% to \$31.84.

Forest stocks performed well, with Canfor Corp 3 1/2% stronger at \$35.75, BC Forest Products 3 1/2% up at \$24.75, and Consolidated-Bathurst 3 1/2% better at \$23.14.

Montreal gained overall, with mining, utilities and oils strongest. Vancouver stock exchange said its March volume was a record 479.2m shares, well up from the 270.1m shares traded in March 1986.

Little cheer in London

SECURITIES markets in London found little cheer in Wall Street's strong overnight performance and two more opinion polls predicting election success for the Conservatives.

Worries over the weak dollar and the threat of a trade war with Japan overshadowed trading, and share prices finished slightly lower despite a late rally.

The FT-SE 100 index closed down 2.6 at 1,967.8 after falling by 12 points in early trading while

the FT Ordinary index shed 1.5 to finish at 1,564.5.

Firmness in crude prices did nothing for the oil majors, and prices ended lower in sluggish trading, with BP off 4p at \$16p.

Against the general trend, Jaguar, predicting 10 to 15 per cent growth in world sales this year, added 15p to 86 1/2p.

Bonds finished lower, with long-dated issues of 1/4 of a basis point, as the market awaited today's meeting of the G7 finance ministers. Details, Page 44.

EUROPE

Stockholm rises to fresh high

WIDESPREAD selling, much of it as a technical reaction to recent gains, together with a fall in overseas interest left most European equities markets lower or steady. Sweden was a notable exception, posting a record high in busy trade.

Stockholm surpassed the all-time high it equalled on Monday as institutions bought heavily, in part to meet rising placement needs of public share savings funds. Gains continued through the day despite a spate of mid-session profit-taking to leave the Veckans Allshare index 7.7 higher at 969.9. Turnover of SEK 900m was well above Monday's SEK 410m.

Most active was Ericsson, which rose SEK 4 to SEK 285 amid news it had won a third contract for digital exchange equipment from US West Coast.

Engineering stocks made the day's best gains as the National Institute for Economic Research forecast a rise in the sector's production and exports.

Frankfurt retreated broadly in what dealers said was a technical response to Monday's strong advance. The Commerzbank index, calculated at mid-session, was down 15.8 at 1,853.7.

Computer stock Nixdorf fell back DM 4.50 from Monday's DM 12.50 gain to close at DM 7.81 despite reporting a 29 per cent climb in 1986 earnings.

Banks followed recent advances. Dresdner lost DM 9 to DM 328 and said its dividend would stay at DM 12 with a 1-for-18 bonus share issue. Deutsche Bank gave up DM 10 to DM 697 and Commerzbank fell DM 9.20 to DM 278. Bayernkypio tumbled DM 15 after Monday's gains to DM 448.

Deimler was the worst-hit car stock, losing DM 23.00 to DM 1,022.00. VW also fell back DM 2 to DM 390.50 amid news that its former chief foreign exchange dealer had been arrested.

Brunswick closed steady after heavy late selling had wiped out

early gains. Dealers said the lower interest rate in interest rates kept the market firm.

Metal stocks made up ground, however, with steelmaker Arbed BFR 50 better at BFR 1,685 and Metal Hoboken up BFR 60 to BFR 5,900.

Amsterdam was modestly stronger as foreign investors continued to buy international. The final CDS tendency index was 0.7 up on Monday's close at 67.3.

Philips added FI 1.50 to FI 53.10 in advance of today's annual meeting. Royal Dutch rose FI 2 to FI 254.00. Unilever was up 50 cents at FI 568.00 and KLM climbed 30 cents to FI 43.00.

Zurich slipped back amid widespread falls in blue chips. UBS led the way, giving up SF 75 to SF 5,275. Also lower were Sandos bearer, by SF 125 to SF 11,250, and Hoffmann-La Roche 1/4 share, by SF 200 to SF 13,625.

Parkes eased in moderate trading as foreign interest in the market declined. Falls led advances by 141 to 30 with 14 issues steady.

Among the leading losers, Radiotelephone shed FF 75 to FF 2,150, Air Liquide lost FF 33 to FF 735 and Moët Hennessy, which boosted its dividend to FF 45 from FF 34.50, lost FF 30 to FF 2,370.

Millen fell, depressed by selling prior to Monday's monthly settlements and by continued domestic political tensions.

Subsidiaries controlled by Mr Carlo De Benedetti rose, however, as the finance minister announced a 94 per cent rise in group earnings, with food group Buitoni up by LI 80 to LI 1,180 and CIR, the holding company, up by LI 31 to LI 480.

Madrid was slightly firmer in quiet trade. Rises outpaced falls by 51 to 39 with 47 stocks unchanged.

Oso finished mixed after profit-taking was followed by a resurgence of optimism that the bourse could soon reach record levels. The all-share index put on 0.09 to 319.87, just 5.74 shy of the November 1985 record.

SOUTH AFRICA

DESPITE the discouragement of a rise in the financial rand and a dip in bullion prices, Johannesburg gold stocks finished moderately firmer in quiet trade.

Gold Fields of South Africa shook off the news of a 13 per cent drop in first quarter profits to add R1.35 to R83. Elsewhere among golds, Vael

Beels picked up R3 to R308, Driefontein added 75 cents to R174.5 and Anglo American Gold put on R3 to close at R330.

Diamond stock De Beers rose 40 cents to R30.50, but platinum companies Impala and Rustenburg slipped back, by 75 cents to R48 and by R1 to R48.50, respectively.

ASIA

High-tech buying sparks record

TOKYO

THE STRONG overnight advance on Wall Street helped send share prices soaring to a record high in Tokyo yesterday, writes Shigeo Nishimura of Nippon Press.

The upswing was led by super-conductor and AIDS stocks and by issues sensitive to budgetary developments.

The Nikkei average climbed 198.54 to 22,784.85. Volume totalled 1,900m shares compared with Monday's 1,790m. Advances outnumbered declines by 474 to 404, with 133 issues unchanged.

The Dow Jones' breach of the 2,400 level on Monday, coupled with the strong performance of the Japanese bond market, sparked strong buying interest, mainly in issues backed by specific industries.

Stocks related to superconductive material came to the top of the shopping list. Mitsubishi Electric closed Y17 higher at Y82 after rising Y29 on one stage on 65.18m shares.

Mitsubishi Electric's advance

triggered rises by other heavy electrical machine stocks such as Hitachi and Toshiba, which ended Y26 and Y15 higher at Y930 and Y745, respectively.

Electric Cables performed well, along with some nonferrous metals. Mitsubishi Cable Industries surged Y30 to Y540. Shown Electric Wire and Cable Y47 to Y717 and Hitachi Cable Y30 to Y1,230 while Mitsui Mining and Smelting rose Y12 to Y416.

Elsewhere, NTT climbed Y30,000 to Y2.8m on buying by securities houses and hopes foreigners may be allowed to buy the stock in a second government offering.

Some budget-influenced stocks attracted strong buying interest, bolstered by the Government's apparent moves towards an expansionary fiscal policy to buoy up the Japanese economy.

Dredging companies and some cement remained popular, supported by the Ministry of International Trade and Industry's proposal, disclosed on Monday, to construct artificial islands in Tokyo Bay.

The Harbour Works leapt Y30 to Y1,110. Wakachiku Construction Y41 to Y880 and Mitsubishi Mining and Cement Y46 to Y720. Shimizu Construction gained Y50 to Y1,150 and Daiwa House Y90 to Y2,230.

Leading general contractors were slightly easier, however, with Kajima Corp and Obayashi Corp losing Y20 each to Y1,870 and 1,280, respectively.

Nippon Steel, although topping the active list with 283.90m shares traded, closed Y1 lower at Y361 while Nippon Kokan, the second-busiest issue with 208.19m shares, ended only Y3 higher at Y347 after gaining Y11 earlier.

Bond prices remained steady, helped by the continued strong performance of the futures market where June contracts, which topped Y110 for the first time on Monday, rose further to reach Y110.75.

The yield on the benchmark 5.1 per cent government bond, maturing in June 1986, fell to a record low of 3.915 per cent from Monday's 3.970 per cent in block trading on the Tokyo Stock Exchange.

AUSTRALIA

A LATE bout of profit-taking pulled Sydney share prices off their session highs but none the less failed to prevent the All Ordinaries index pushing 7.4 ahead to a new closing peak of 1,733.7.

Demand, at home and abroad was still strong, particularly for gold issues, taking the gold index up 44.7 more points to a record 3,073.8.

Total market capitalisation of the Australian Stock Exchange rose to a record of A\$208.80bn at the end of March from the previous high of A\$200.58bn at the end of February.

SINGAPORE

ACTIVITY remained subdued in Singapore, and light profit-taking saw the Straits Times industrial index shed 6.46 to 1,074.52.

Most active stock was Tan Chong Motors, up 2 cents to 96 cents on 2.1m shares traded. Among blue chips SIA eased 20 cents to S\$11.70.

The moratorium in force at the moment is intended to allow the stock exchange to clarify its own legal position on granting listing to these new categories of shares. No conclusion is expected for some months.

Trading was suspended yesterday in the shares of Wharf Holdings, World International and Hongkong Realty and Trust, three Hong Kong companies controlled by Sir Yue-Kong Fao.

The group gave no hint about the reason for suspension, but reports circulating the stock market suggested a reconstruction was possible.

Hongkong Realty and Trust was a subsidiary of Wheelock Marden until the latter was taken over by Wharf two years ago and as such has both A and B shares. Some analysts suggested that a takeover of Wharf by Realty was being planned. World International would then take control of Realty by buying its B shares, a move which illustrates the importance of B shares in the current stock market debate in Hong Kong.

EUROPEAN BANKING CONFERENCE

Milan, 18 & 19 May 1987

Italian banking and finance and the impact of the financial services revolution in Italy provide the subject matter for the first day of this year's Milan conference. Major international questions including issues of interest to Euromarkets practitioners are to be discussed on the second day. Among the speakers are:

On Bettino Craxi  
Acting Prime Minister, Italy\*

On Giovanni Goria  
Treasury Minister, Italy

Dr Nerio Nesi  
Chairman  
Banca Nazionale del Lavoro

Dr Guido Vitale  
Managing Director  
Euromobiliare SpA

Dr Massimo Russo  
Director-General  
Economic and Financial Affairs Directorate  
Commission of the European Communities

Mr Teruyoshi Yasufuku  
Senior Managing Director  
The Sanwa Bank Limited, Tokyo

\*Subject to final confirmation

Mr Stephen I Danzansky  
Special Assistant to the President of the United States

The Rt Hon Denis Healey, CH, MBE, MP  
Shadow Spokesman on Foreign Affairs  
Former Chancellor of the Exchequer, UK

Mr Jack Hennessy  
Chairman & Chief Executive Officer  
Credit Suisse First Boston Ltd

Mr Win Bischoff  
Chairman  
J Henry Schroder Wagg & Co Limited

Mr Richard Lutyens  
Managing Director  
Merrill Lynch Europe Limited

Mr Richard Lehmann  
Senior Corporate Officer  
Citibank NA

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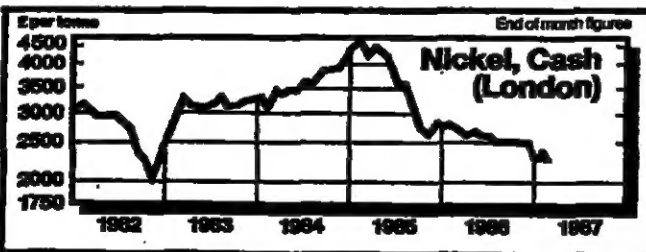
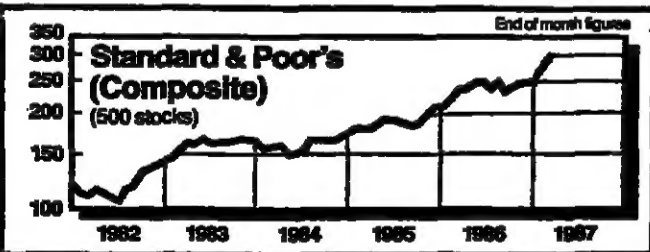
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Country \_\_\_\_\_  
Tel \_\_\_\_\_ Tlx \_\_\_\_\_  
Type of Business \_\_\_\_\_

KEY MARKET MONITORS



STOCK MARKET INDICES			
	April 7	Previous Year	April 7
NEW YORK			
DJ Industrials	2,380.04	2,405.54	1,736.51
DJ Transport	607.87	601.48	778.35
DJ Utilities	308.72	314.01	165.27
S&P Comp.	266.70	261.56	228.69
LONDON FT			
Ind	1,967.8	1,988.0	1,564.5
SE 100	1,967.8	1,988.0	1,564.5
A All-share	595.97	598.08	618.22
A 500	1,108.17	1,110.54	901.15
Gold mines	424.3	421.6	288.0
A Long GP	8.12	8.07	8.87
(April 6)	8124.85	8123.78	8123.28
TOKYO			
Nikkei	22,784.85	22,784.85	18,082.0
TOYO SE	1,942.07	1,933.31	1,205.07
AUSTRALIA			
All Ord.	1,733.7	1,748.4	1,442.5
Mitels & Mins.	1,003.7	992.9	545.0
ALGERIA			
Credit Alton	202.05	201.50	115.17
BEELAND SE			
	4,511.7	4,468.53	3,882.68
CANADA			
Toronto			
Mit & Mins.	2,732.1	2,750.6	2,278.0
Composite	3,571.0	3,581.2	3,028.7
Minerals			
Portfolio	1,822.51	1,854.74	1,572.40
DENMARK SE			
	199.40	199.70	248.71
FRANCE			
CAC 40	453.40	452.0	375.8
Ind. Tendance	114.10	115.0	91.8

WEST GERMANY			
	April 7	Previous Year	April 7
FAZ-Aktion	610.55	618.82	712.01
Commerzbank	1,852.70	1,871.20	2,105.18
DOW JONES			
Hang Seng	2,654.70		(a) 1,891.60
ITALY			
Borsa Com.			
FTSE 100	721.73	728.69	717.57
NETHERLANDS			
Amst CSE	292.20	298.6	270.1
Ind	292.20	294.5	258.5
NORWAY			
Olo SE	421.44	421.98	355.98
SINGAPORE			
Straits Times	1,074.50	1,080.98	985.32
SOUTH AFRICA			
Gold			(c) 1,203.2
Industrials			(c) 1,121.2
SPAIN			
Madrid SE	221.27	220.79	193.19
SWEDEN			
J & P	2,624.30	2,591.88	2,201.72
SWITZERLAND			
Swiss Bank Ind	593.50	590.40	593.5
COMMODITIES (London)			
	April 7	Previous	April 7
Silver (spot)	416.35p	401.10p	
Copper (cash)	9308.75	9306.25	
Coffee (Arab)	51,270.00	51,291.00	
Oil (Brent)	51.40	51.55	
GOLD (\$/oz)			
	April 7	Previous	April 7
London	\$419.50	\$422.00	
Zurich	\$419.00	\$421.75	
Paris (Bisling)	\$419.44	\$421.43	
Lyons/Bourges	\$420.00	\$420.00	
New York (AME)	\$420.30	\$422.00	

CONVERSIONS (London)				
	US DOLLAR	STERLING	April 7 Previous	April 7 Previous
\$	—	1.6955	1.6975	
DM	1.8986	1.8989	2.865	2.865
DM	143.50	148.05	238.25	238.25
Yen	6.5595	6.5592	8.9225	8.9225
BP	1.7548	1.6958	2.45	2.45
PI	2.0580	2.0580	3.3225	3.3225
DM	1.9300	1.9300	2.104	2.10275
SE	97.75	97.80	91.15	91.15
CS	1.9355	1.9376	2.1135	2.1145
INTEREST RATES				
	April 7	Previous	April 7	Previous
3-month US	9%	9%	9%	9%
6-month US	9%	9%	9%	9%
9-month US	9%	9%	9%	9%
12-month US	9%	9%	9%	9%
3-month UK	9%	9%	9%	9%
6-month UK	9%	9%	9%	9%
9-month UK	9%	9%	9%	9%
12-month UK	9%	9%	9%	9%
3-month FR	9%	9%	9%	9%
6-month FR	9%	9%	9%	9%
9-month FR	9%	9%	9%	9%
12-month FR	9%	9%	9%	9%
3-month DE	9%	9%	9%	9%
6-month DE	9%	9%	9%	9%
9-month DE	9%	9%	9%	9%
12-month DE	9%	9%	9%	9%
3-month JP	9%	9%	9%	9%
6-month JP	9%	9%	9%	9%
9-month JP	9%	9%	9%	9%
12-month JP	9%	9%	9%	9%
3-month IT	9%	9%	9%	9%
6-month IT	9%	9%	9%	9%
9-month IT	9%	9%	9%	9%
12-month IT	9%	9%	9%	9%
3-month NL	9%	9%	9%	9%
6-month NL	9%	9%	9%	9%
9-month NL	9%	9%	9%	9%
12-month NL	9%	9%	9%	9%
3-month SE	9%	9%	9%	9%
6-month SE	9%	9%	9%	9%
9-month SE	9%	9%	9%	9%
12-month SE	9%	9%	9%	9%
3-month DK	9%	9%	9%	9%
6-month DK	9%	9%	9%	9%
9-month DK	9%	9%	9%	9%
12-month DK	9%	9%	9%	9%
3-month NO	9%	9%	9%	9%
6-month NO	9%	9%	9%	9%
9-month NO	9%	9%	9%	9%
12-month NO	9%	9%	9%	9%
3-month FI	9%	9%	9%	9%
6-month FI	9%	9%	9%	9%
9-month FI	9%	9%	9%	9%
12-month FI	9%	9%	9%	9%
3-month AU	9%	9%	9%	9%
6-month AU	9%	9%	9%	9%
9-month AU	9%	9%	9%	9%
12-month AU	9%	9%	9%	9%
3-month NZ	9%	9%	9%	9%
6-month NZ	9%	9%	9%	9%
9-month NZ	9%	9%	9%	9%
12-month NZ	9%	9%	9%	9%
3-month CA	9%	9%	9%	9%
6-month CA	9%	9%	9%	9%
9-month CA	9%	9%	9%	9%
12-month CA	9%	9%	9%	9%
3-month HK	9%	9%	9%	9%
6-month HK	9%	9%	9%	9%
9-month HK	9%	9%	9%	9%
12-month HK	9%	9%	9%	9%
3-month SG	9%	9%	9%	9%
6-month SG	9%	9%	9%	9%
9-month SG	9%	9%	9%	9%
12-month SG	9%	9%	9%	9%
3-month TH	9%	9%	9%	9%
6-month TH	9%	9%	9%	9%
9-month TH	9%	9%	9%	9%
12-month TH	9%	9%	9%	9%
3-month IN	9%	9%	9%	9%
6-month IN	9%	9%	9%	9%
9-month IN	9%	9%	9%	9%
12-month IN	9%	9%	9%	9%
3-month MY	9%	9%	9%	9%
6-month MY	9%	9%	9%	9%
9-month MY	9%	9%	9%	9%
12-month MY	9%	9%	9%	9%
3-month PH	9%	9%	9%	9%
6-month PH	9%	9%	9%	9%
9-month PH	9%	9%	9%	9%
12-month PH	9%	9%	9%	9%
3-month ID	9%	9%	9%	9%
6-month ID	9%	9%	9%	9%
9-month ID	9%	9%	9%	9%
12-month ID	9%	9%	9%	9%
3-month BR	9%	9%	9%	9%
6-month BR	9%	9%	9%	9%
9-month BR	9%	9%	9%	9%
12-month BR	9%	9%	9%	9%
3-month AR	9%	9%	9%	9%
6-month AR	9%	9%	9%	9%
9-month AR	9%	9%	9%	9%
12-month AR	9%	9%	9%	9%
3-month CL	9%	9%	9%	9%
6-month CL	9%	9%	9%	9%
9-month CL	9%	9%	9%	9%
12-month CL	9%	9%	9%	9%
3-month CO	9%	9%	9%	9%
6-month CO	9%	9%	9%	9%
9-month CO	9%	9%	9%	9%
12-month CO	9%	9%	9%	9%
3-month CR	9%	9%	9%	9%
6-month CR	9%	9%	9%	9%
9-month CR	9%	9%	9%	9%
12-month CR	9%	9%	9%	9%
3-month PR	9%	9%	9%	9%
6-month PR	9%	9%	9%	9%
9-month PR	9%	9%	9%	9%
12-month PR	9%	9%	9%	9%
3-month EC	9%	9%	9%	9%
6-month EC	9%	9%	9%	9%
9-month EC	9%	9%	9%	9%
12-month EC	9%	9%	9%	9%
3-month PE	9%	9%	9%	9%
6-month PE	9%	9%	9%	9%
9-month PE	9%	9%	9%	9%
12-month PE	9%	9%	9%	9%
3-month VE	9%	9%	9%	9%
6-month VE	9%	9%	9%	9%
9-month VE	9%	9%	9%	9%
12-month VE	9%	9%	9%	9%
3-month ZW	9%	9%	9%	9%
6-month ZW	9%	9%	9%	9%
9-month ZW	9%	9%	9%	9%
12-month ZW	9%	9%	9%	9%
3-month BO	9%	9%	9%	9%
6-month BO	9%	9%	9%	9%
9-month BO	9%	9%	9%	9%
12-month BO	9%	9%	9%	9%
3-month PY	9%	9%	9%	9%
6-month PY	9%	9%	9%	9%
9-month PY	9%	9%	9%	9%
12-month PY	9%	9%	9%	9%
3-month UY	9%	9%	9%	9%
6-month UY	9%	9%	9%	9%
9-month UY	9%	9%	9%	9%
12-month UY	9%	9%	9%	9%
3-month VE	9%	9%	9%	9%
6-month VE	9%	9%	9%	9%
9-month VE	9%	9%	9%	9%
12-month VE	9%	9%	9%	9%
3-month GT	9%	9%	9%	9%
6-month GT	9%	9%	9%	9%
9-month GT	9%	9%	9%	9%
12-month GT	9%	9%	9%	9%
3-month HN	9%	9%	9%	9%
6-month HN	9%	9%	9%	9%
9-month HN	9%	9%	9%	9%
12-month HN	9%	9%	9%	9%
3-month NI	9%	9%	9%	9%
6-month NI	9%	9%	9%	9%
9-month NI	9%	9%	9%	9%
12-month NI	9%	9%	9%	9%
3-month DO	9%	9%	9%	9%
6-month DO	9%	9%	9%	9%
9-month DO	9%	9%	9%	9%
12-month DO	9%	9%	9%	9%
3-month CU	9%	9%	9%	9%
6-month CU	9%	9%	9%	9%
9-month CU	9%	9%	9%	9%
12-month CU	9%	9%	9%	9%
3-month JM	9%	9%	9%	9%
6-month JM	9%	9%	9%	9%
9-month JM	9%	9%	9%	9%
12-month JM	9%	9%	9%	9%
3-month TT	9%	9%	9%	9%
6-month TT	9%	9%	9%	9%
9-month TT	9%	9%	9%	9%
12-month TT	9%	9%	9%	9%
3-month VG	9%	9%	9%	9%
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9-month VG	9%	9%	9%	9%
12-month VG	9%	9%	9%	9%
3-month BS	9%	9%	9%	9%
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3-month JM	9%	9%	9%	9%
6-month JM	9%	9%	9%	9%
9-month JM	9%	9%	9%	9%
12-month JM	9%	9%	9%	9%
3-month GT	9%	9%	9%	9%
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3-month HN	9%	9%	9%	9%
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12-month HN	9%	9%	9%	9%
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6-month TT	9%	9%	9%	9%
9-month TT	9%	9%	9%	9%
12-month TT	9%	9%	9%	9%
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9-month JM	9%	9%	9%	9%
12-month JM	9%	9%	9%	9%
3-month GT	9%	9%	9%	9%
6-month GT	9%	9%	9%	9%
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12-month GT	9%	9%	9%	9%
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12-month HN	9%	9%	9%	9%
3-month NI	9%	9%	9%	9%